

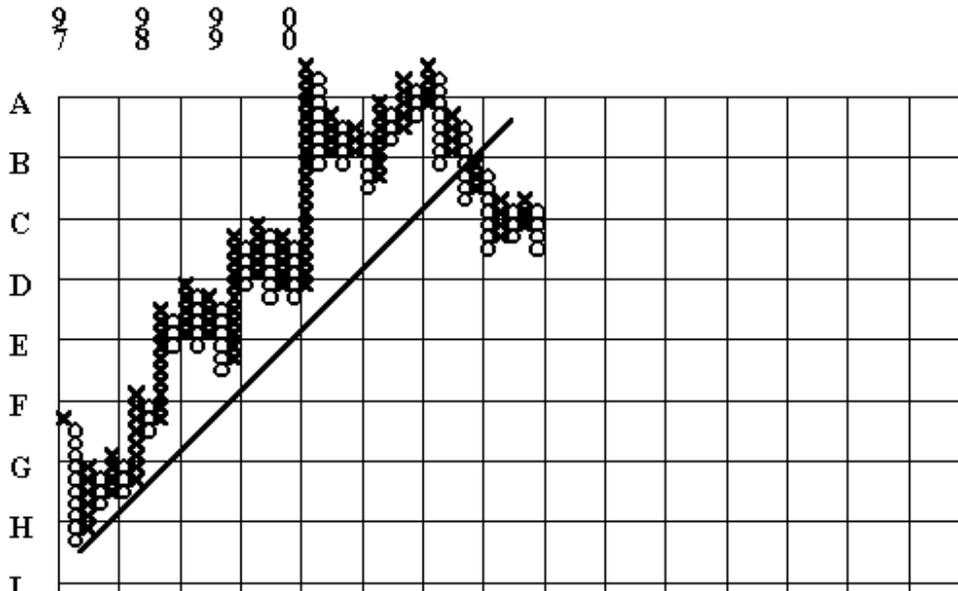
# **MARKET DYNAMICS**

**LEARN RELATIVE STRENGTH POINT & FIGURE  
CHARTING**

**Copyright by W. Clay Allen CFA**

## ***The Spirit of Technical Analysis***

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
HOME DEPOT INC 06/23/2000 48 HD



**In my opinion the Market Dynamics version of technical analysis is a tool for judging long-term trends and the reversals of direction of those trends.**

**It is not a tool for prediction.**

**It has certain rules but it is more or less an art form – I certainly don't believe it is scientific.**

**It helps in a majority of cases (65% to 75% estimate by WCA) and fails in others or at least the trends quickly change direction from what was hoped for!**

**If I can correctly gauge the direction of the long-term trend I will be able to advise and manage my portfolios successfully.**

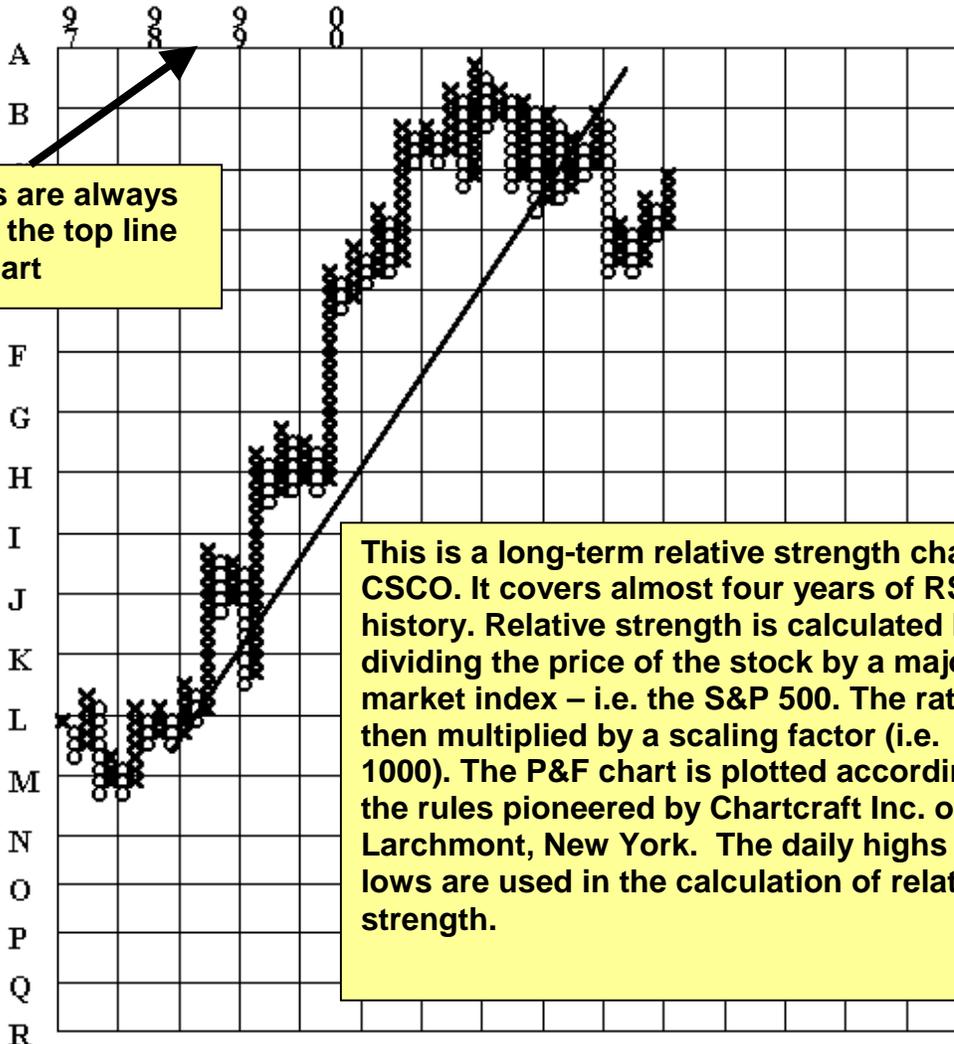
**If Market Dynamics is used with discipline - it will require the sale of losers and the retention of winners as long as they are able to perform. That, after all, is the key to successful portfolio management.**

**WCA**

## Chart construction and layout

### Ratio chart – price relative to S&P 500

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
CISCO SYSTEMS INC 06/09/2000 64.38 CSCO

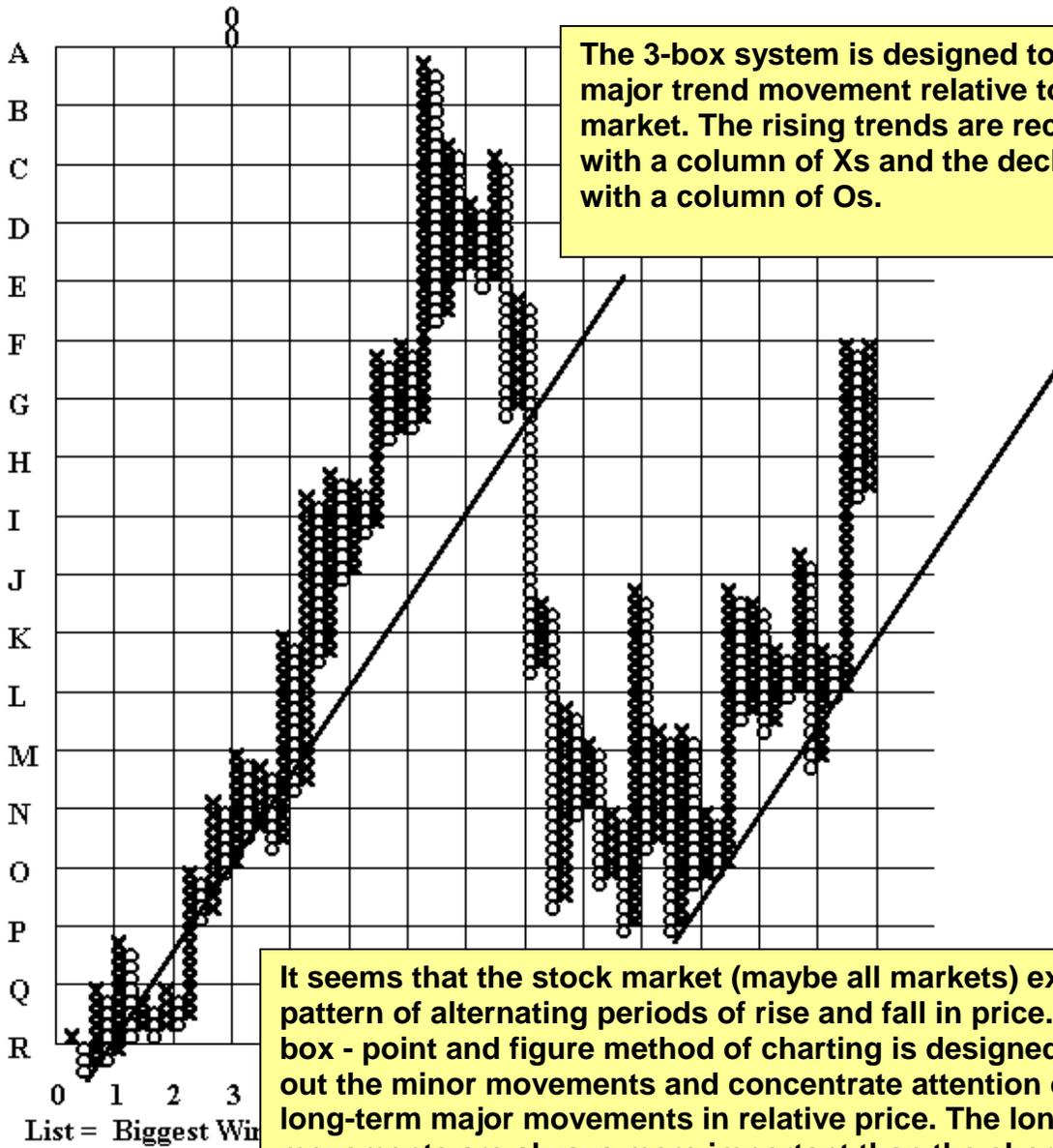


Since the chart is a plot of ratios - the movement relative to the market is what is being recorded. The ratios don't mean anything in and of themselves. The letters along the Y-axis and the numerals along the X-axis are to be used only as reference points when discussing the charts.

The grids on the Market Dynamics relative strength charts are square. This becomes important when using 45-degree bullish support lines and 45-degree bearish resistance lines.

**It is important to note that the X-axis does not measure time.**

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 MILLENNIUM PHARMACEUTICAL 06/09/2000 121.5 MLNM

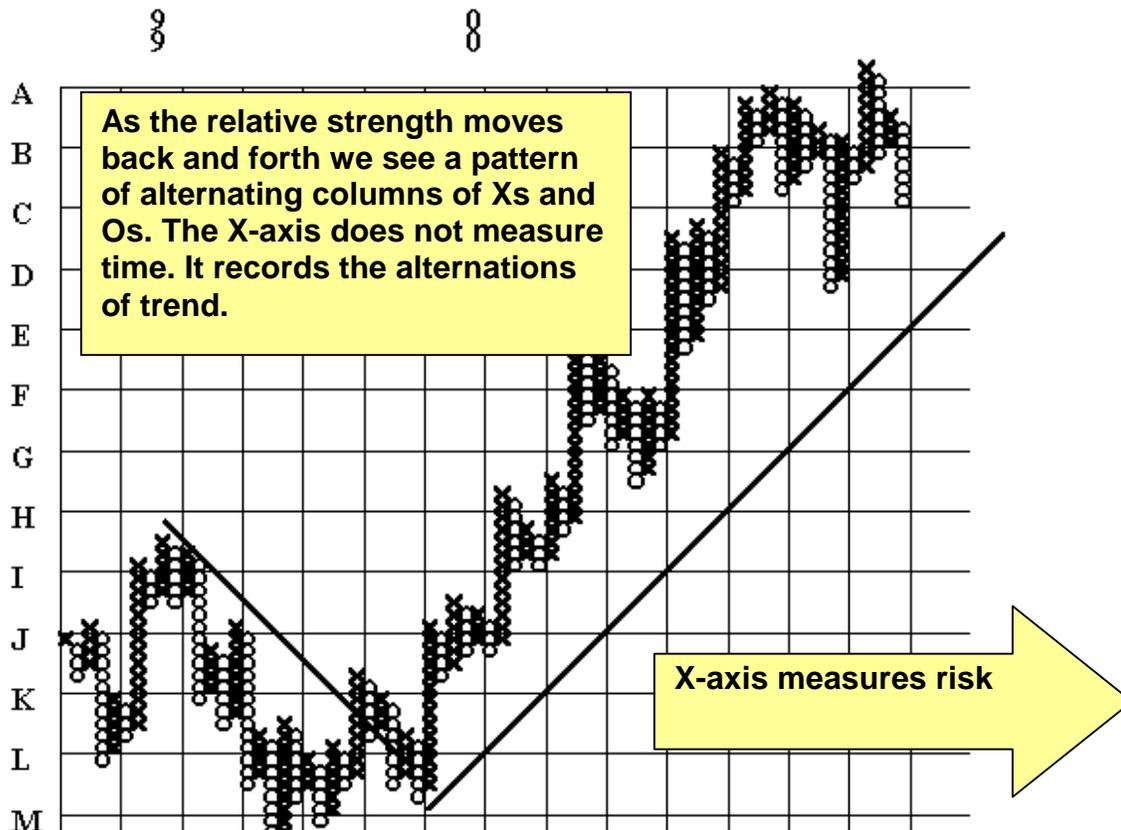


The 3-box system is designed to show major trend movement relative to the market. The rising trends are recorded with a column of Xs and the declines with a column of Os.

It seems that the stock market (maybe all markets) exhibit this pattern of alternating periods of rise and fall in price. The three box - point and figure method of charting is designed to filter out the minor movements and concentrate attention on the long-term major movements in relative price. The long-term movements are always more important than the short-term noise and this system is designed to take advantage of that characteristic behavior.

**X-axis – does not measure time –It records alternations of trend**

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
ADVANCED MICRO DEVICES 06/16/2000 82.5 AMD



The alternations of trend are a direct function of volatility - so we can say that the X-axis is scaled in units of risk - since volatility is often thought of as a proxy for risk. The Y-axis is scaled in units of relative return. We are actually recording the movement of risk versus return.

We should be gaining more in the Y direction than we are recording in the X direction if we are performing better than the market.

The RS of the stock should remain above an upward sloping line if we are outperforming the market. Many times a 45-degree line that slopes upward to the right is used to gauge the performance of a stock. Above the 45-degree line is acceptable and below the 45-degree line is unacceptable. This ensures a margin of excess return - over and above the performance of the market. The slope is +1 for a bullish support line, which requires one box up for each box to the right. One unit of gain for each unit of risk.

## Region of Excess Return

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 MOTOROLA INC 06/28/2000 30.12 MOT



## Region of serious under-performance

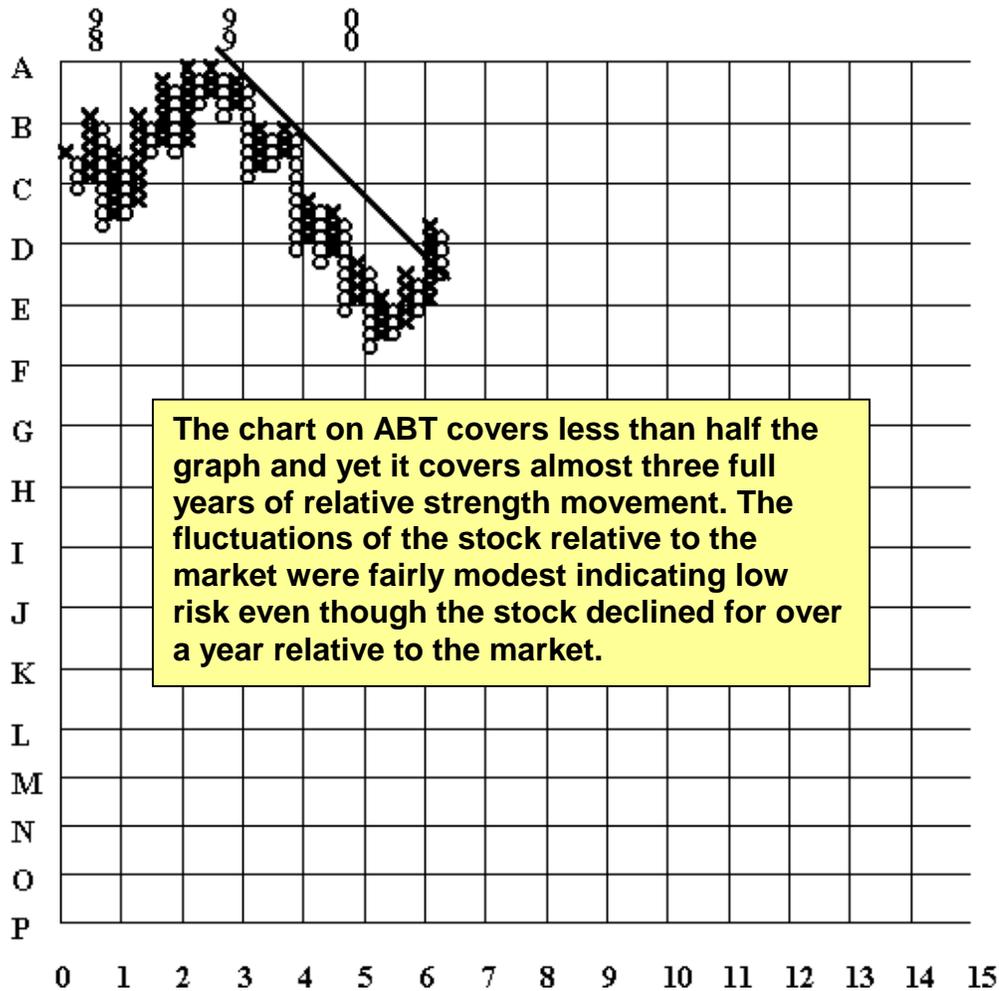
MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 MOTOROLA INC 06/28/2000 30.12 MOT



Time period covered – all charts are programmed to cover four years of history. Volatility effects how much time the chart covers.

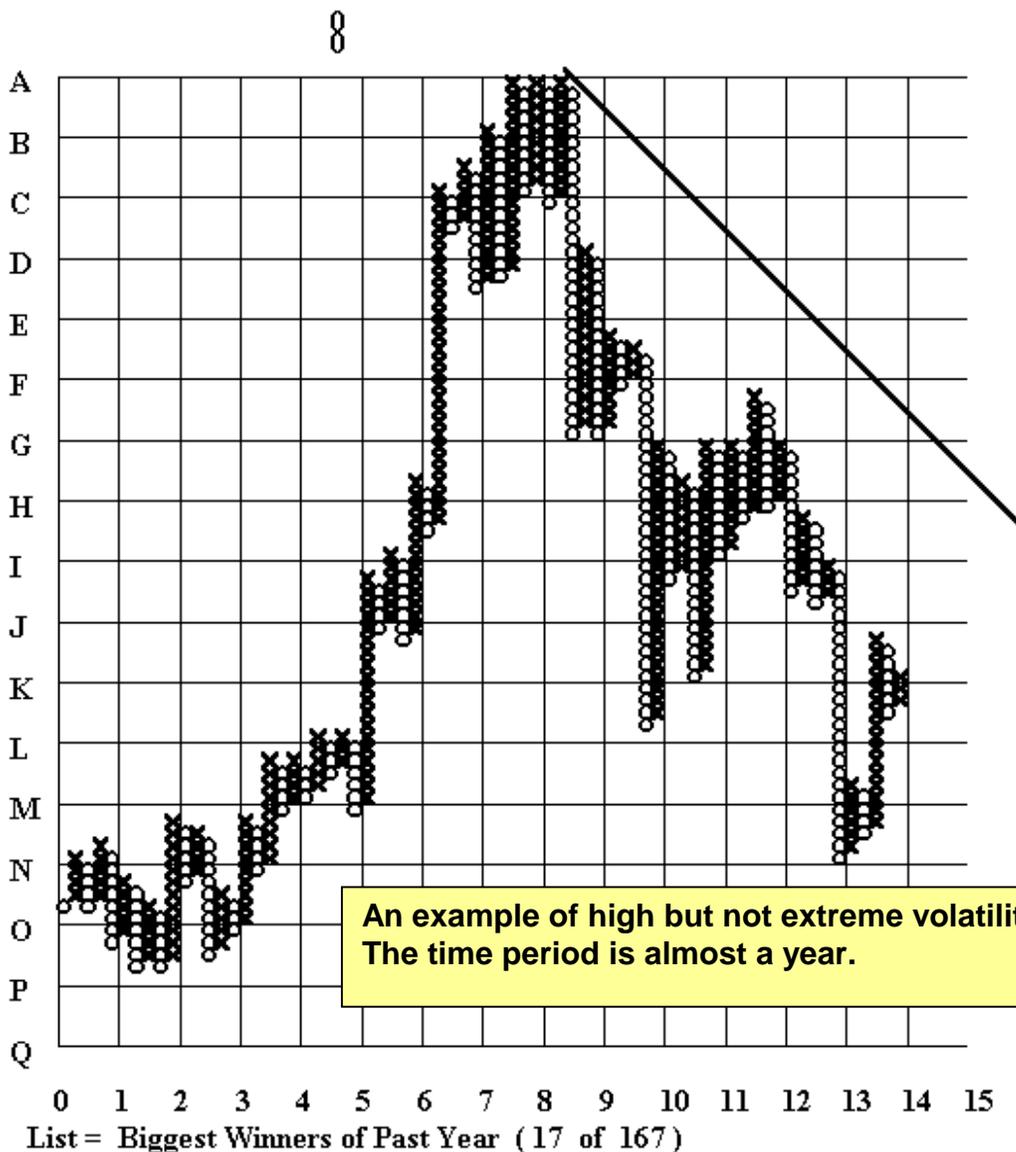
### Low volatility – Long time period

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
ABBOTT LABORATORIES 06/16/2000 42.44 ABT



## High volatility - Intermediate time period

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
ANADIGICS INC 06/08/2000 44.5 ANAD



**Extreme volatility - Shortest time period**

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 AFFYMETRIX INC 06/27/2000 198.5 AFFX



## Performance relative to market

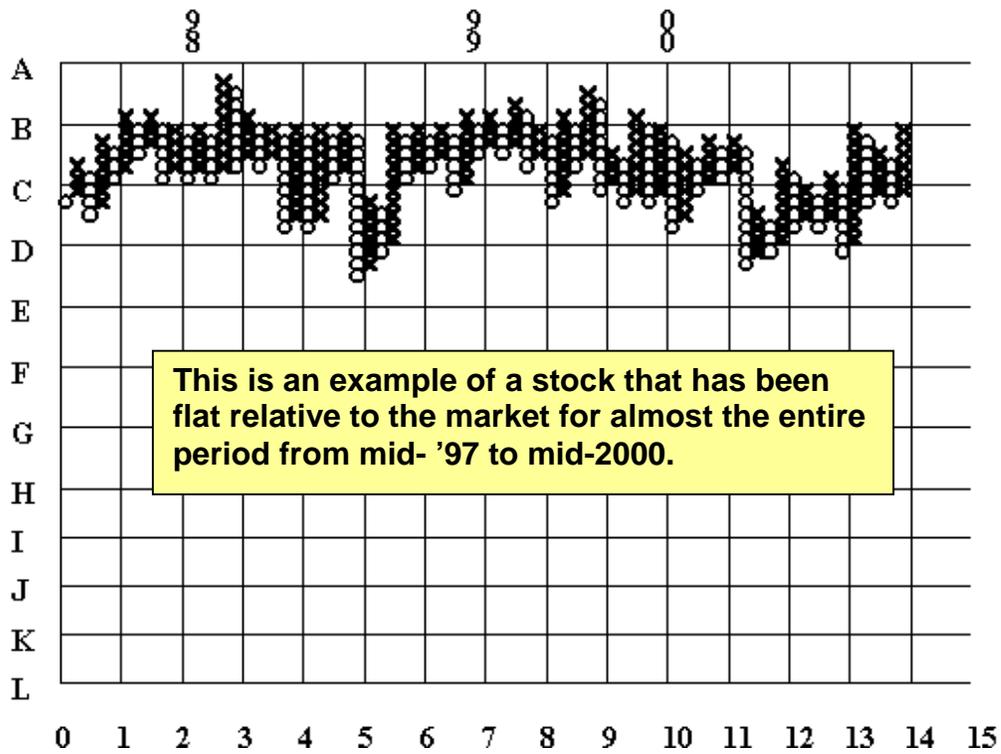
### Better than market – Upward sloping graph

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
ADC TELECOMMUNICATIONS 06/16/2000 80.88 ADCT



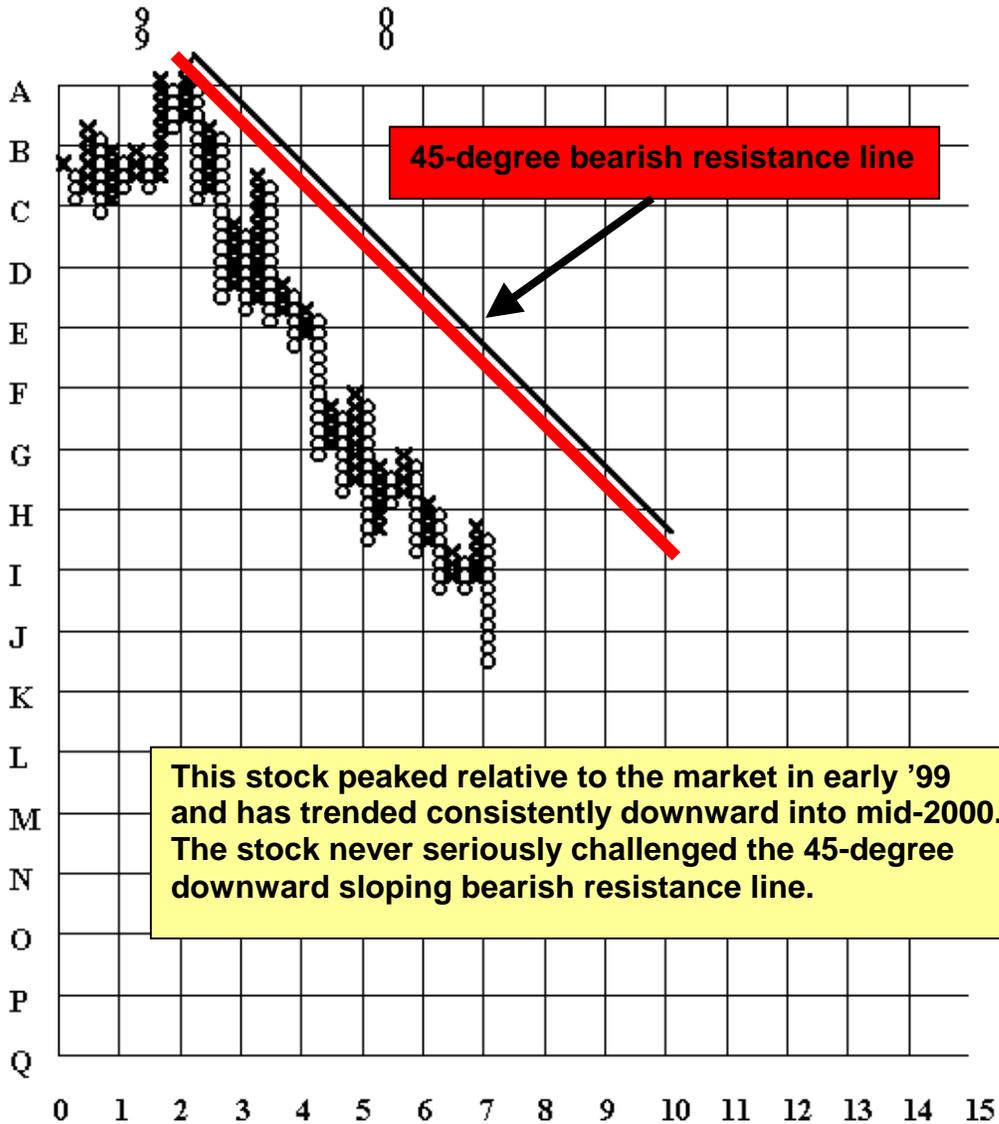
## Even with the market – flat chart

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
MBNA CORP 06/16/2000 28.06 KRB



## Worse than the market – downward sloping chart

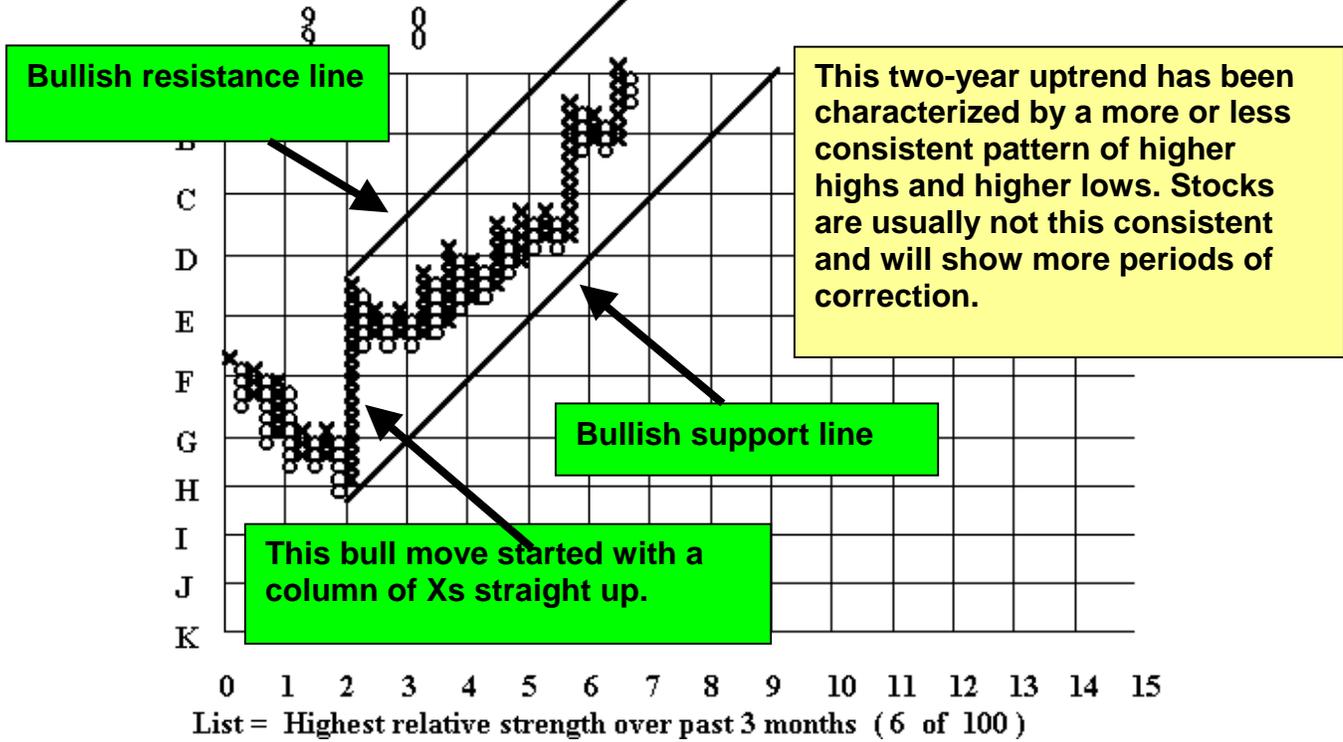
MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
DAIMLERCHRYSLER AG 06/16/2000 54.5 DCX



# Analysis of trends

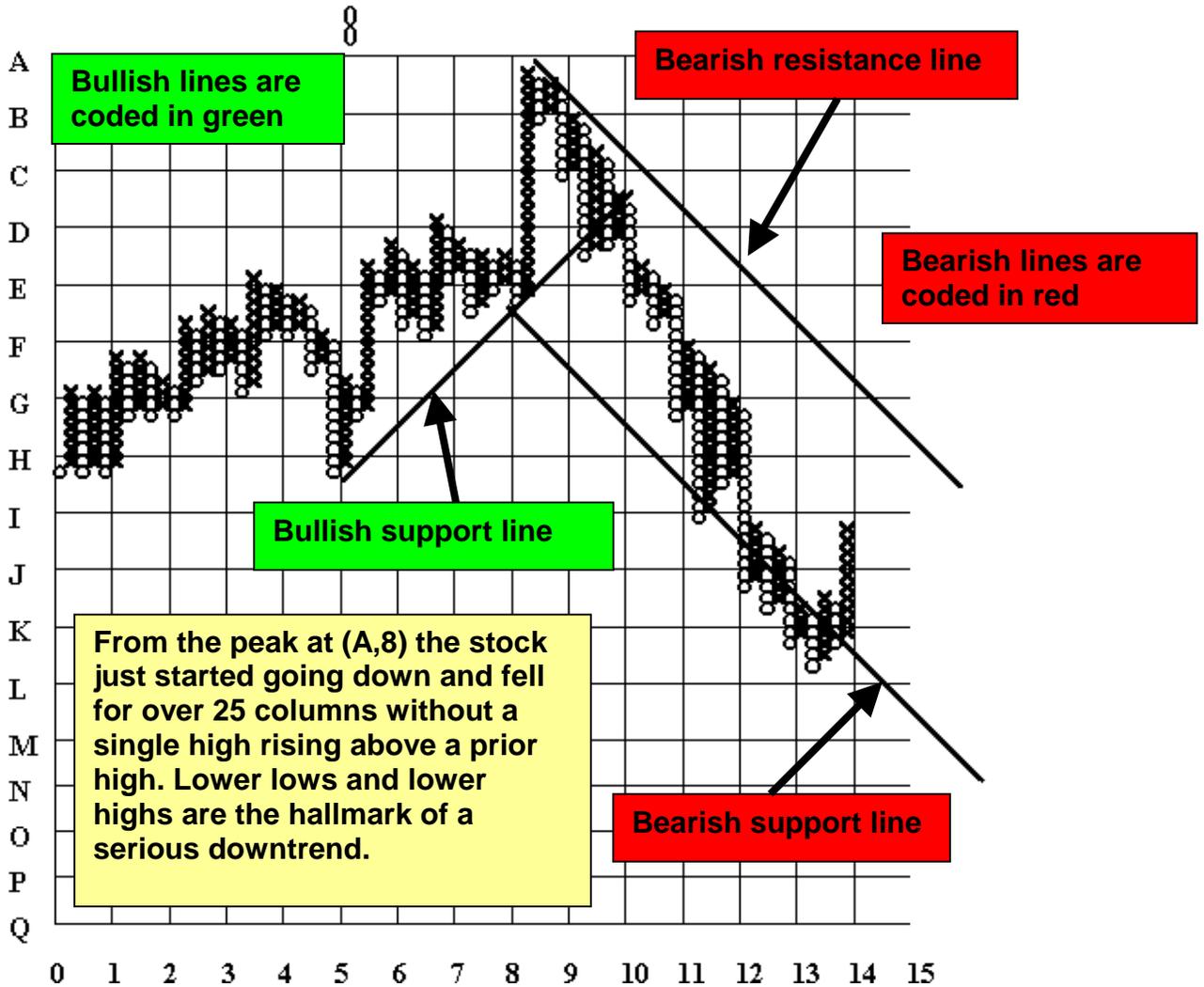
## Uptrends

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
A.C.L.N. LIMITED 06/08/2000 27.75 ACLNF



# Downtrends

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
MARIMBA INC 06/08/2000 18.05 MRBA



# Signal patterns

↓

## BUY SIGNALS

Simple Buy Signal

```

      X
     X X
    XOX
    XOX
   XO
  X
  
```

↑

Triple Top Buy Signal

```

      X
     X X X
    XOXOX
    XOXOX
   O O
  
```

↑

Spread Triple Top Buy Signal

```

      X
     X X X
    XOXOX X
    XOXOXOX
   XOXOXOX
  O O O
  
```

↑

Rising Triple Top Buy Signal

```

      X
     X X
    X XOX
   XOXOX
  XO XO
  O
  
```

↑

## SELL SIGNALS

Simple Sell Signal

```

  O
  OX
  OXO
  OXO
 O O
  O
  
```

↓

Triple Bottom Sell Signal

```

  OX X
  OXOXO
  OXOXO
  OXOXO
 O O O
  O
  
```

↓

Spread Triple Bottom Sell Signal

```

  OX X X
  OXOXOXO
  OXOXOXO
  OXOXO O
 O O O
  O
  
```

↓

Declining Triple Bottom Sell Signal

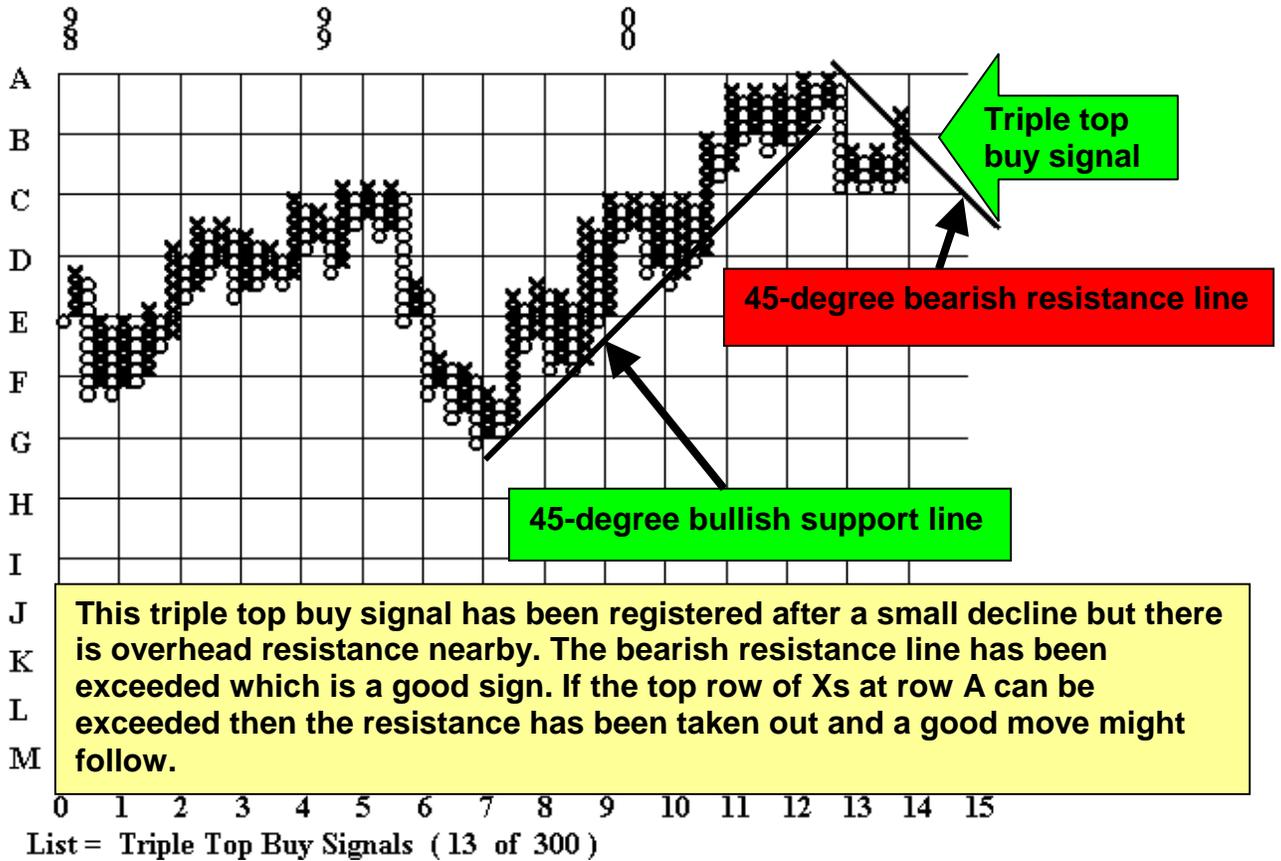
```

  OX
  OXOX
  OXOXO
  O OXO
   O O
  O
  
```

↓

**Triple top buy signal – example #1 – There are many examples of triple top buy signals on the chart.**

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 AMERICAN POWER CONVERSN 06/16/2000 37.19 APCC



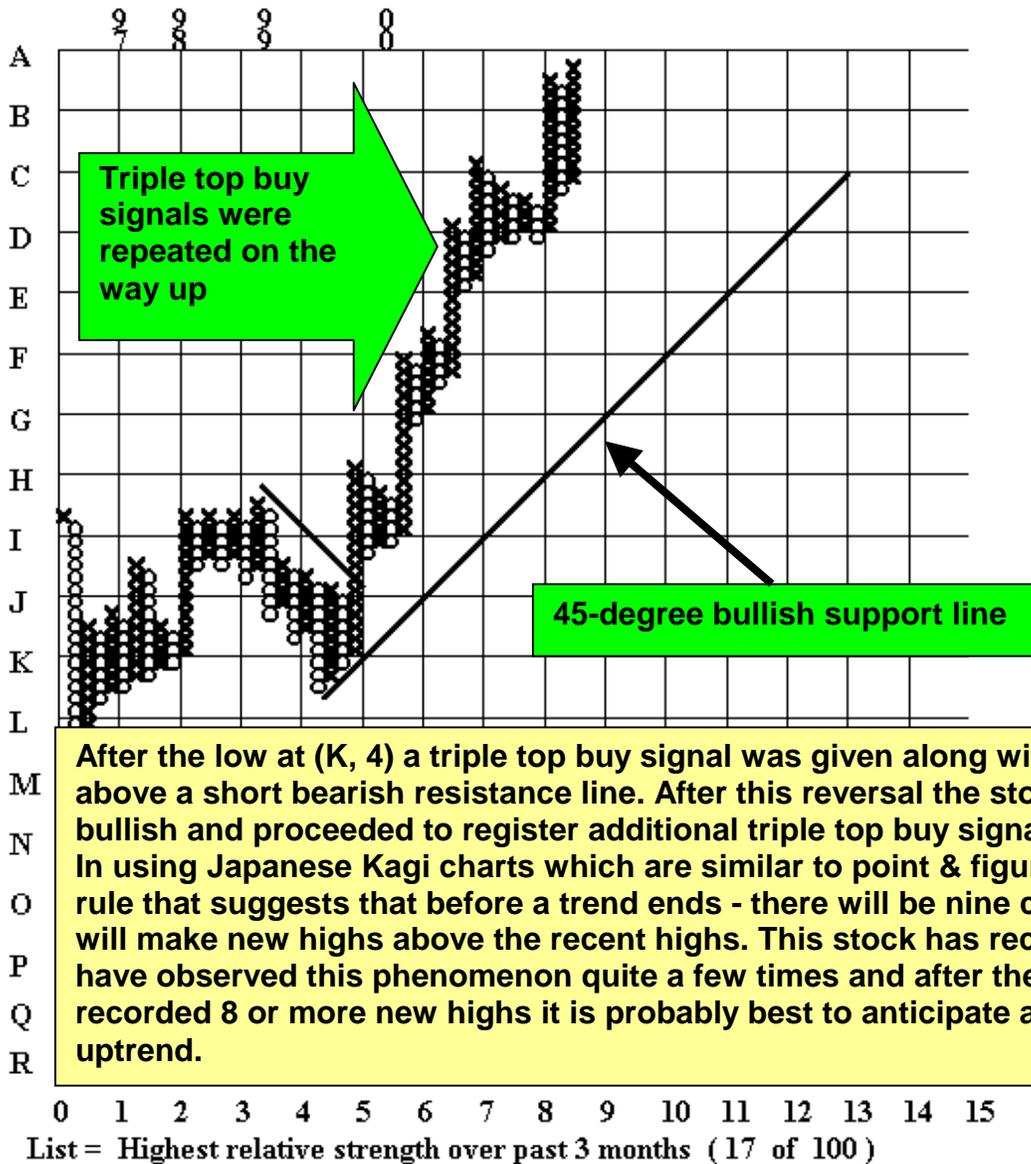
## Triple top buy signal – example #2

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
ACNIELSEN CORP 06/16/2000 25.62 ART



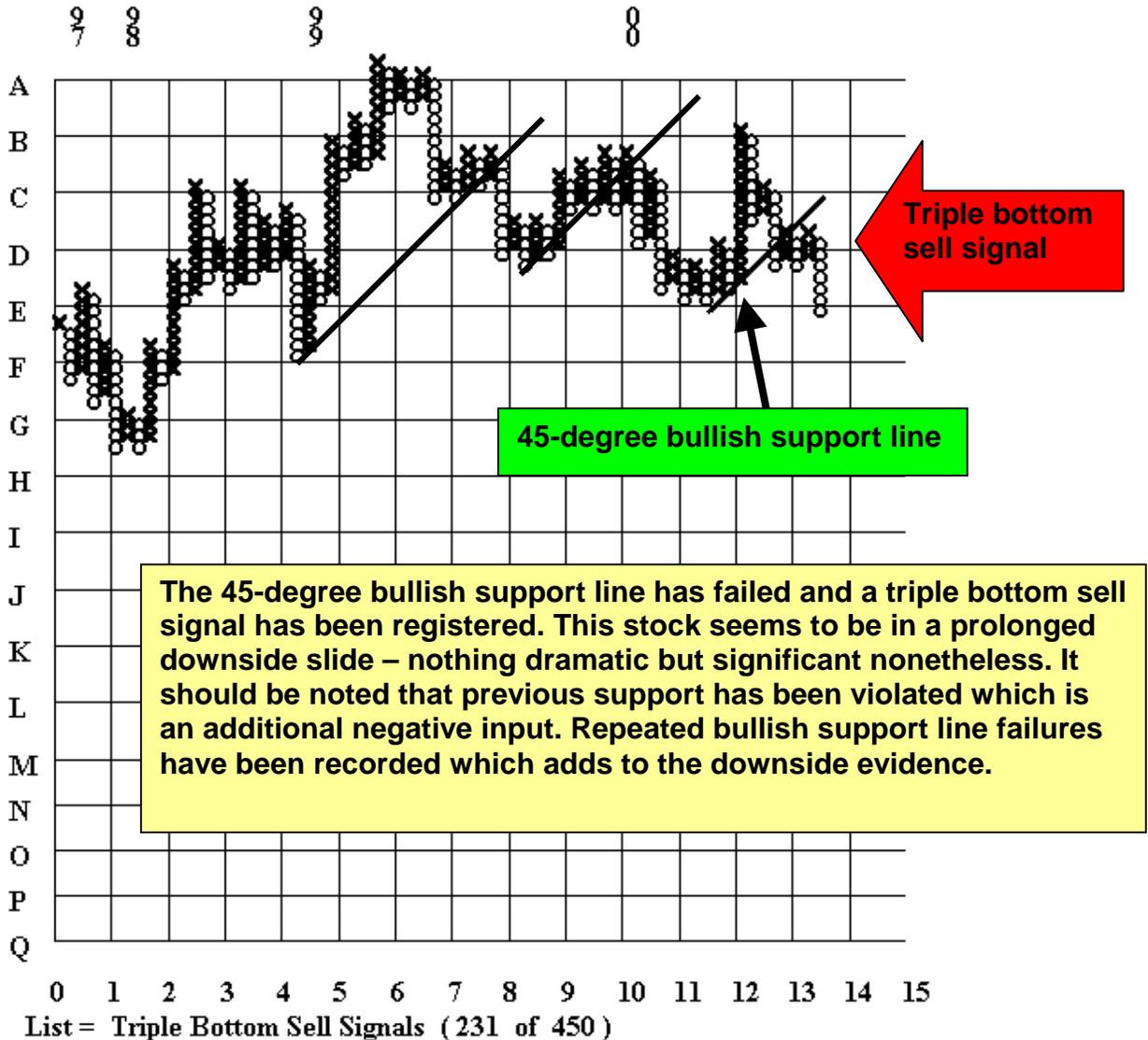
### Triple top buy signal – example #3

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 C&D TECHNOLOGIES INC 06/16/2000 88.62 CHP



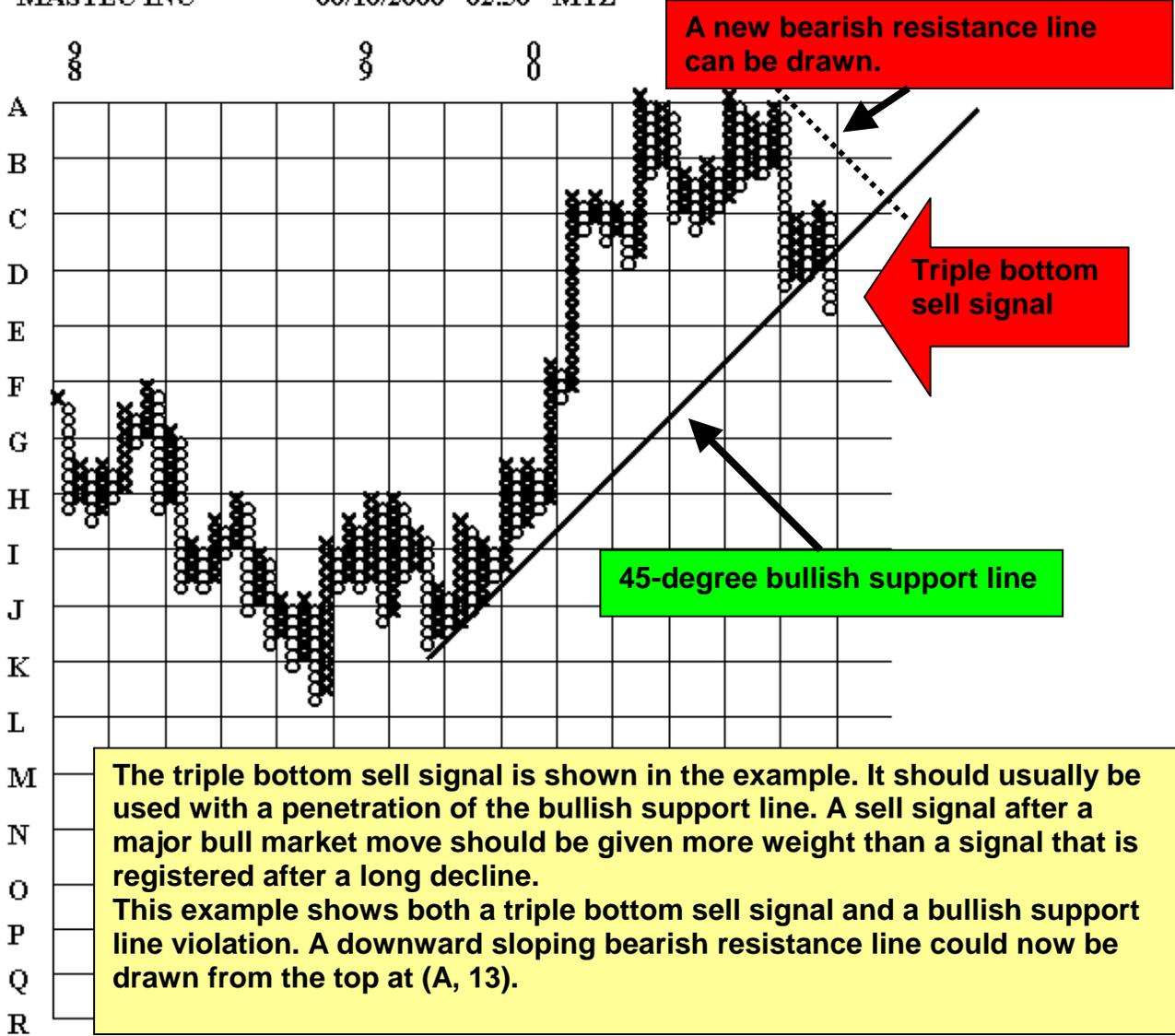
## Triple bottom sell signal – example #1

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 LOWE'S COMPANIES INC 06/16/2000 43 LOW



**Triple bottom sell signal – example #2**

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 MASTEC INC 06/16/2000 62.56 MTZ



The triple bottom sell signal is shown in the example. It should usually be used with a penetration of the bullish support line. A sell signal after a major bull market move should be given more weight than a signal that is registered after a long decline. This example shows both a triple bottom sell signal and a bullish support line violation. A downward sloping bearish resistance line could now be drawn from the top at (A, 13).

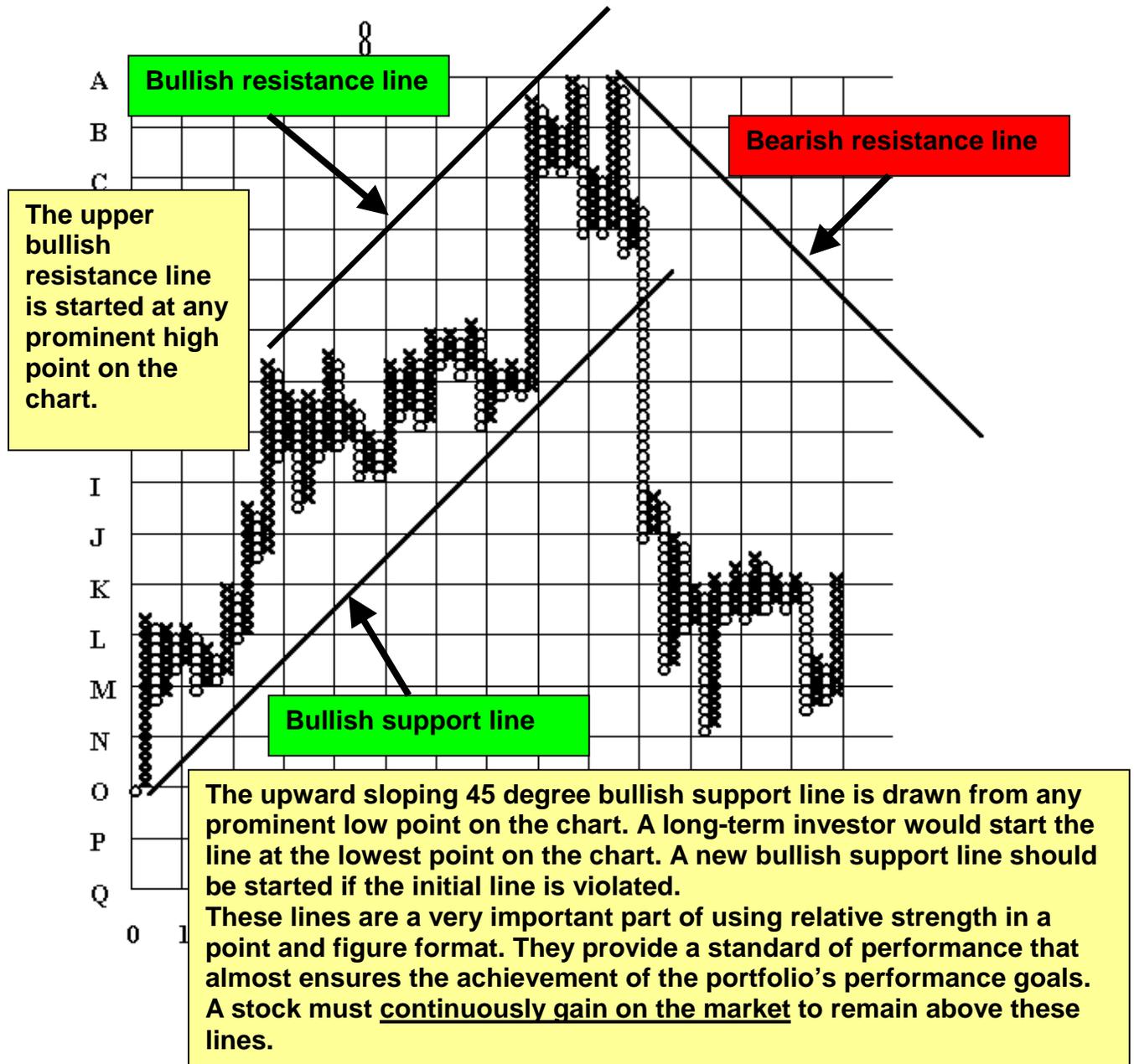
0 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15  
 List = Triple Bottom Sell Signals (257 of 450)

## 45 degree lines- Bullish

Bullish support lines

Bullish resistance lines

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
NEW ERA OF NETWORKS INC 06/08/2000 29.19 NEON

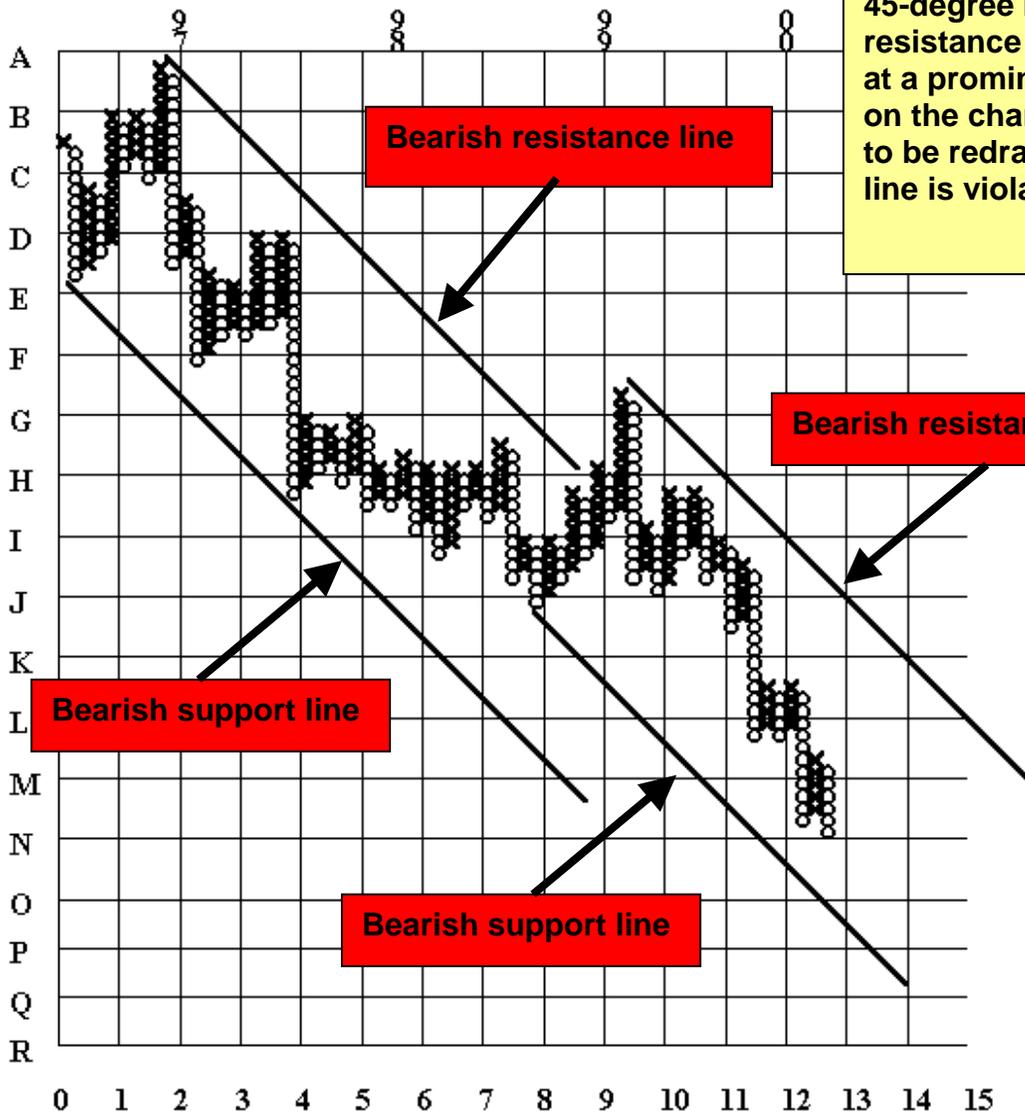


## 45-degree lines - bearish

Bearish resistance lines

Bearish support lines

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
SAKS HOLDINGS INC 06/09/2000 10.63 SKS



The downward sloping 45-degree bearish resistance line is started at a prominent high point on the chart. It may need to be redrawn if the initial line is violated.

Stocks that remain below their 45-degree bearish lines are seriously hurting the portfolio's performance. They hurt the portfolio twice – (first) they lose performance and (second) they keep the portfolio manager from buying another stock that has a better chance of performing!

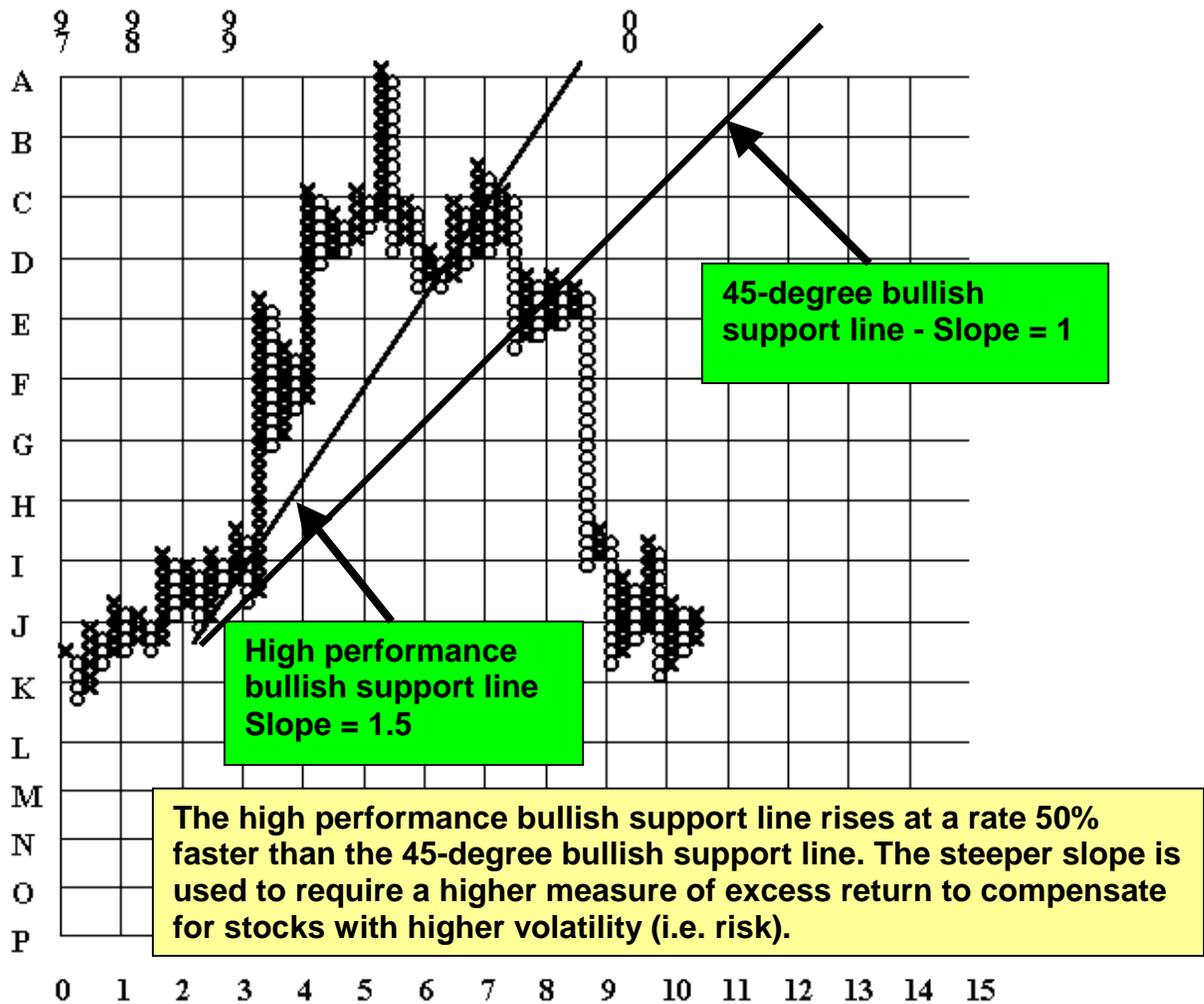
## High performance bullish support lines

Use on high risk, speculative stocks

Slope is 50% steeper than 45 degree bullish support line

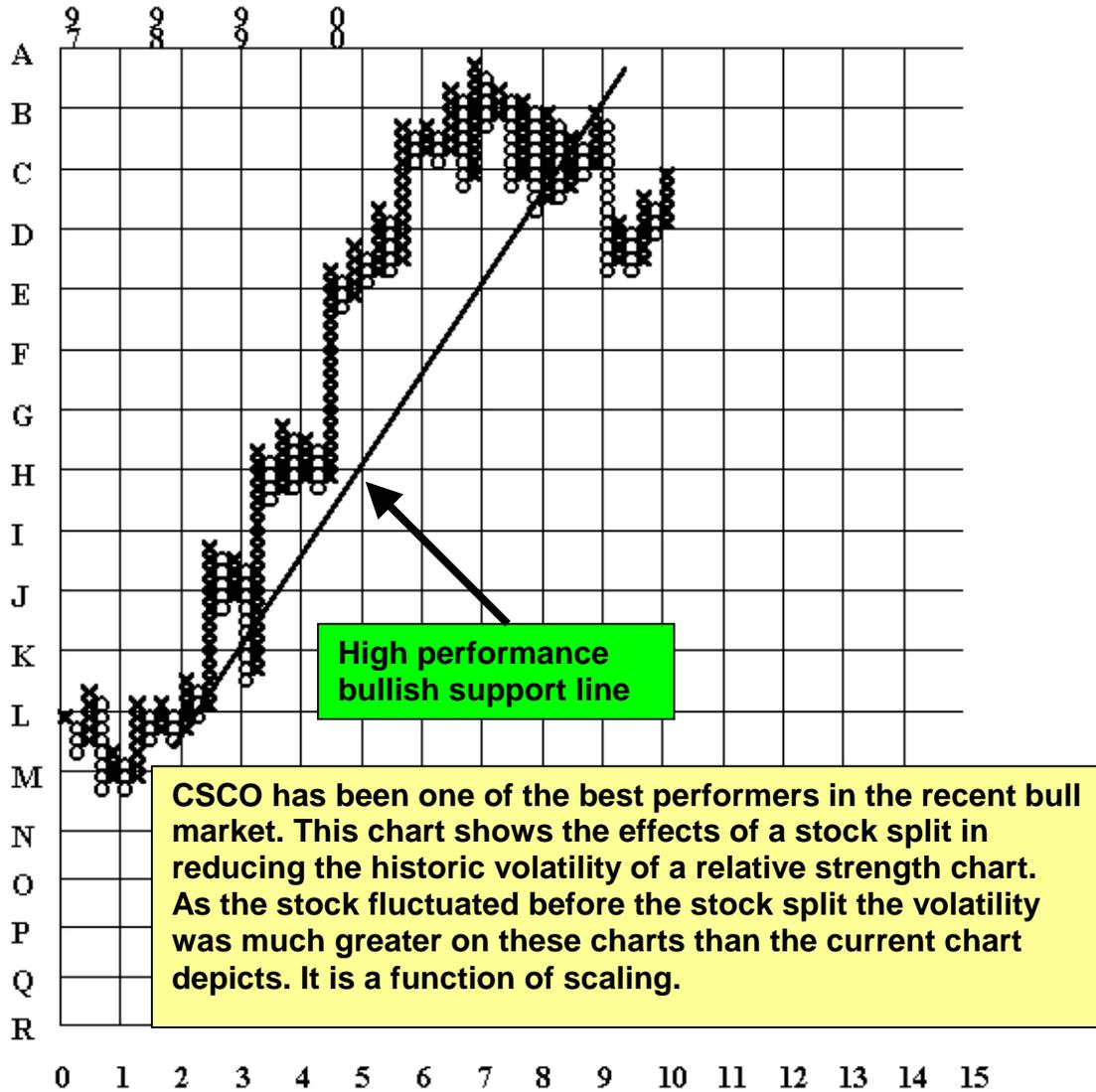
### HPBSL - Example 1

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
K-SWISS INC CL A 06/09/2000 14.19 KSW5



## HPBSL - Example 2

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
CISCO SYSTEMS INC 06/09/2000 64.38 CSCO



# HPBSL - Example 3

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
SANDISK CORP 06/09/2000 73.5 SNDK



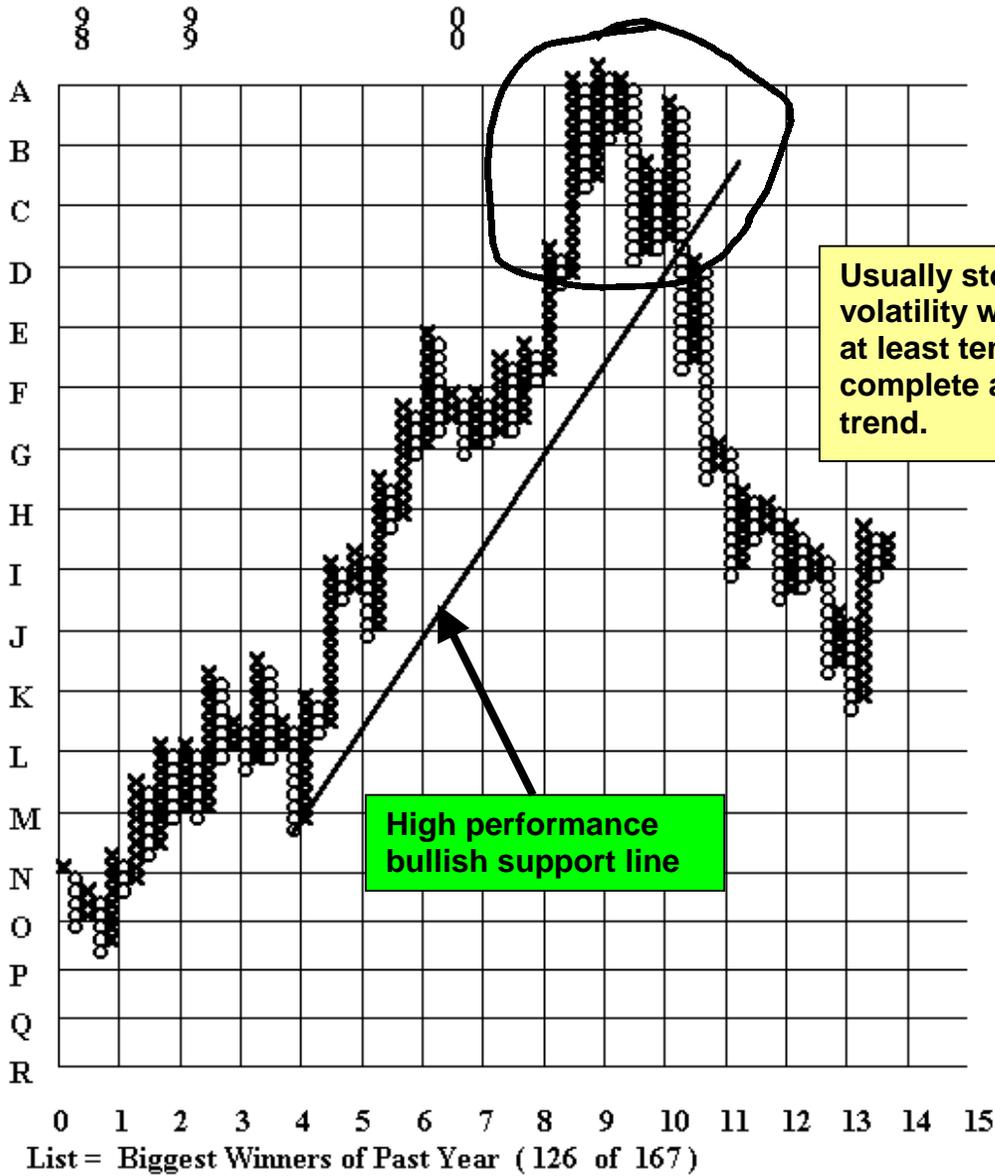
# HPBSL – example 4

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
THREE-FIVE SYSTEMS INC 06/09/2000 79.13 TFS



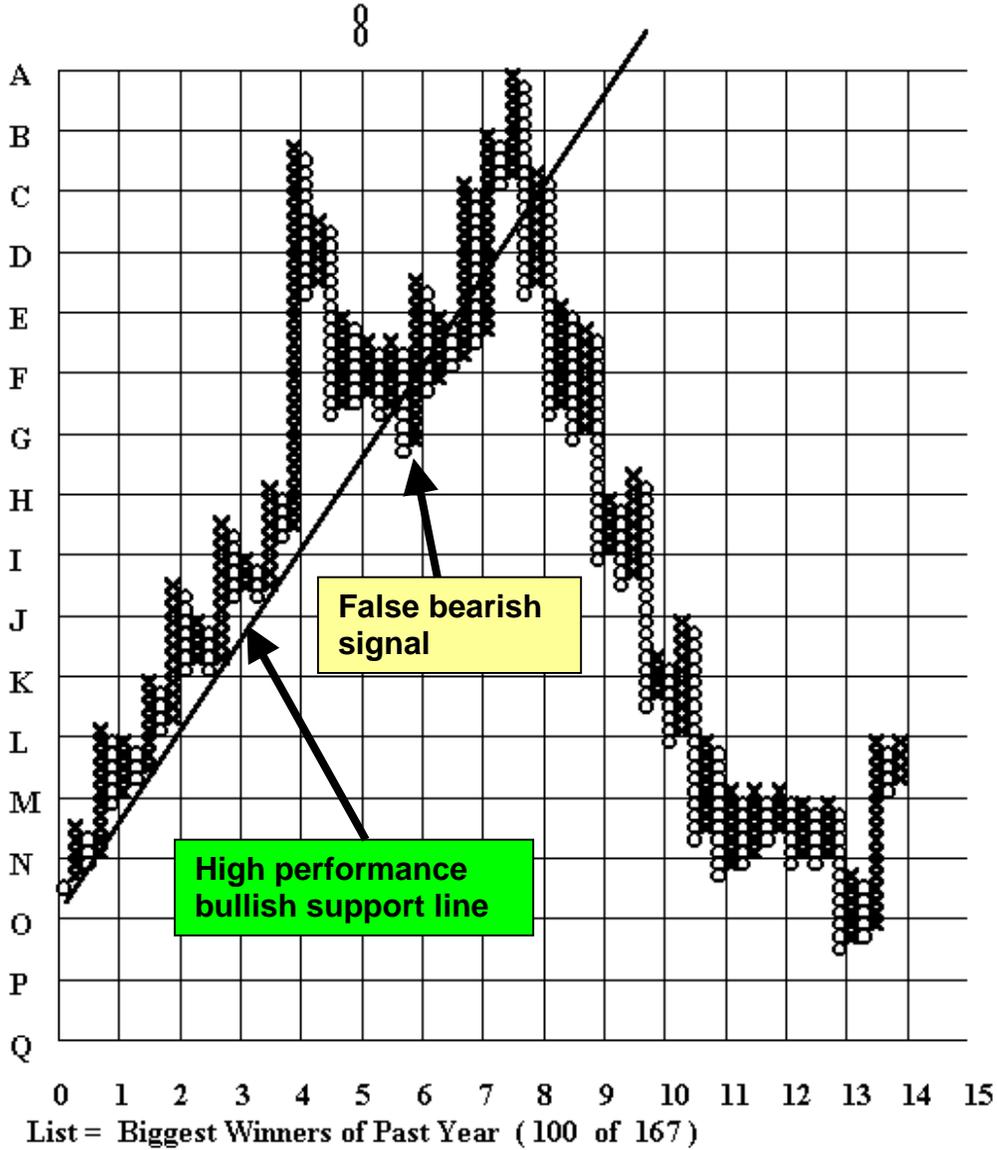
# HPBSL – example 5

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 PEREGRINE SYSTEMS INC 06/09/2000 26.13 PRGN



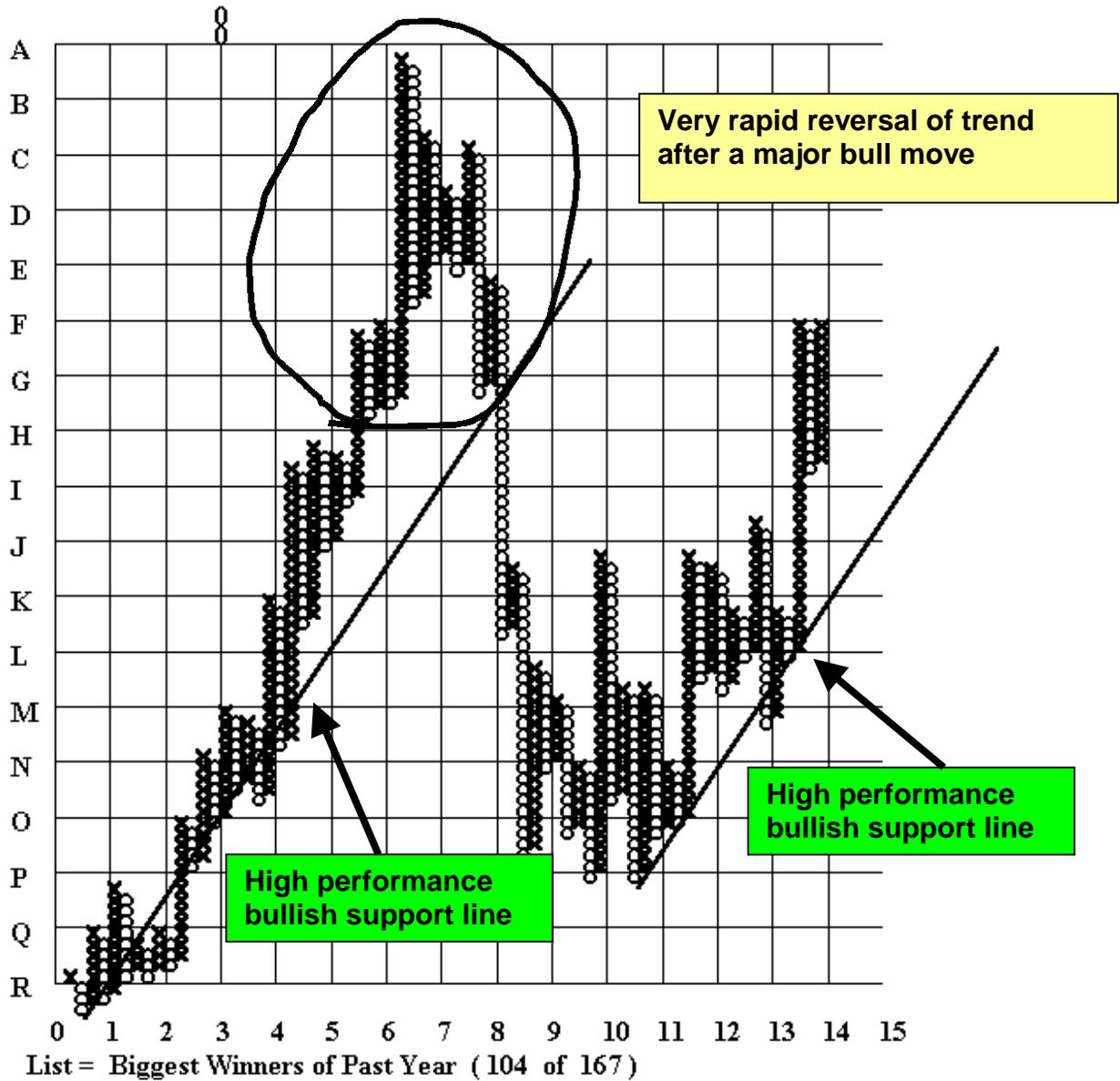
# HPBSL – example 6

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
METRICOM INC 06/09/2000 35.13 MCOM



# HPBSL – example 7

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
MILLENNIUM PHARMACEUTICAL 06/09/2000 121.5 MLNM



# HPBSL – example 8

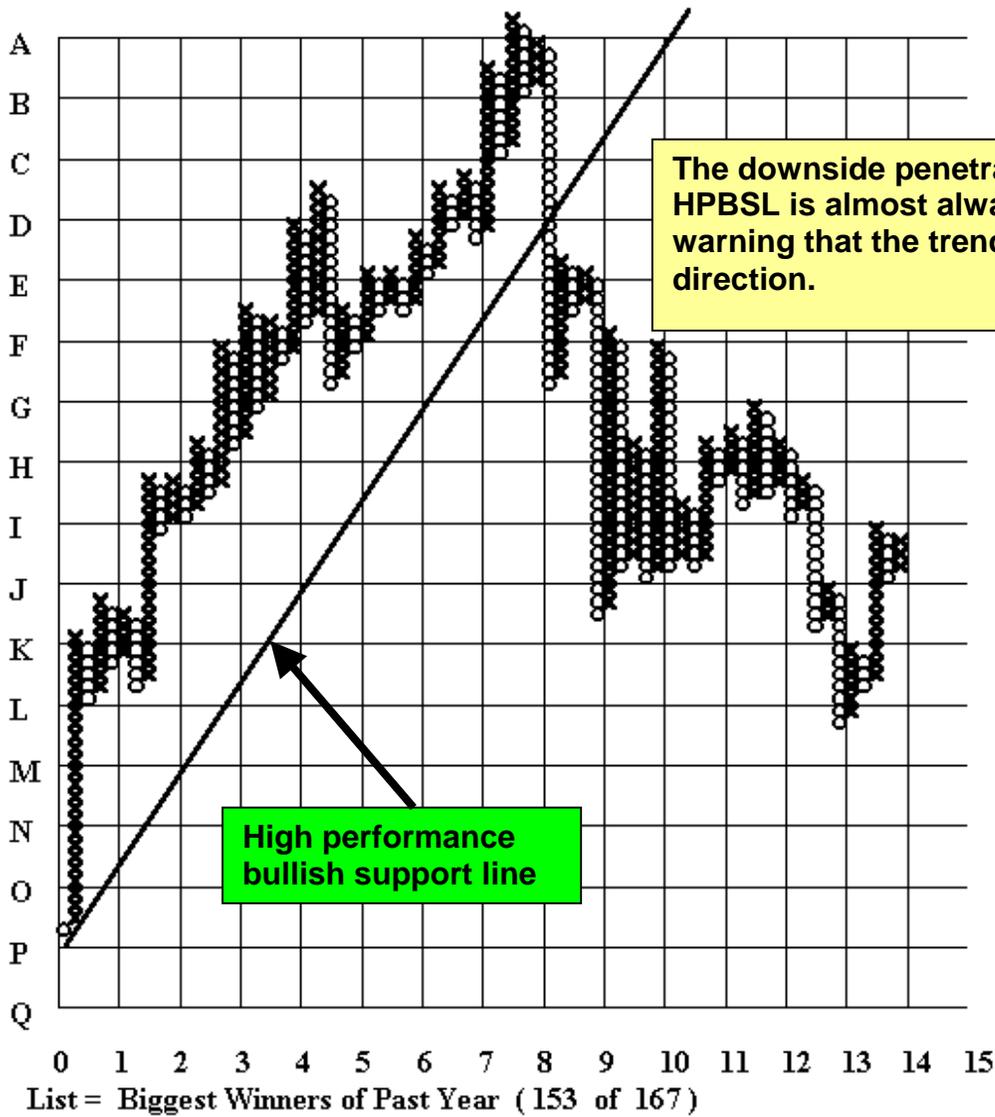
MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
IONA TECHNOLOGS PLC ADR 06/09/2000 56.19 IONA



# HPBSL – example 9

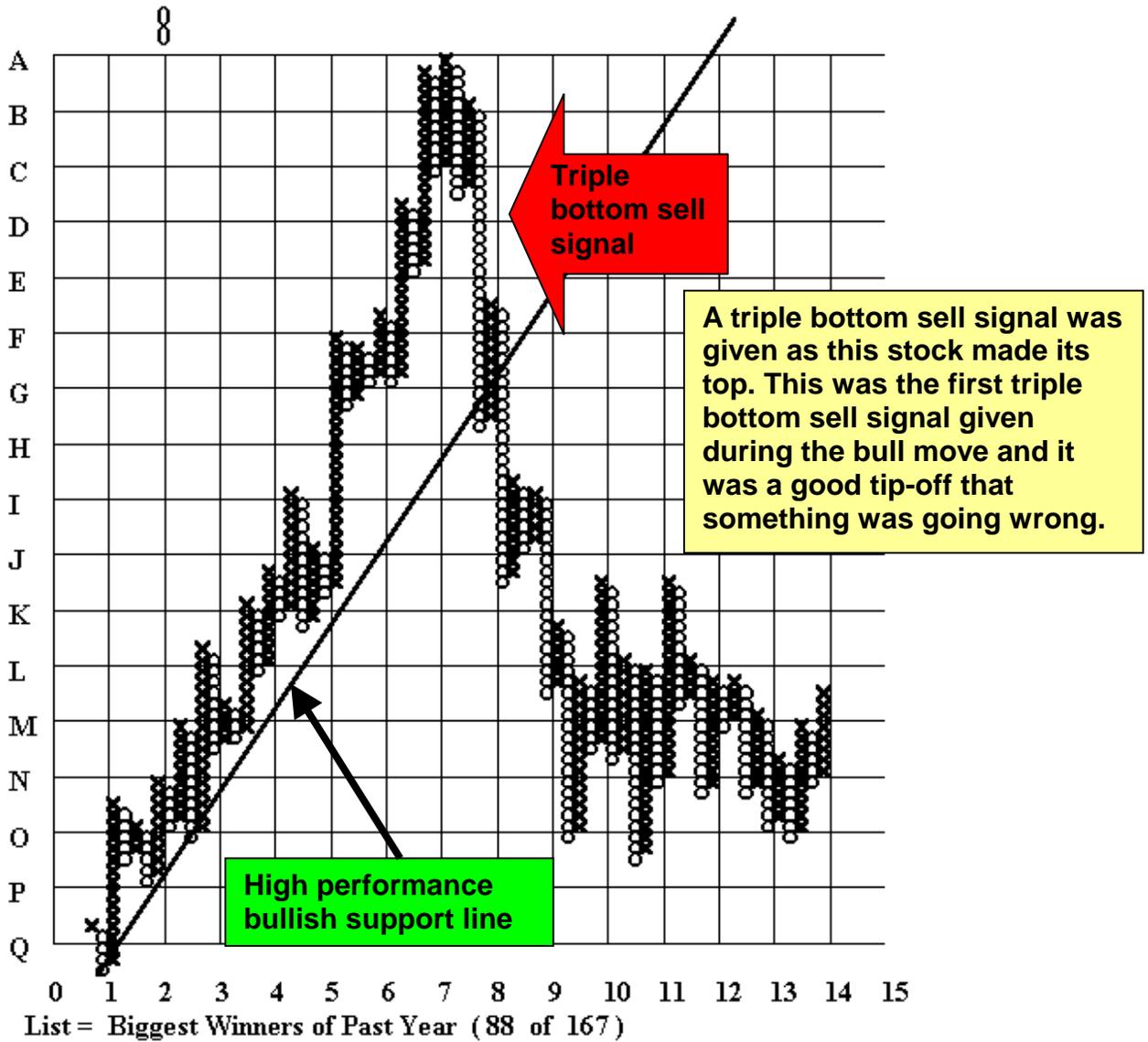
MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
VIGNETTE CORPORATION 06/09/2000 41.38 VIGN

8



# HPBSL – example 10

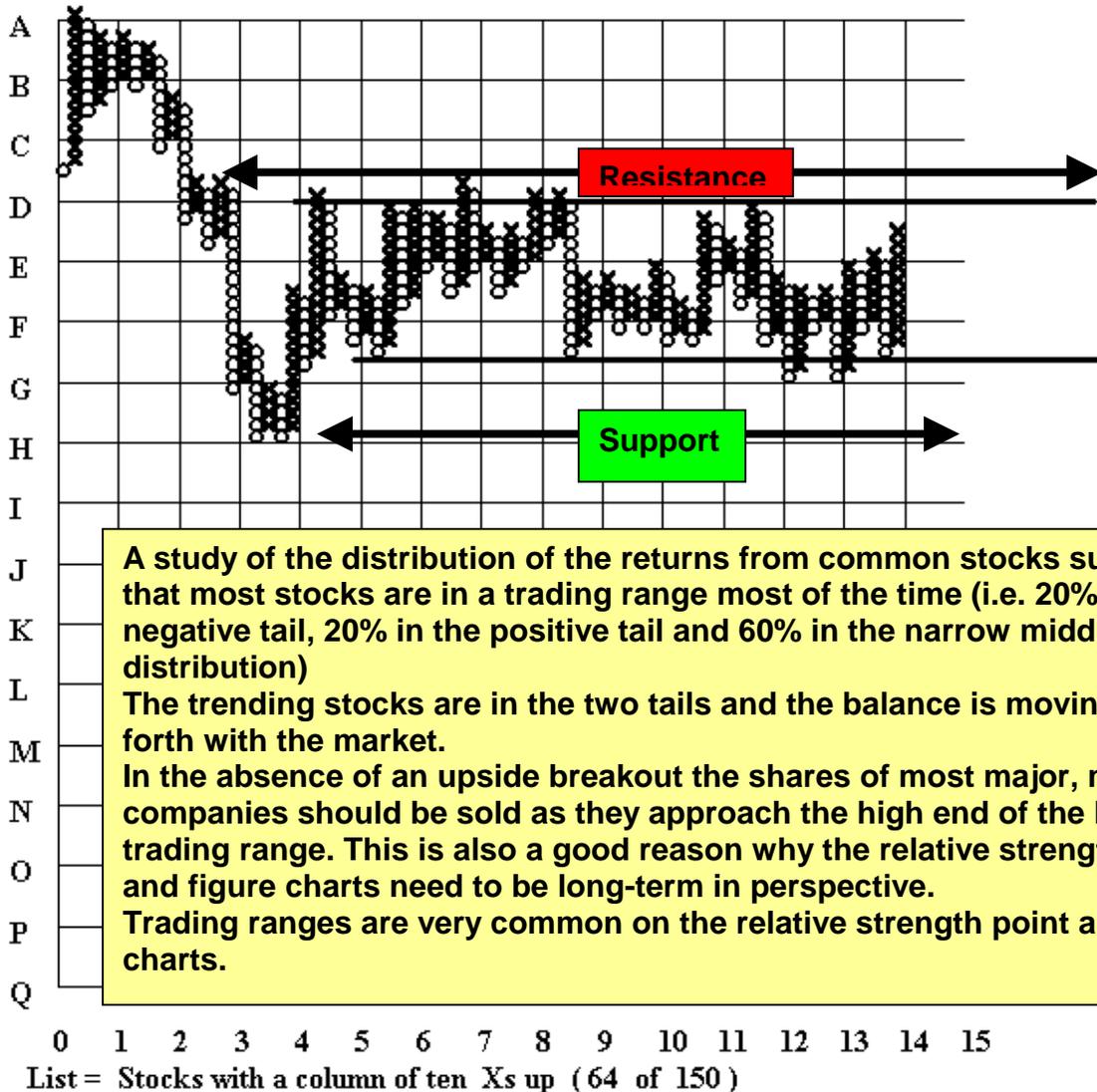
MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
INFOSPACE INCORPORATED 06/09/2000 59.69 INSP



## Support and resistance

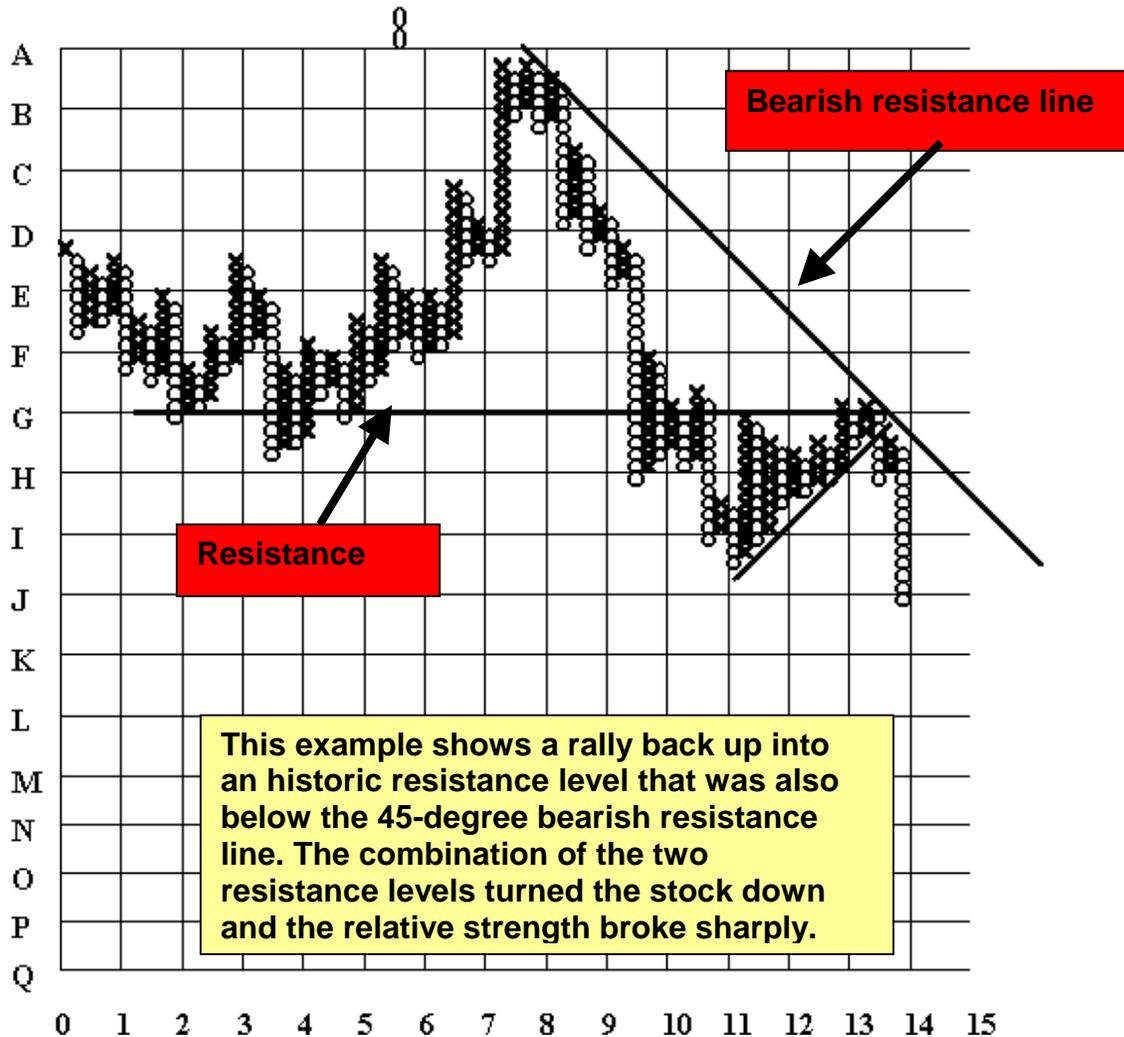
MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 INTERNAT BUSINESS MACH 06/09/2000 119.69 IBM

8



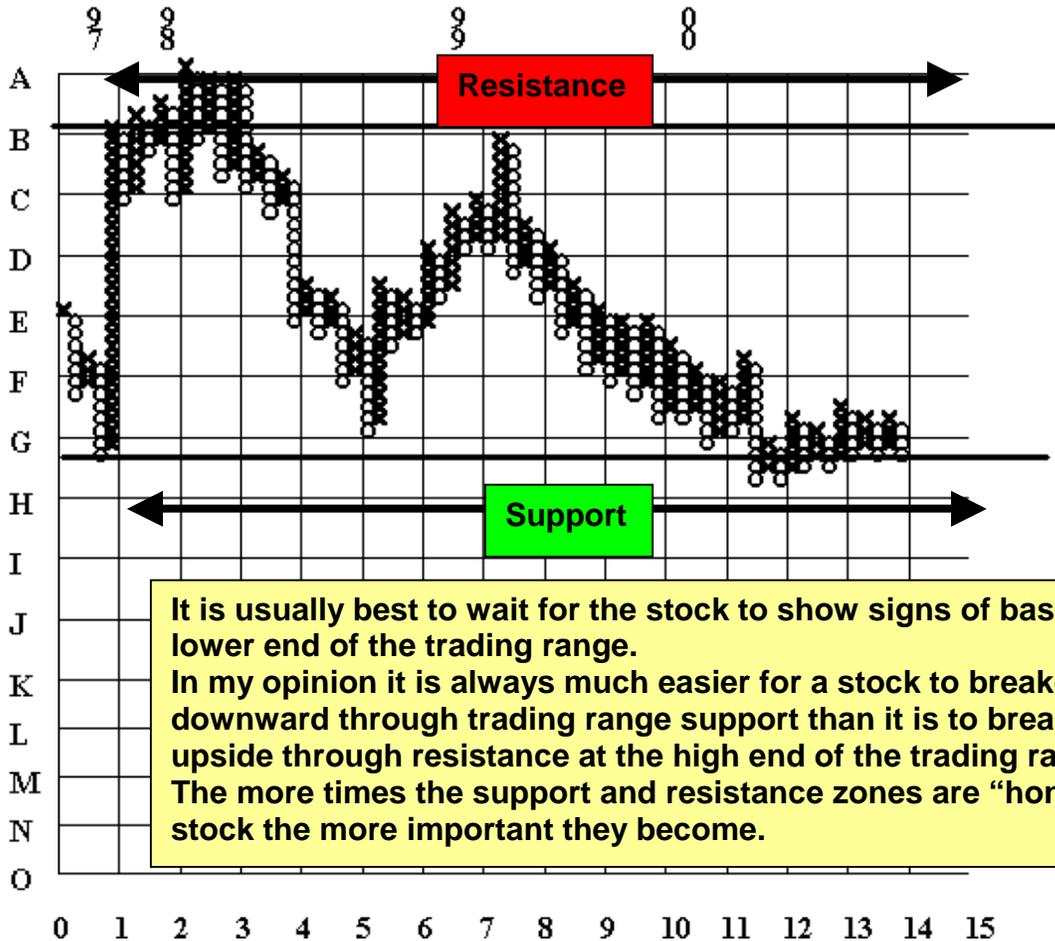
## Resistance below the bearish resistance line

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
COVAD COMMUNICATIONS GRP 06/16/2000 18.44 COVD



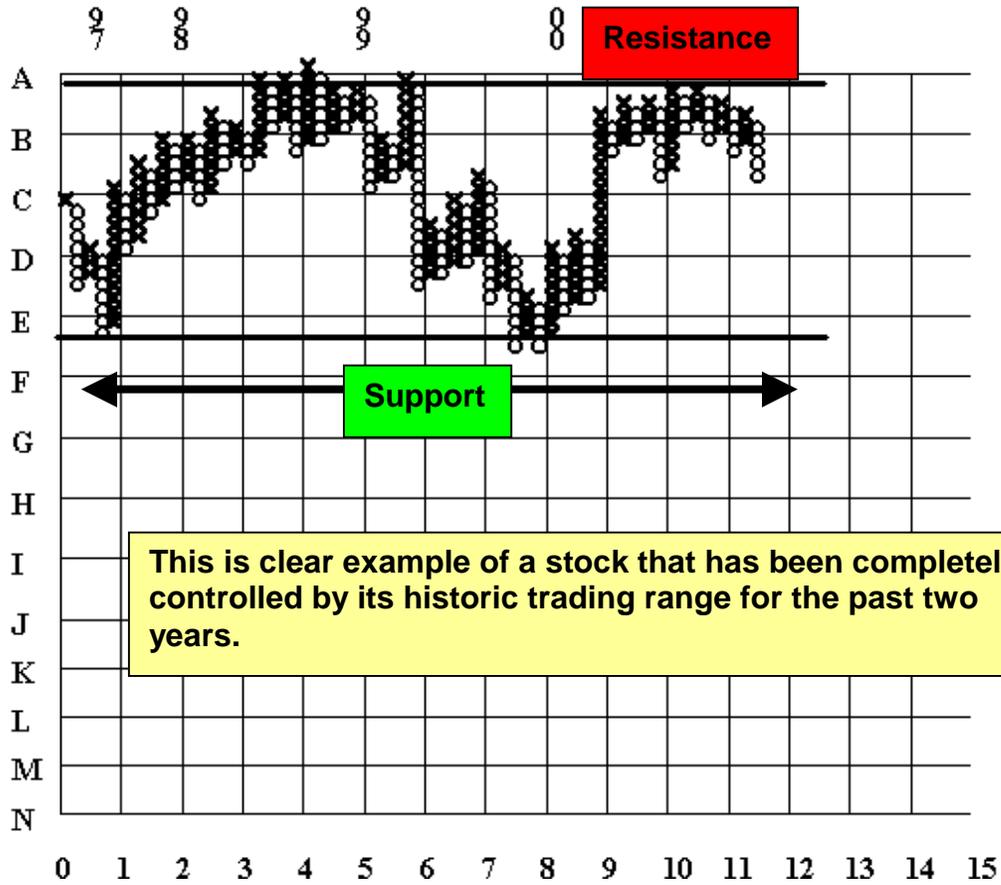
## Trading ranges – example 1

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
AIRBORNE FREIGHT CORP 06/09/2000 20.05 ABF



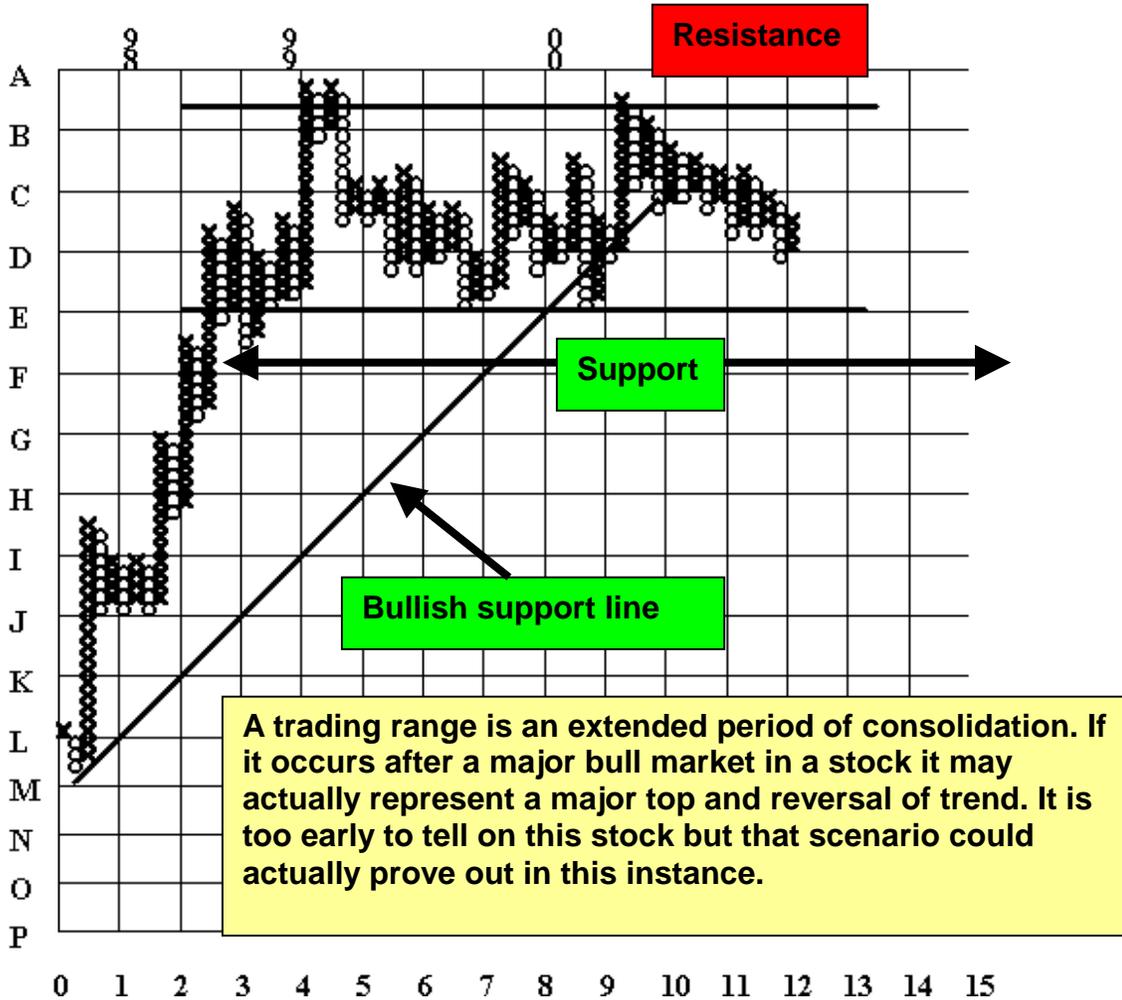
## Trading ranges – example 2

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
ELAN CORP PLC 06/09/2000 36.94 ELN



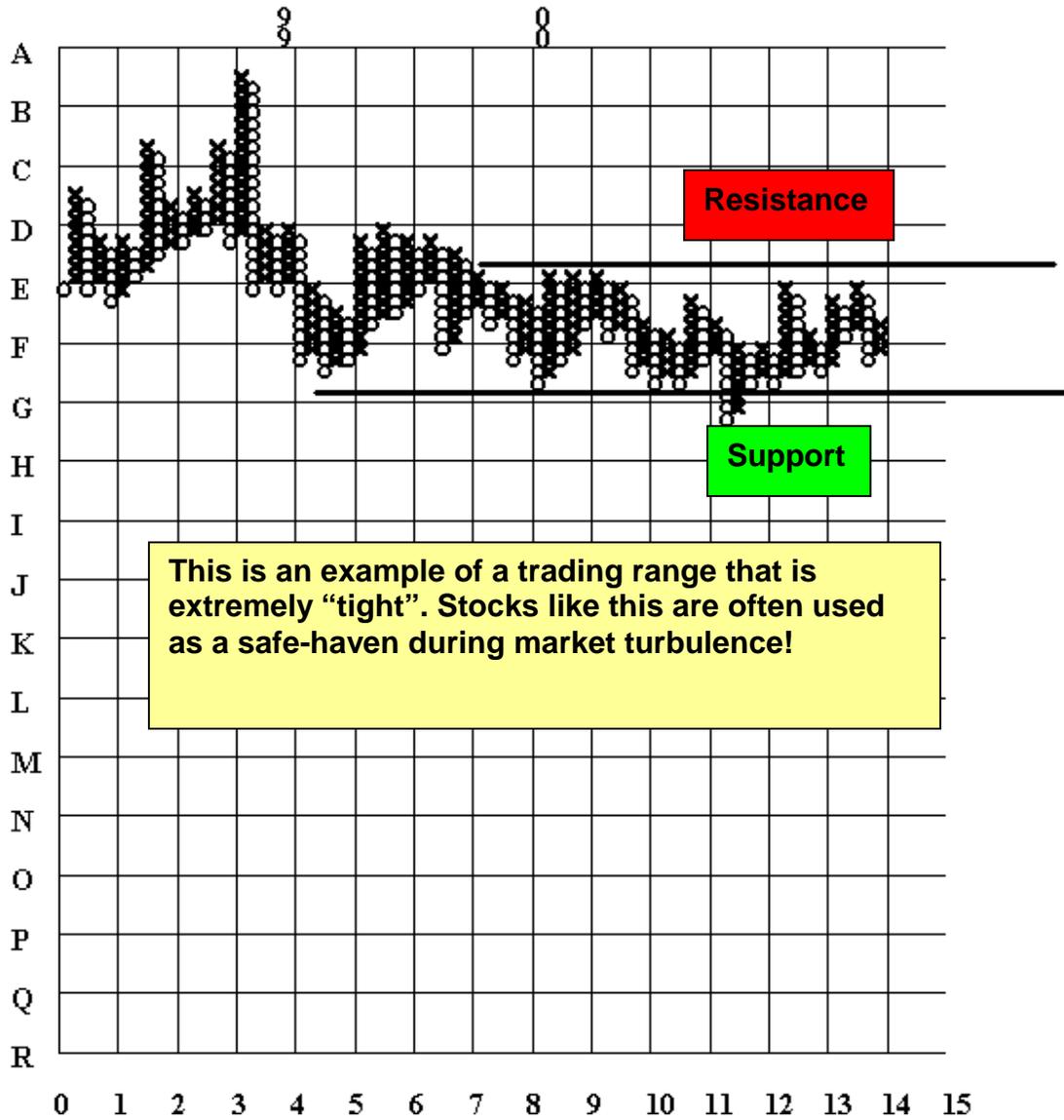
### Trading ranges – example 3

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 DELL COMPUTER CORP 06/09/2000 45.06 DELL



### Trading range – example 4

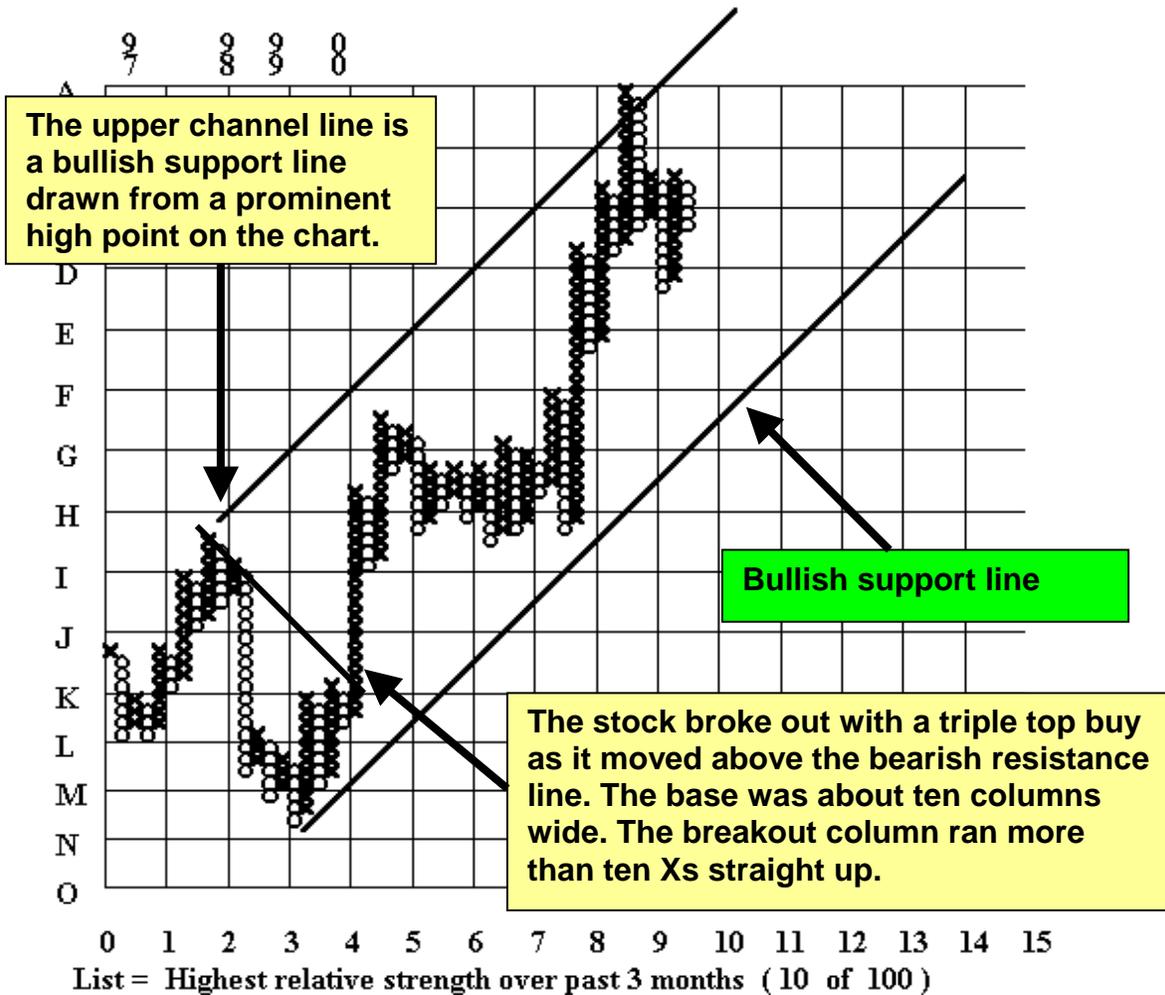
MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
EXXON MOBIL CORPORATION 06/16/2000 83.69 XOM



# Channels

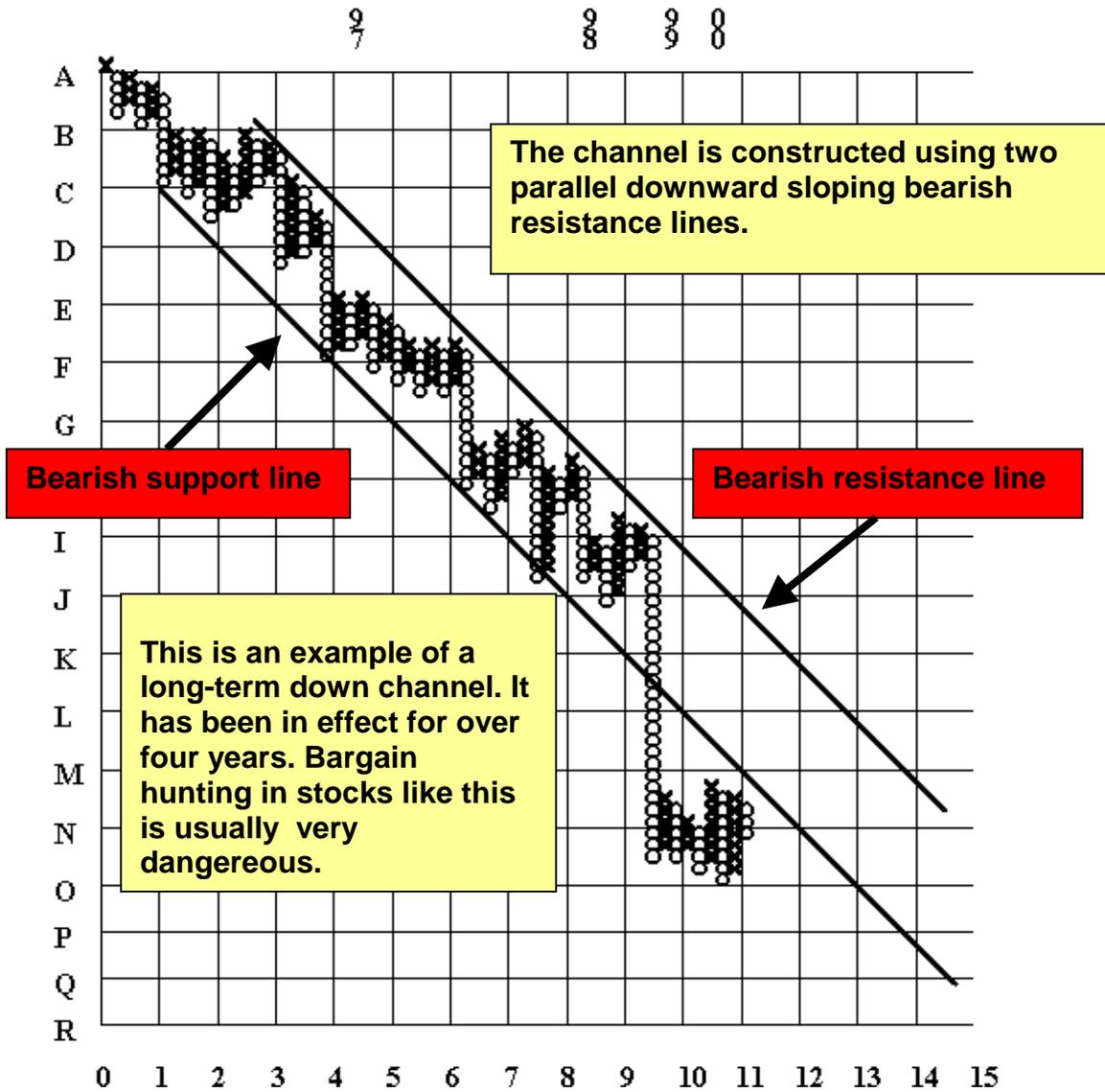
## Long-term up channels

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
AMERICAN TECH CERAMICS 06/08/2000 40 AMK



## Long-term down channels

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
LONE STAR STEAKHOUSE SAL 06/08/2000 10.81 STAR



## Major long-term trends

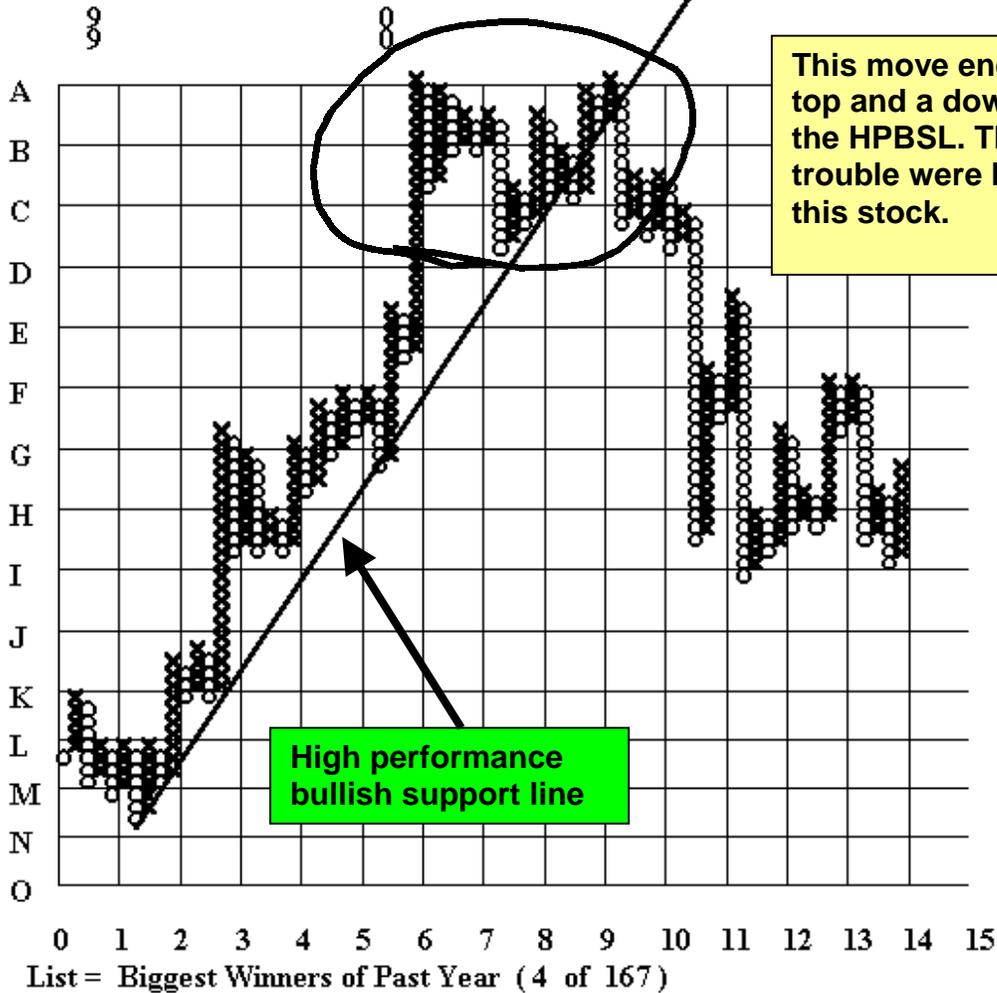
### Major long-term up-trends – example 1

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
ABIOMED INC 06/09/2000 40.44 ABMD



## Major long-term uptrends – example 2

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 ACACIA RESEARCH CORP 06/09/2000 21 ACRI



### Major long-term uptrends – example 3



Trendlines that get steeper and steeper are suggesting a blow-off. These situations are usually best sold into the strength since the top will almost certainly give little warning.

The rule of nine new high columns can be used to estimate the end of the rise.

## Major long-term uptrends – example 4

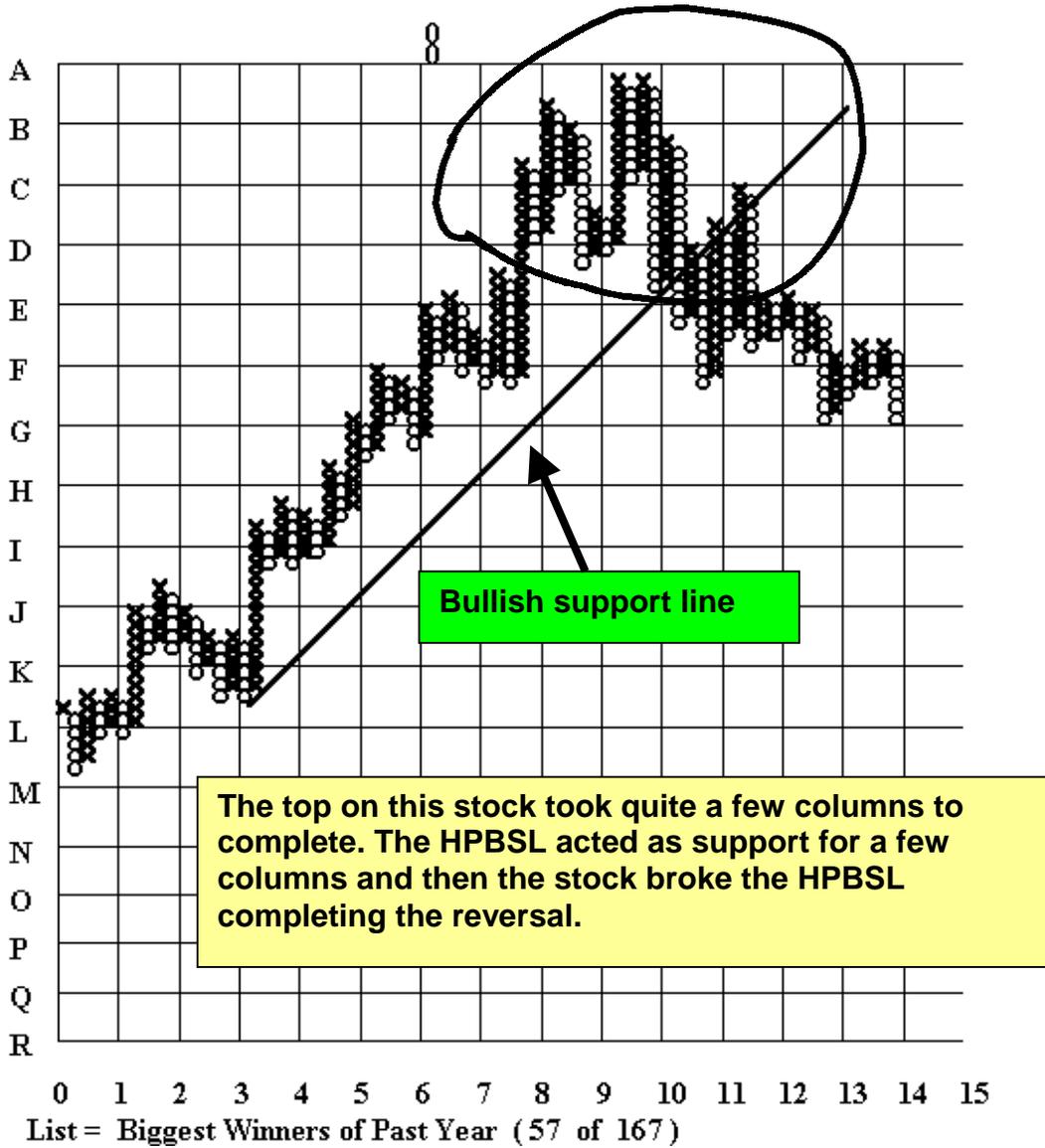
MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 CITRIX SYSTEMS INC 06/09/2000 41.19 CTXS



Relative strength ranking systems will usually rank a stock like this in the very highest ranks at the very top of the move and even after the stock has turned down. The extreme nature of the upmove will still generate very high relative strength ranks well after the top is in. In my opinion, it is far better to use relative strength trend following techniques because of this inherent weakness of long-term relative strength ranking systems.

## Major long-term uptrends – example 5

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 ECHOSTAR CMMCTNS CORP 06/09/2000 38.38 DISH



## Major long-term uptrends – example 6

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 INCYTE PHARMACEUTICALS 06/09/2000 85.94 INCY



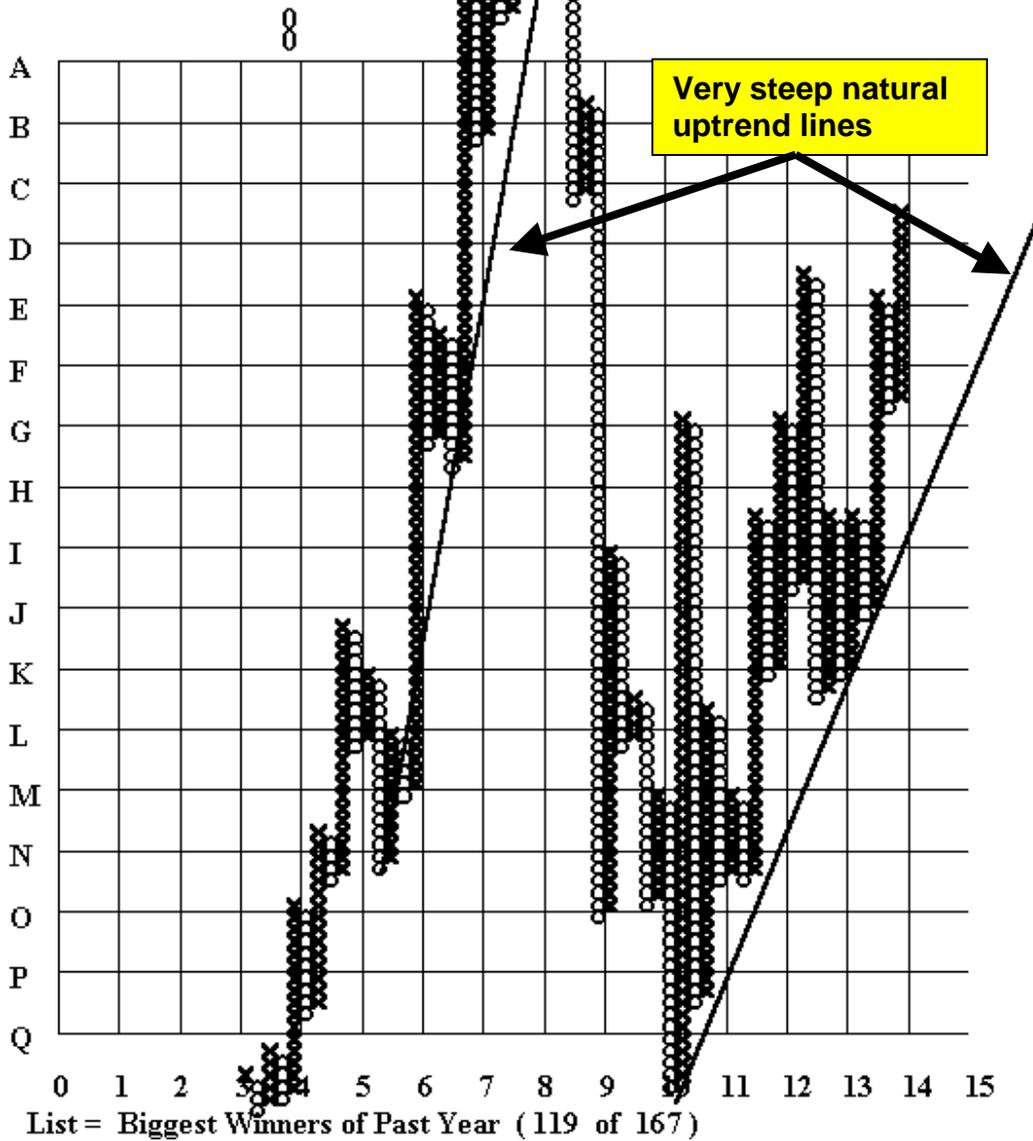
It is always easier to deal with a blow-off in hindsight!  
 The steepening of the upward trendlines suggested the blow-off as it occurred. It is best to get out early on situations like this. Use the rule of nine new high columns to estimate the peak.

Very steep natural uptrend line

This is another example of the dangers inherent in long-term relative strength ranking systems. The reversal is so fast that the portfolio manager gets bagged before the ranks decline enough to indicate trouble. In my opinion, long-term ranking systems require the use of a stop-loss discipline that most portfolio managers refuse to use.

## Major long-term uptrends – example 7

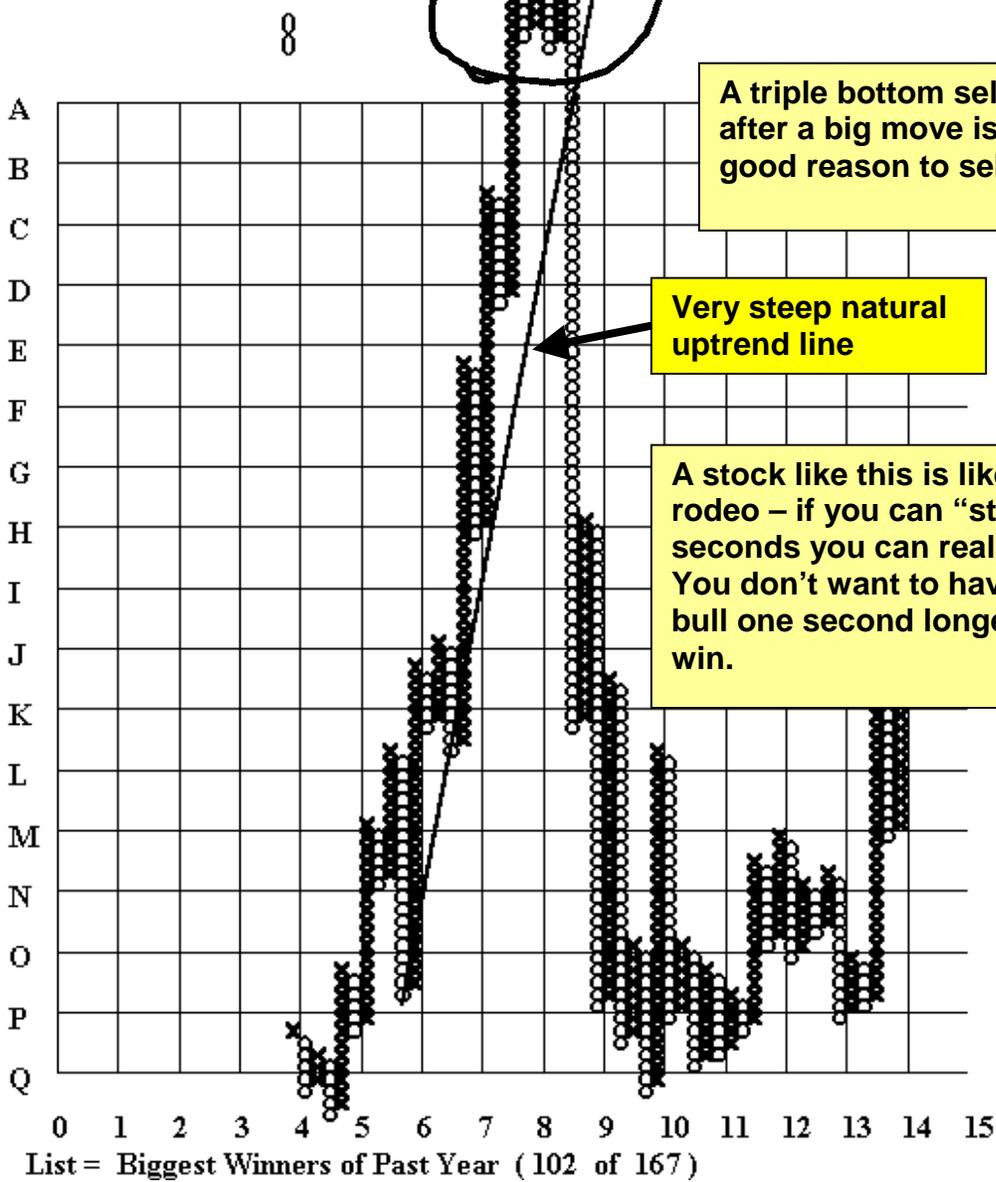
MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 PROTEIN DESIGN LABS INC 06/29/2000 165.56 PDLI



These are examples of stocks that experience wild swings in both directions. Since stocks like this are almost always extremely speculative we must be willing to leave the party on “short notice”. The violation of an extremely steep up trend line is a “good enough” reason to step aside on a stock like this.

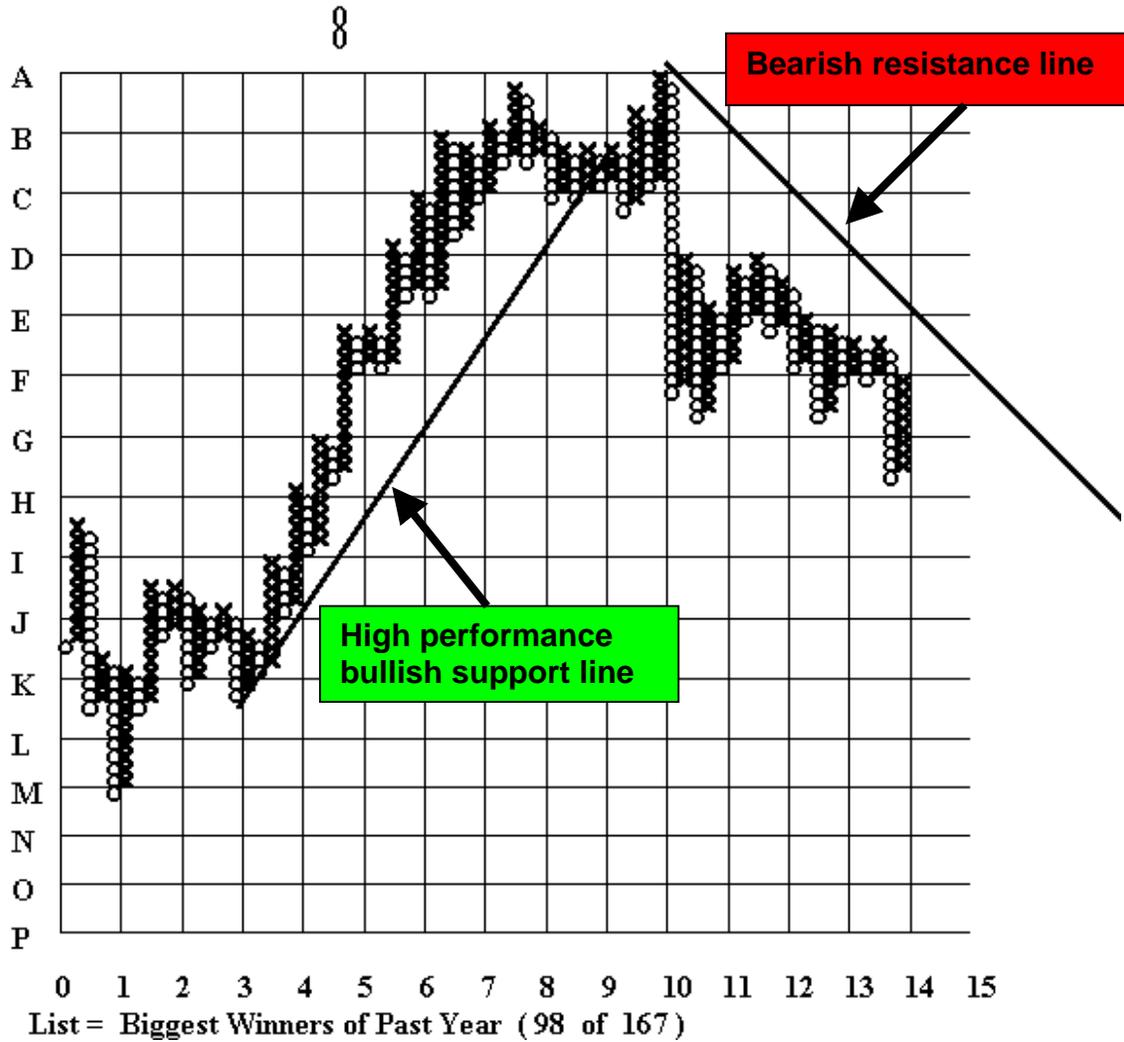
# Major long-term uptrends – example 8

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
MEDAREX INC 06/09/2000 MEDX



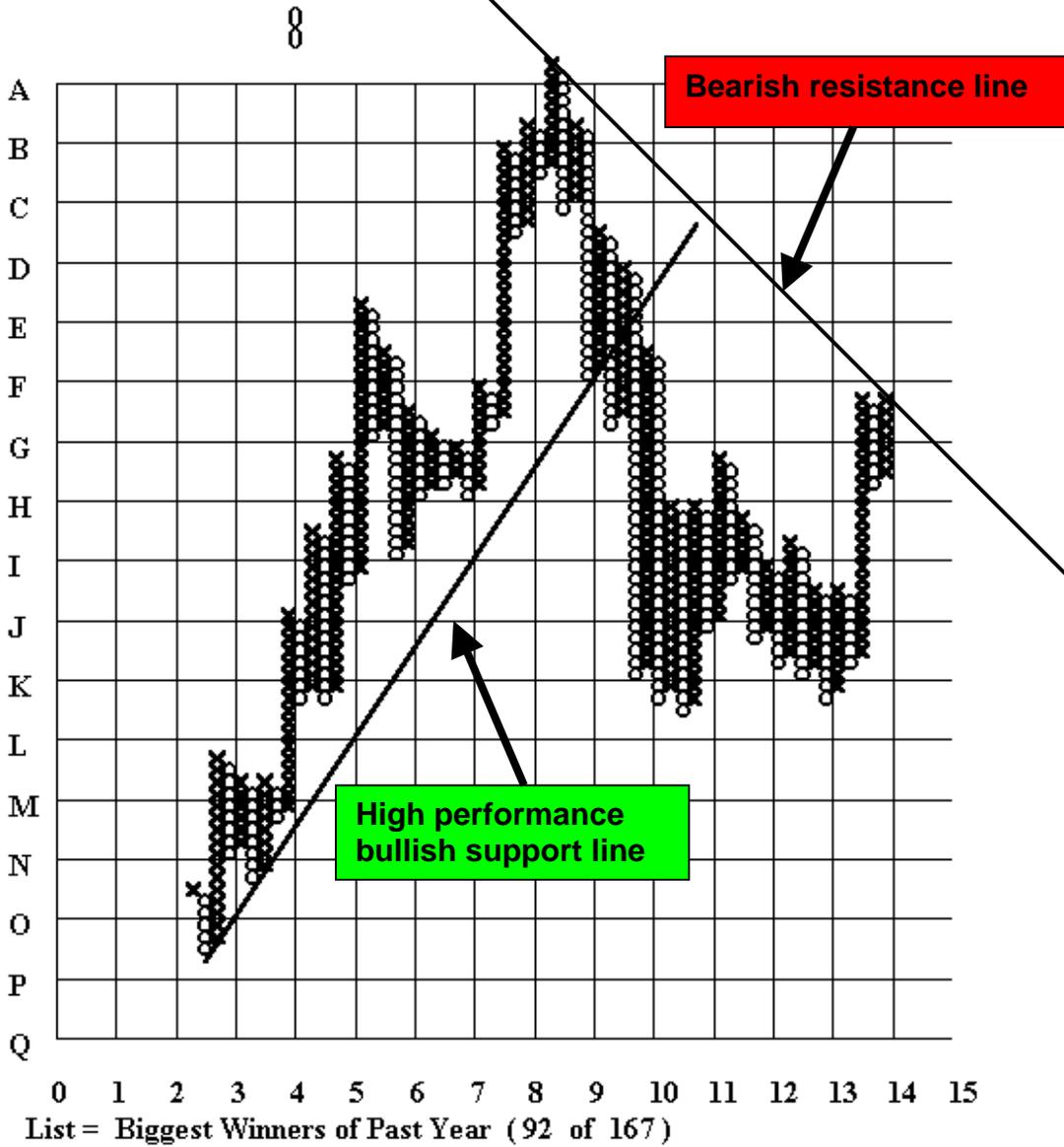
## Major long-term uptrends – example 9

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
MANUGISTICS GROUP INC 06/09/2000 30.5 MANU



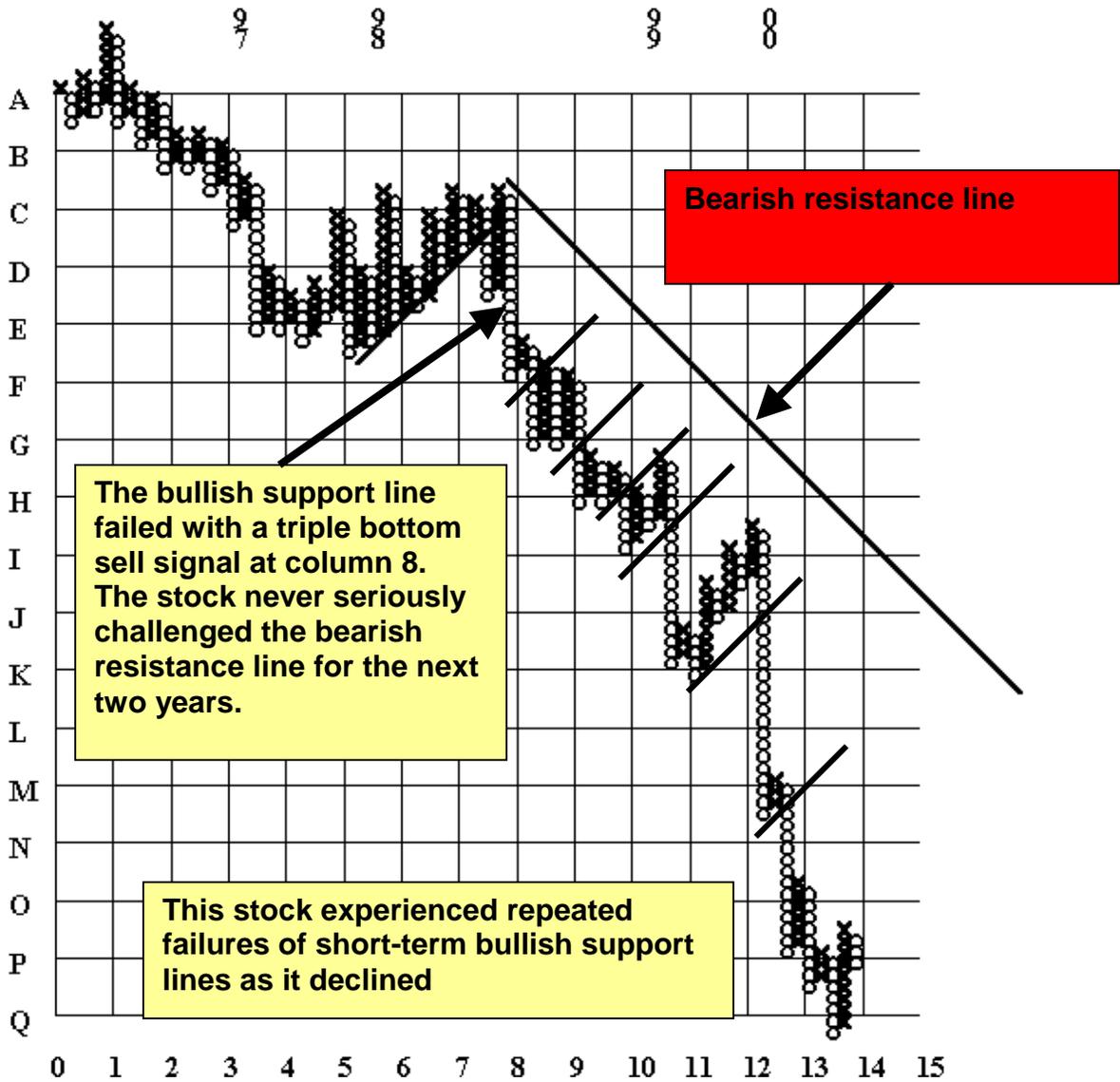
# Major long-term uptrends – example 10

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
JDS UNIPHASE CORP 06/09/2000 110.56 JDSU



## Major long-term down-trends – example 1

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
J.C. PENNEY COMPANY INC 06/08/2000 17.63 JCP



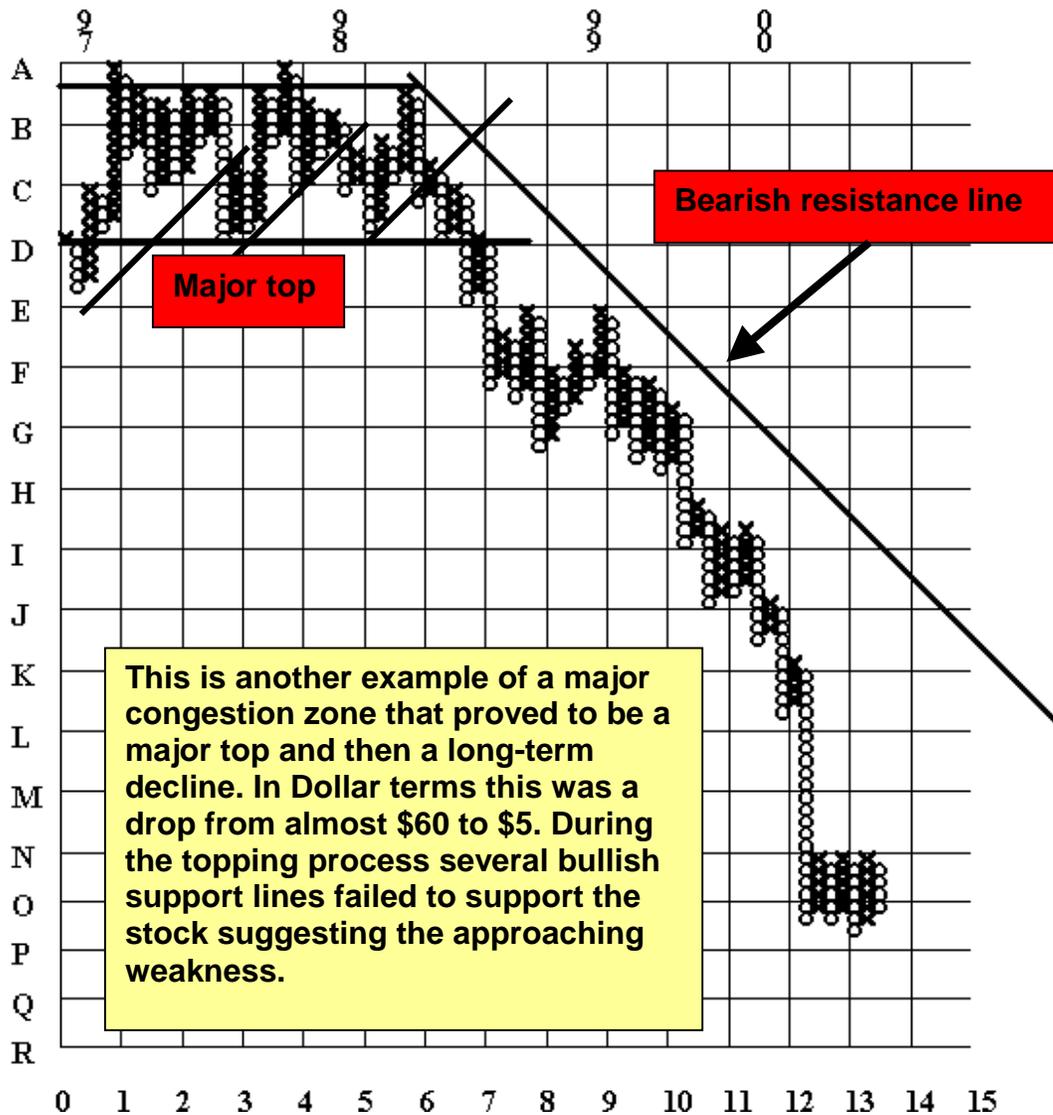
## Major long-term down-trends – example 2

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
CROWN CORK & SEAL INC 06/09/2000 17 CCK



### Major long-term down-trends – example 3

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
CONSECO INC 06/09/2000 5.75 CNC

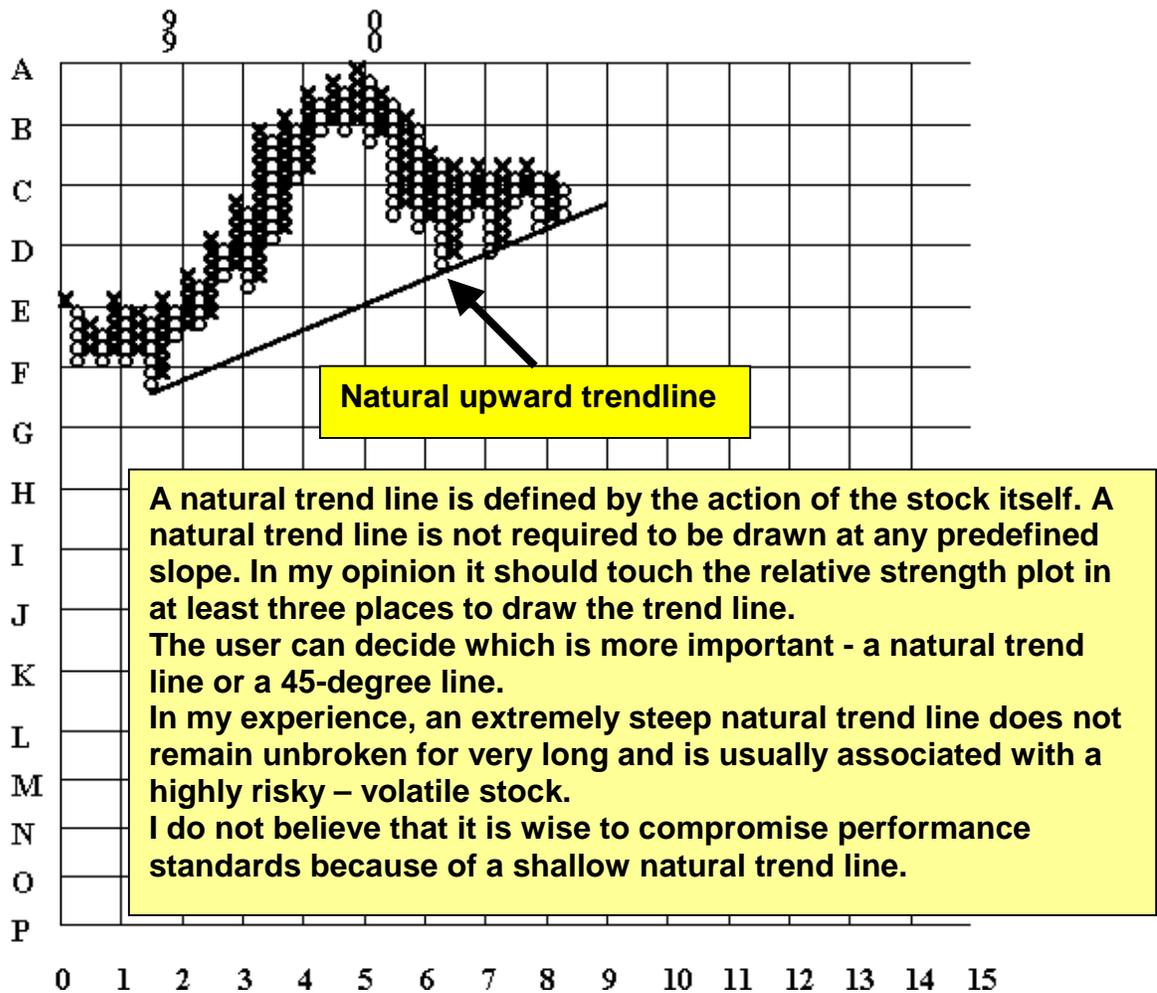


## Natural trendlines

Should be defined by touching the RS plot at least three times

User decides if natural trend line takes precedence over 45 degree lines.

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
COMMONWEALTH TELE ENTP 06/09/2000 47.31 CTCO



# Natural trendline

## Downtrend

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
FIRST DATA CORP 06/09/2000 55.5 FDC



## Major reversal patterns

### Major tops – example 1

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
SERVICE CORP INTERNAT 06/08/2000 3.38 SRV



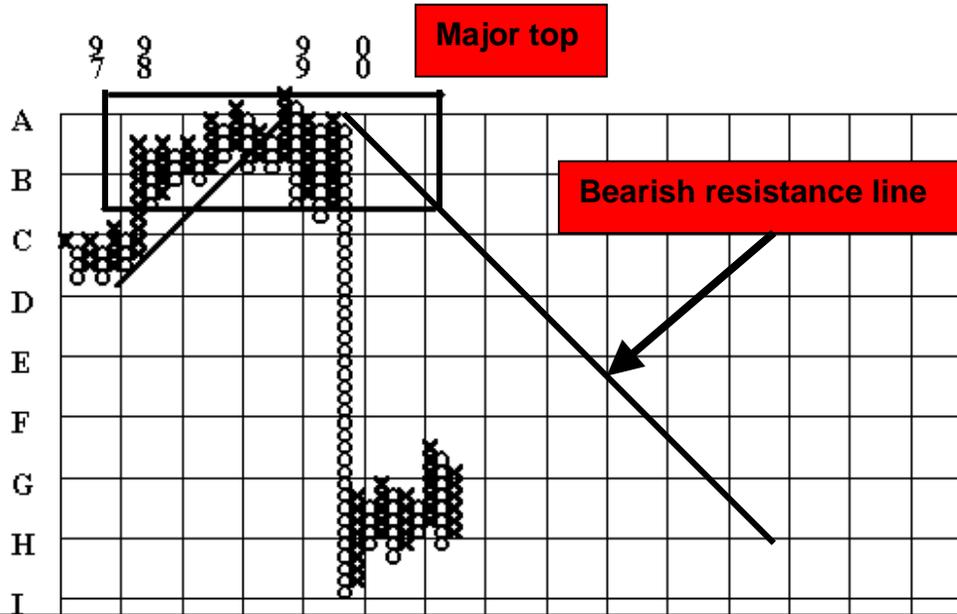
This top took two years to form and showed a pattern of lower highs with a downward trend line. When the support at D failed the stock moved down sharply.

The top essentially shows a balance between demand and supply. The breakdown shows that supply won the battle.

Experience has shown that if a stock is held until the deterioration in the fundamentals has been publicly acknowledged the stock has already completed much of its decline. In my opinion the bad news leaks into the market and investors will act on this anticipation ahead of the actual announcements. The stock market always acts in anticipation of expected events and news.

## Major tops – example 2

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
MUTUAL RISK MANAGEMENT 06/08/2000 17.3 MM



This example shows a top almost 20 columns wide. The width of the top in many ways forecasts the extent of the decline.

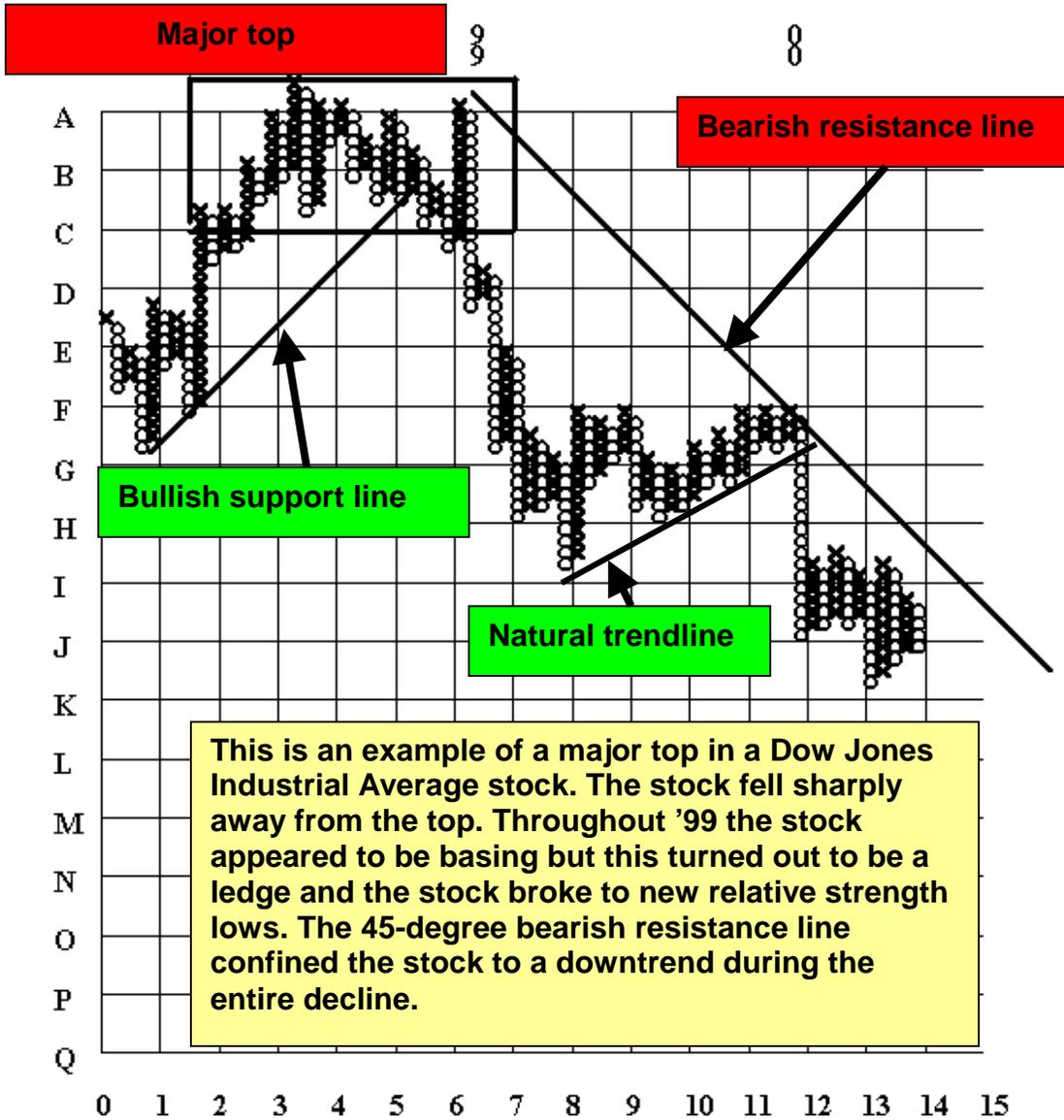
The decline started with a triple bottom sell signal but shortly thereafter - a negative news item caused a dramatic one-day plunge in the stock.

The stock has recently started to base but it remains far below the bearish resistance line.

Experience indicates that the "sell" decision is more heavily weighted toward the technical method of analysis. Invariably the tip-off is a stock with apparently great fundamentals that consistently acts poorly on the relative strength charts. You can assume there is a good reason behind the poor performance. Rarely is it just an accident or purely a coincidence.

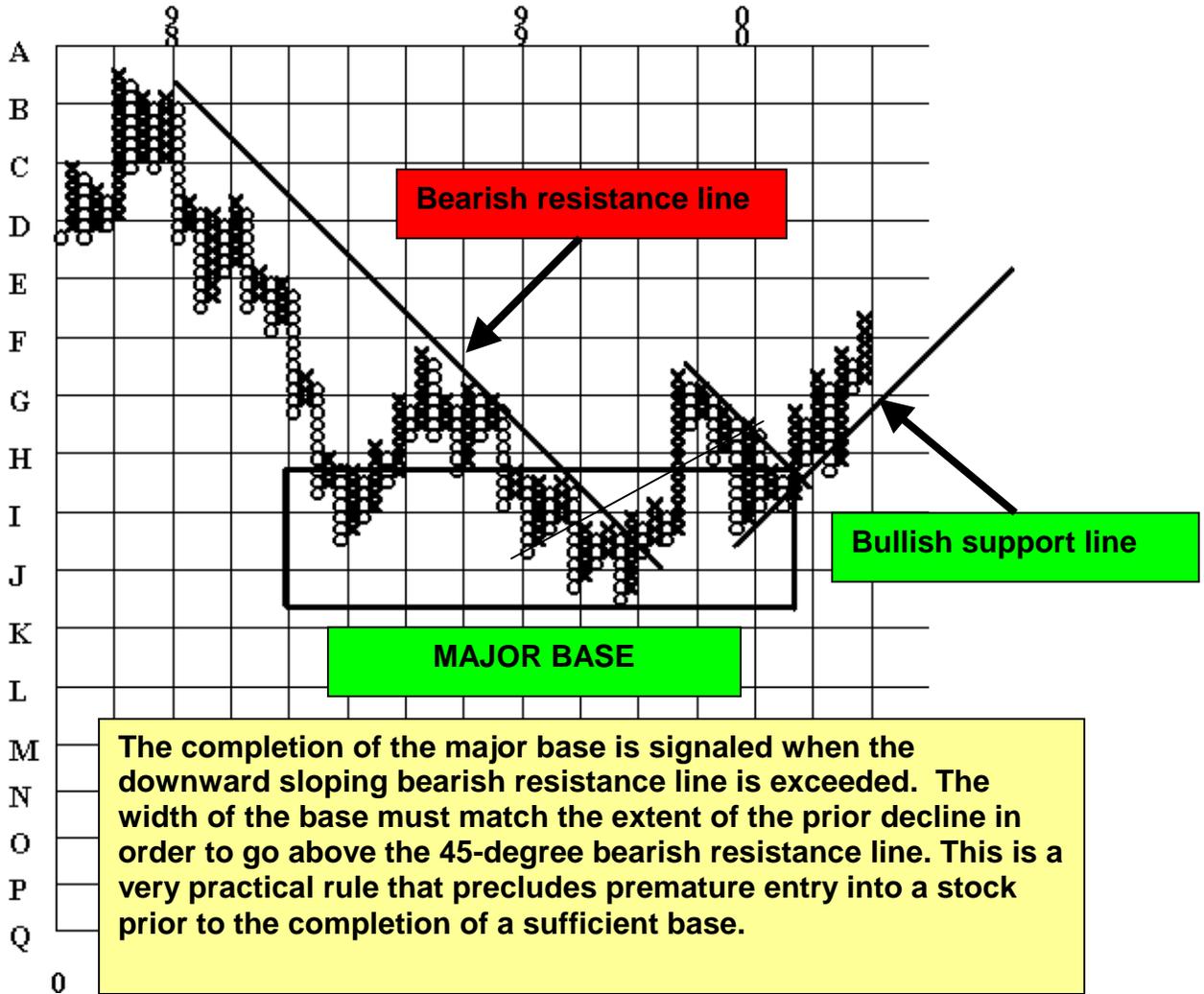
### Major tops – example 3

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 EASTMAN KODAK CO 06/09/2000 56.94 EK



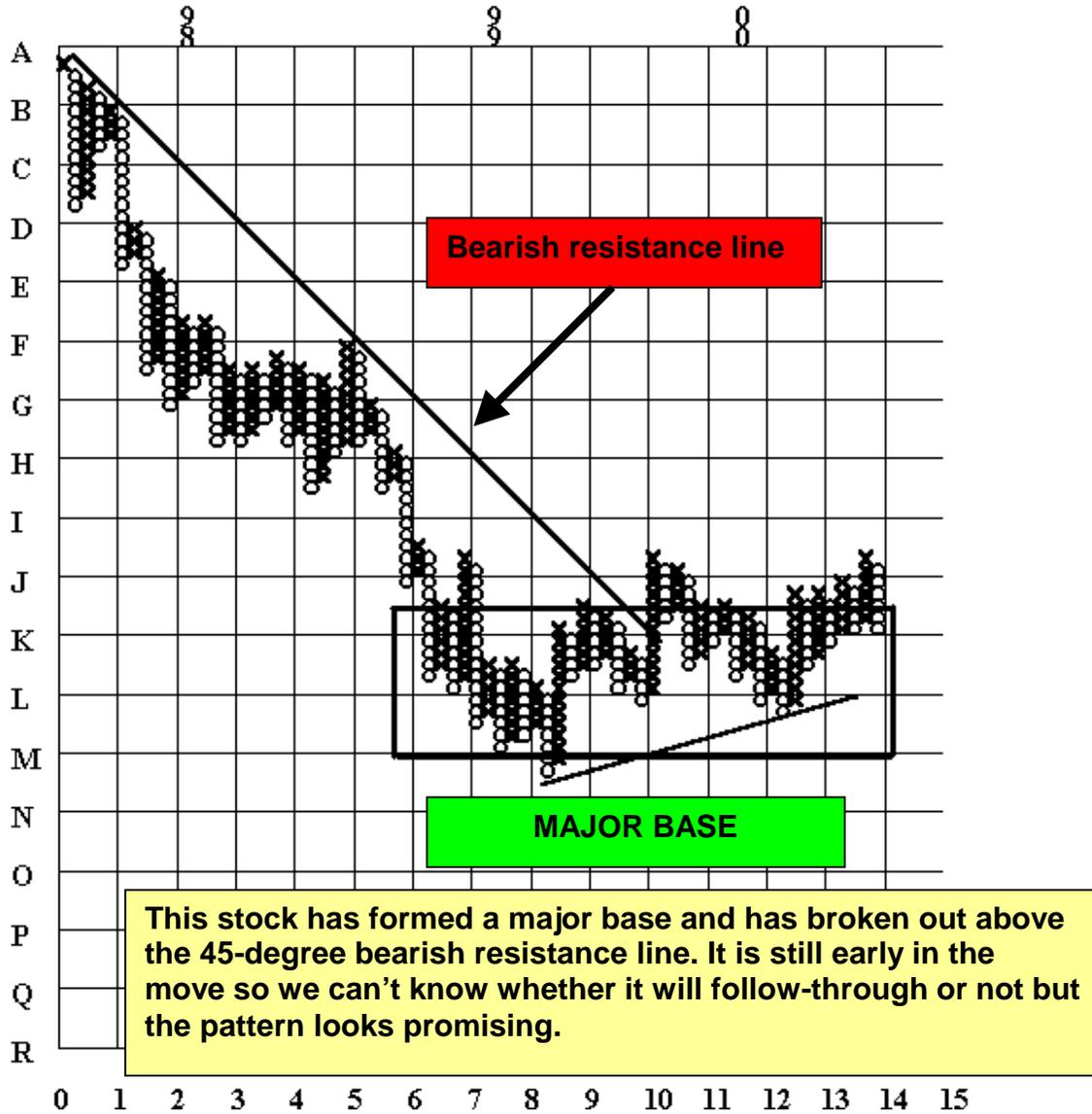
## Major bases – example 1

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
SAINT MARY LAND & EXPLOR 06/09/2000 36.5 MARY



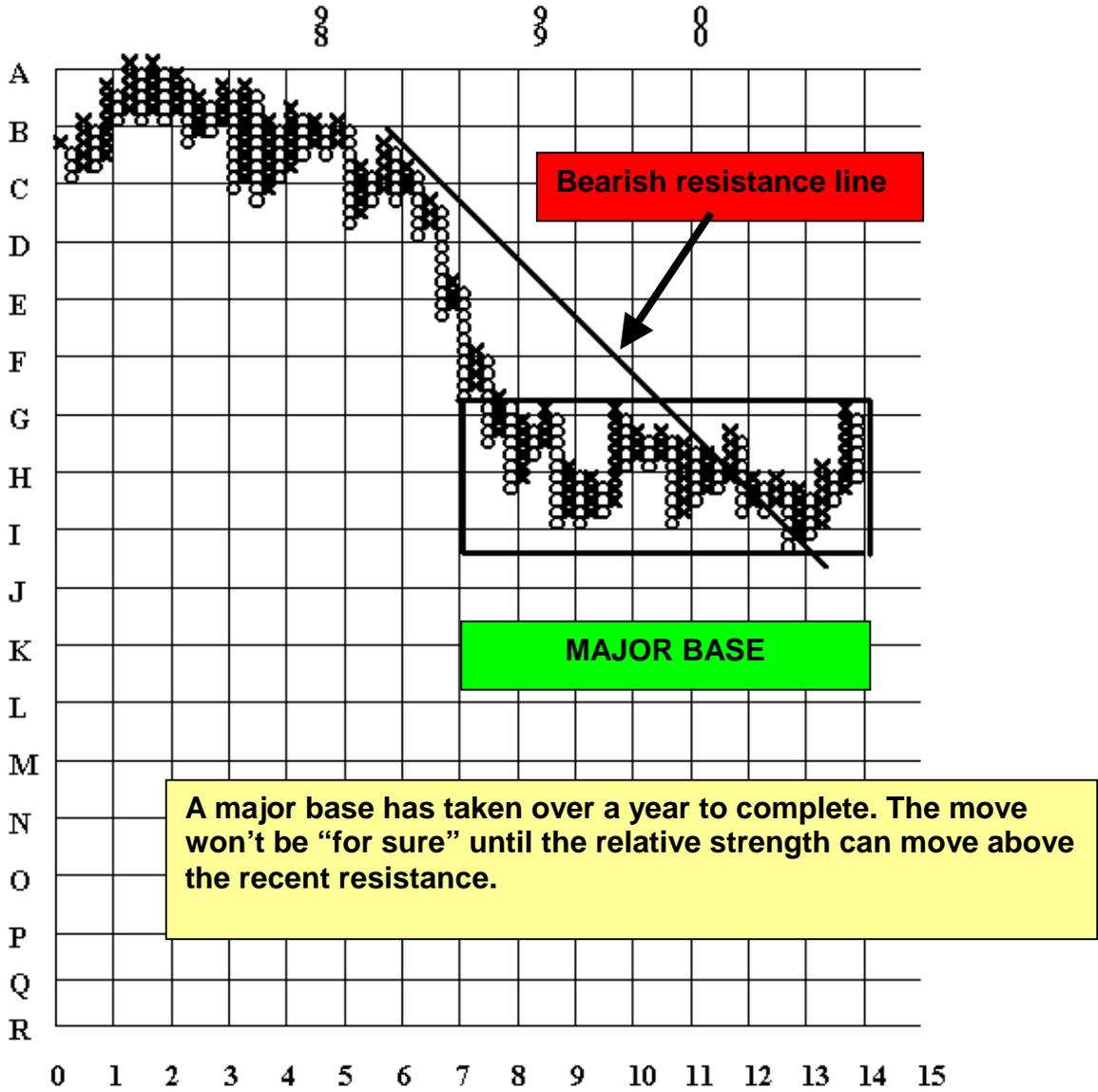
## Major bases – example 2

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
DIAMOND OFFSHORE DRILLING 06/09/2000 37.25 DO



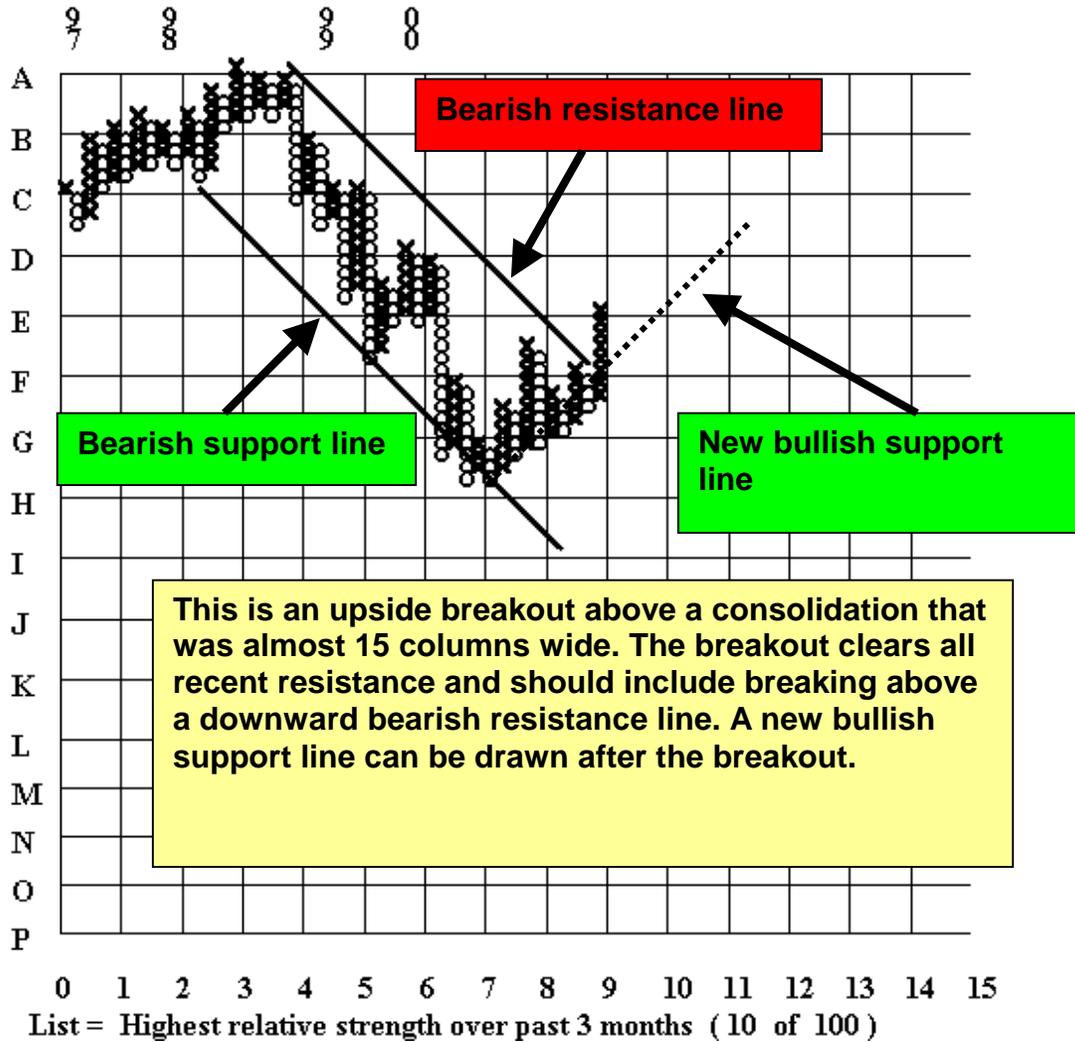
### Major bases – example 3

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
DEERE & CO 06/09/2000 41.5 DE



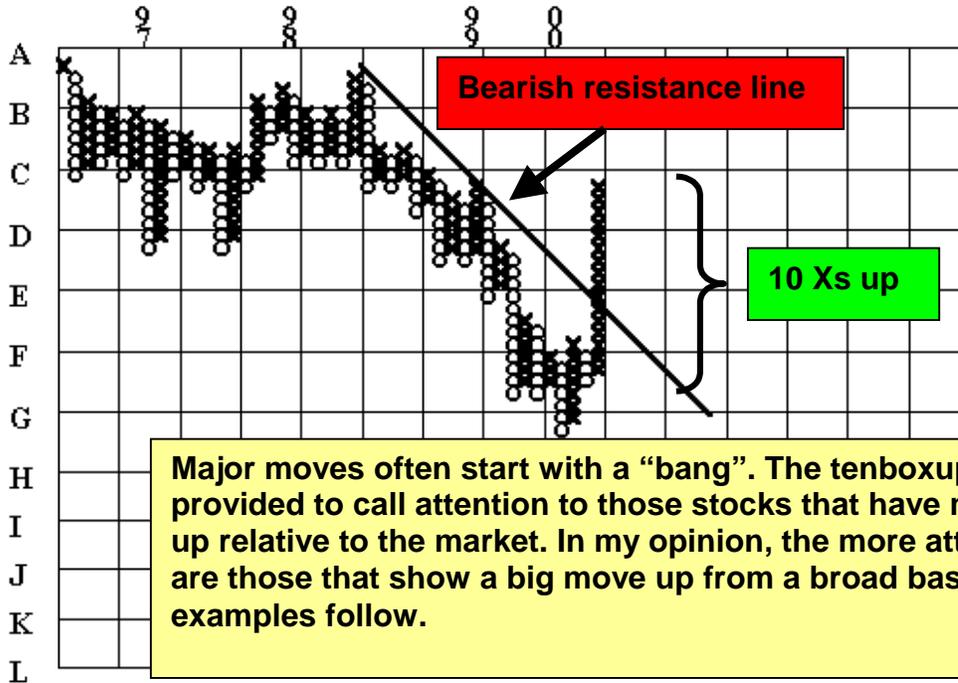
# Breakouts

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 AON CORP 06/09/2000 35.63 AOC



## Tenboxup screen #1

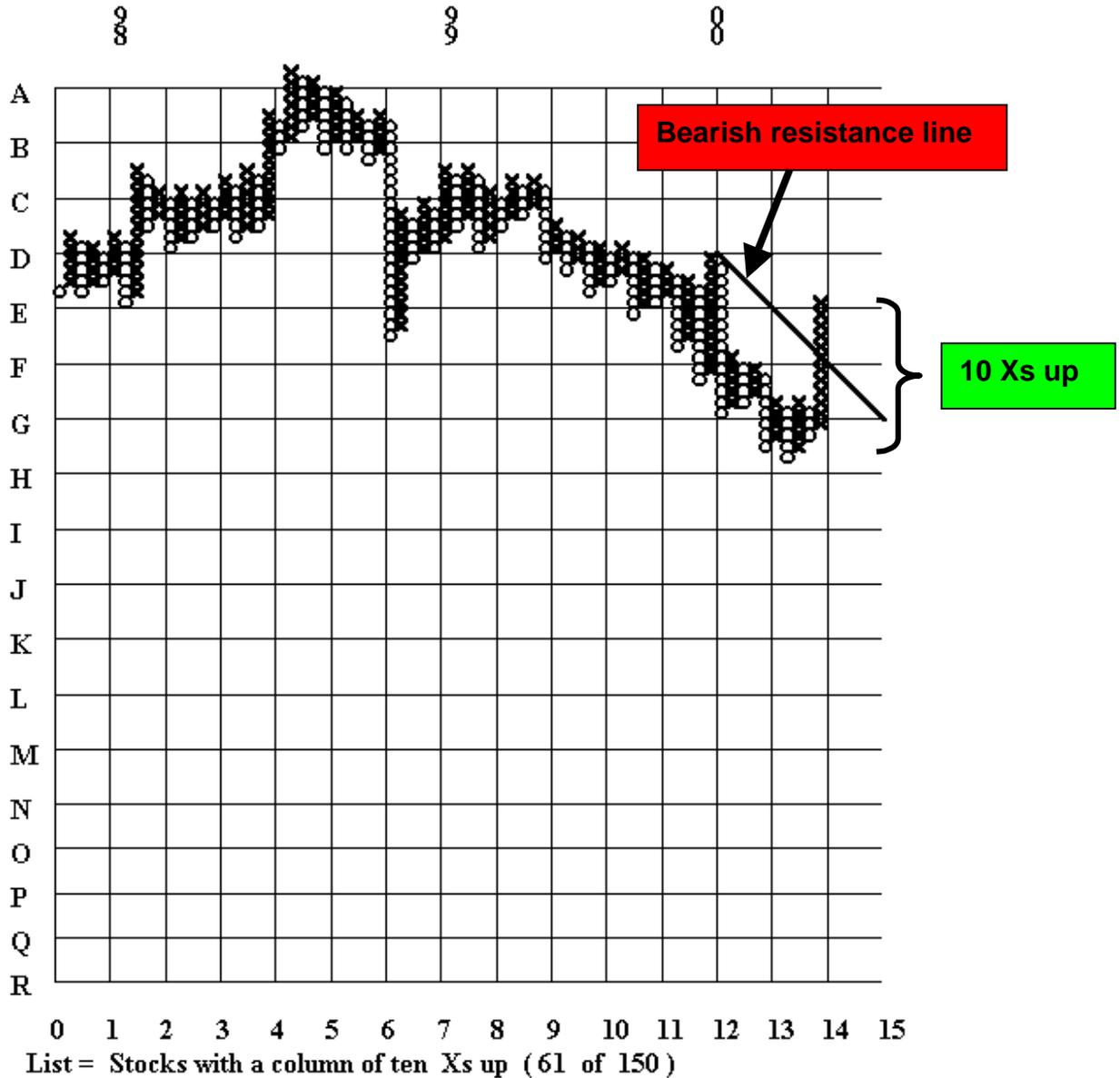
MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 KOLLMORGEN CORP 06/09/2000 22.94 KOL



0 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15  
 List = Stocks with a column of ten Xs up ( 75 of 150 )

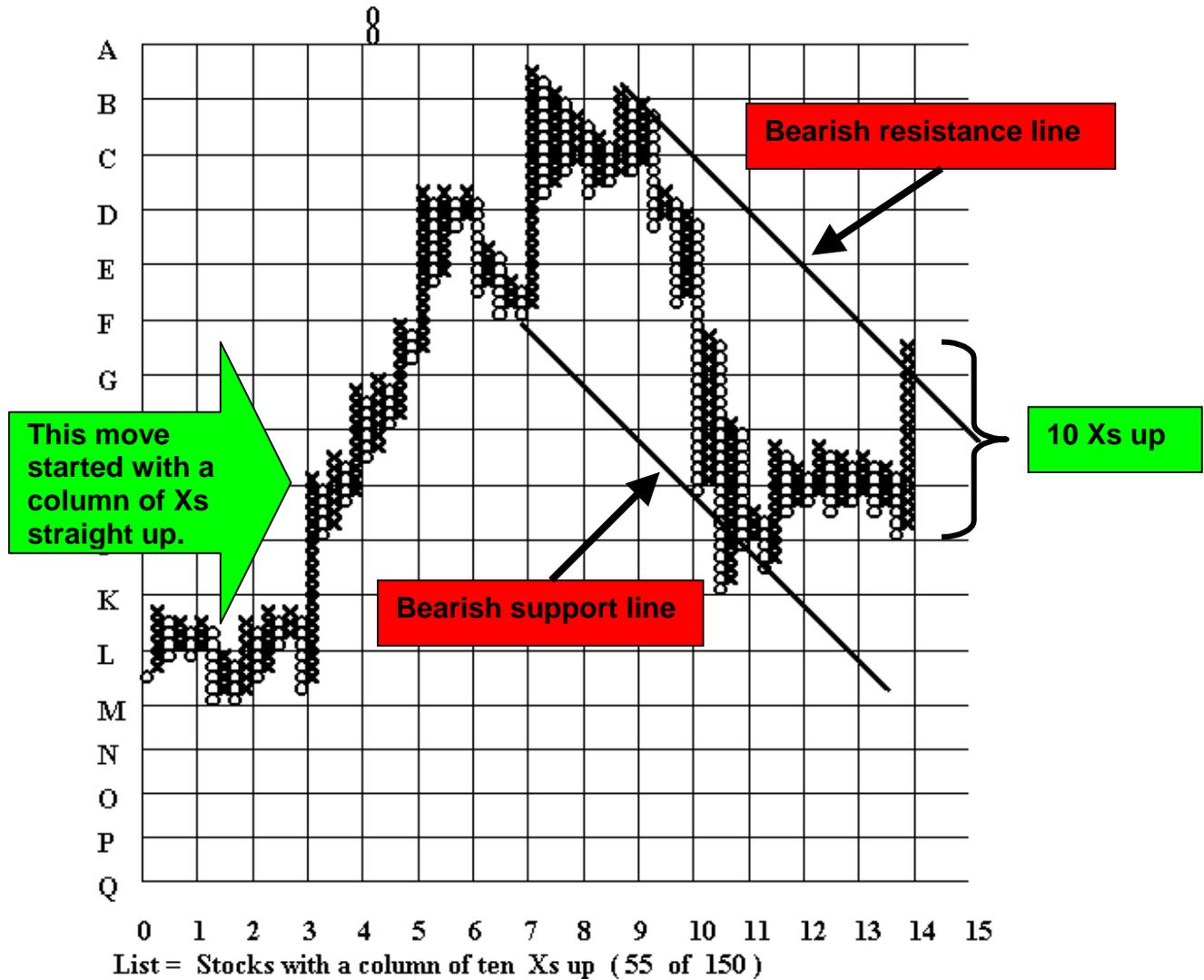
## Tenboxup screen #2

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
HARTFORD LIFE INC 06/09/2000 50.5 HLI



### Tenboxup screen #3

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
GLOBIX CORP 06/09/2000 33.44 GBIX



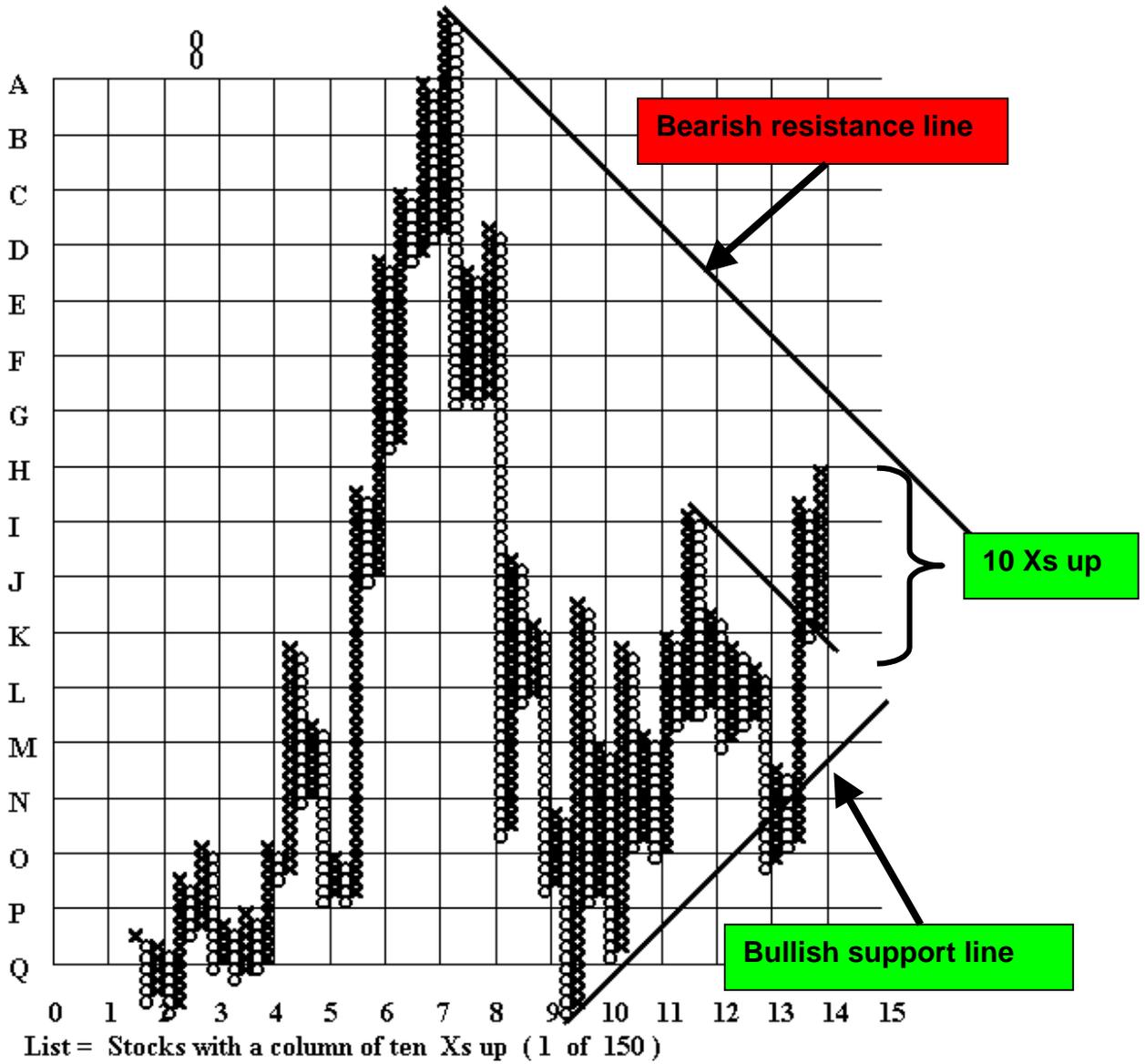
# Tenboxup screen #4

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
AMFM INC 06/09/2000 71.56 AFM



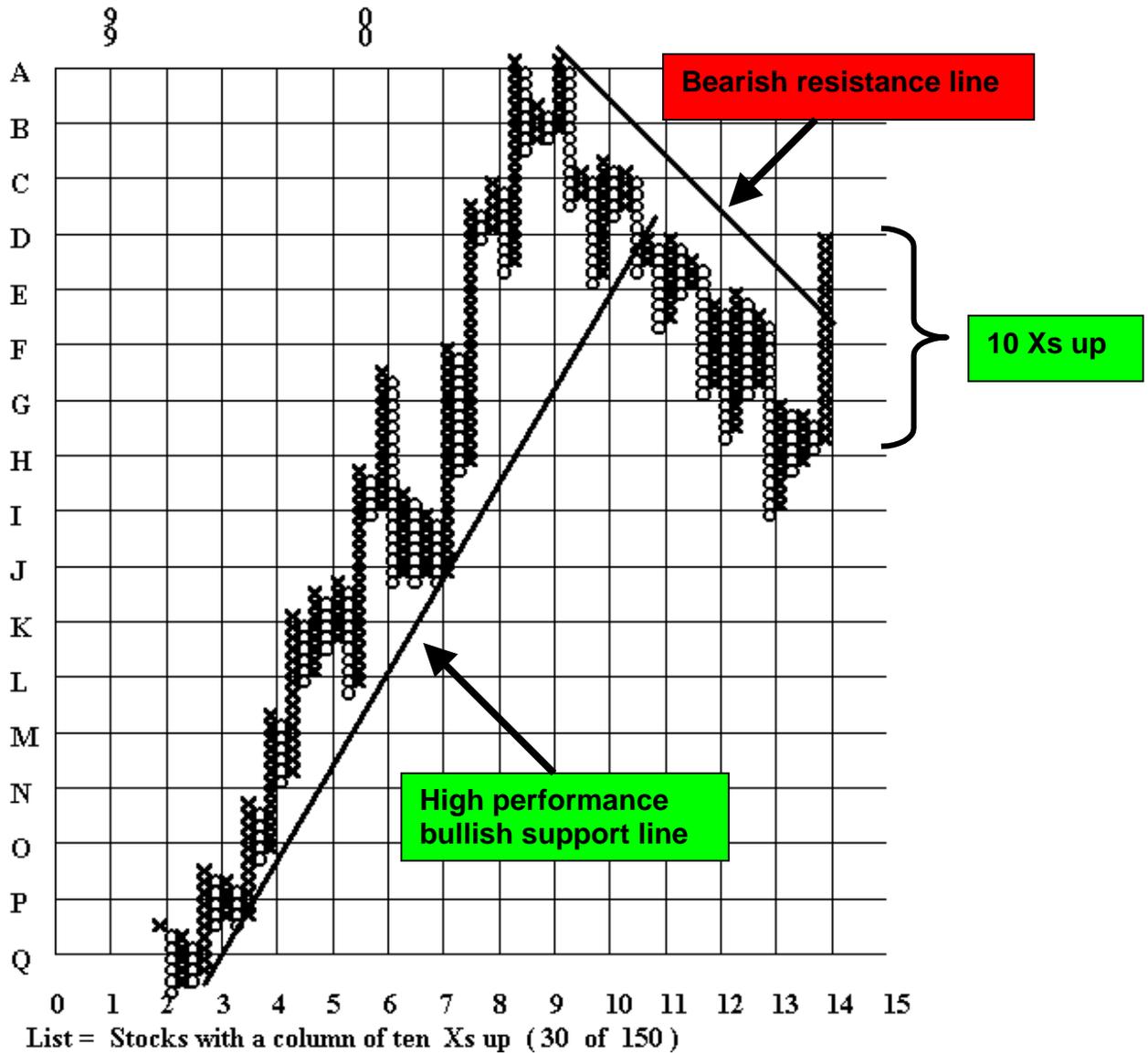
# Tenboxup screen #5

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
ABGENIX INC 06/09/2000 121.5 ABGX



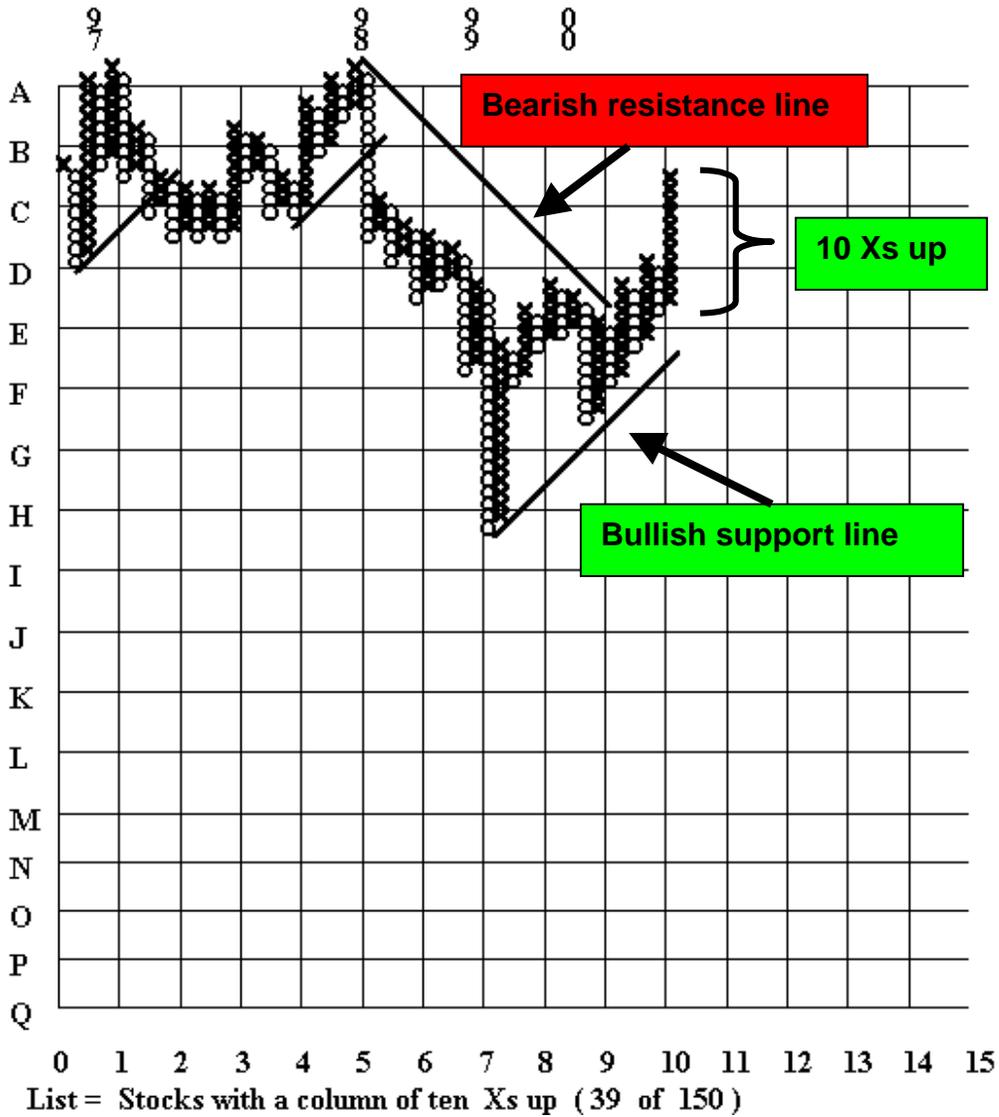
# Tenboxup screen #6

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
 CHINA TELECOM HK LTD ADS 06/09/2000 171.19 CHL



### Tenboxup screen #7

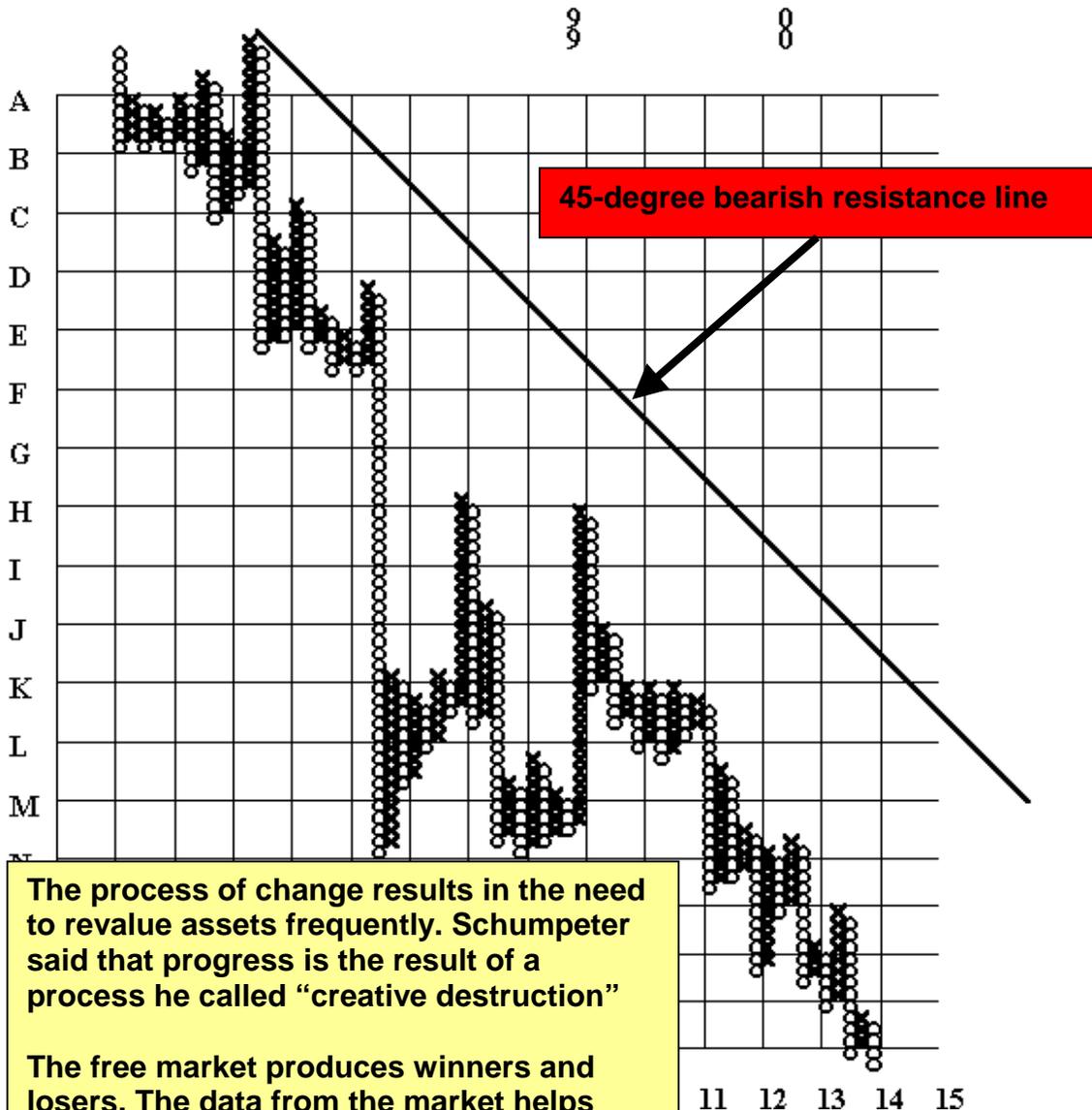
MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
DEVON ENERGY CORP 06/09/2000 58.63 DVN



## Some thoughts about how the market works

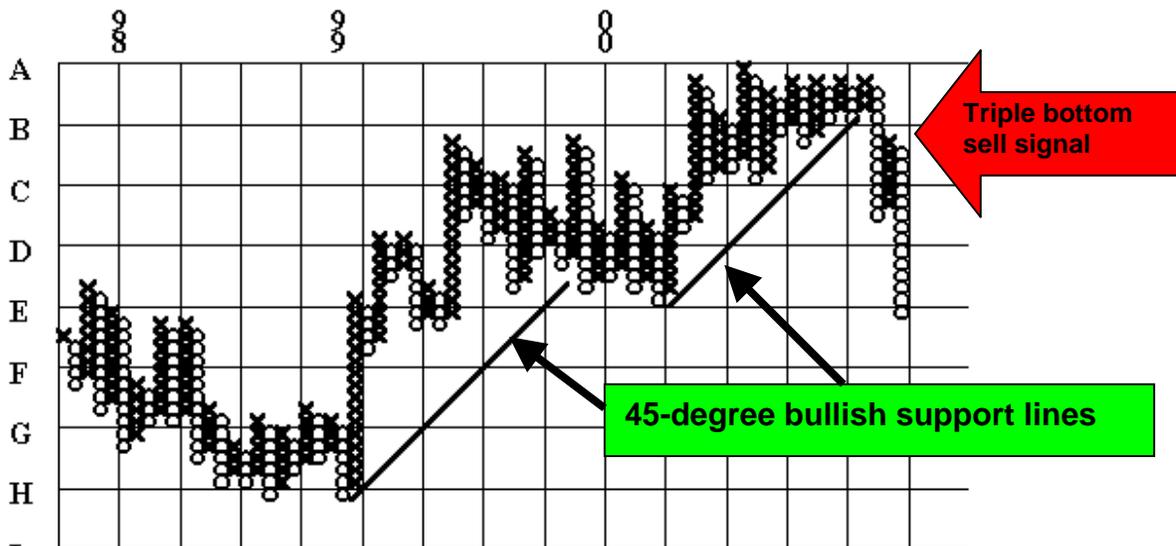
***Need to revalue assets due to changing conditions – “Creative destruction”***

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
AAMES FINANCIAL CORP 06/16/2000 .88 AAM



The difficulty in interpreting current events - Current events are not history to us – We don't know what the consequences will be.

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
CIRCUIT CTY STRS INC 06/16/2000 35.81 CC



It is very easy- now that we know what happened – to say, “sure I would have sold that stock on that triple bottom sell signal”

The problem is that when we see the signal we really can't know whether it will follow through or not. We don't know what the significance of the signal will be. In this instance the follow-through was immediate, dramatic and down.

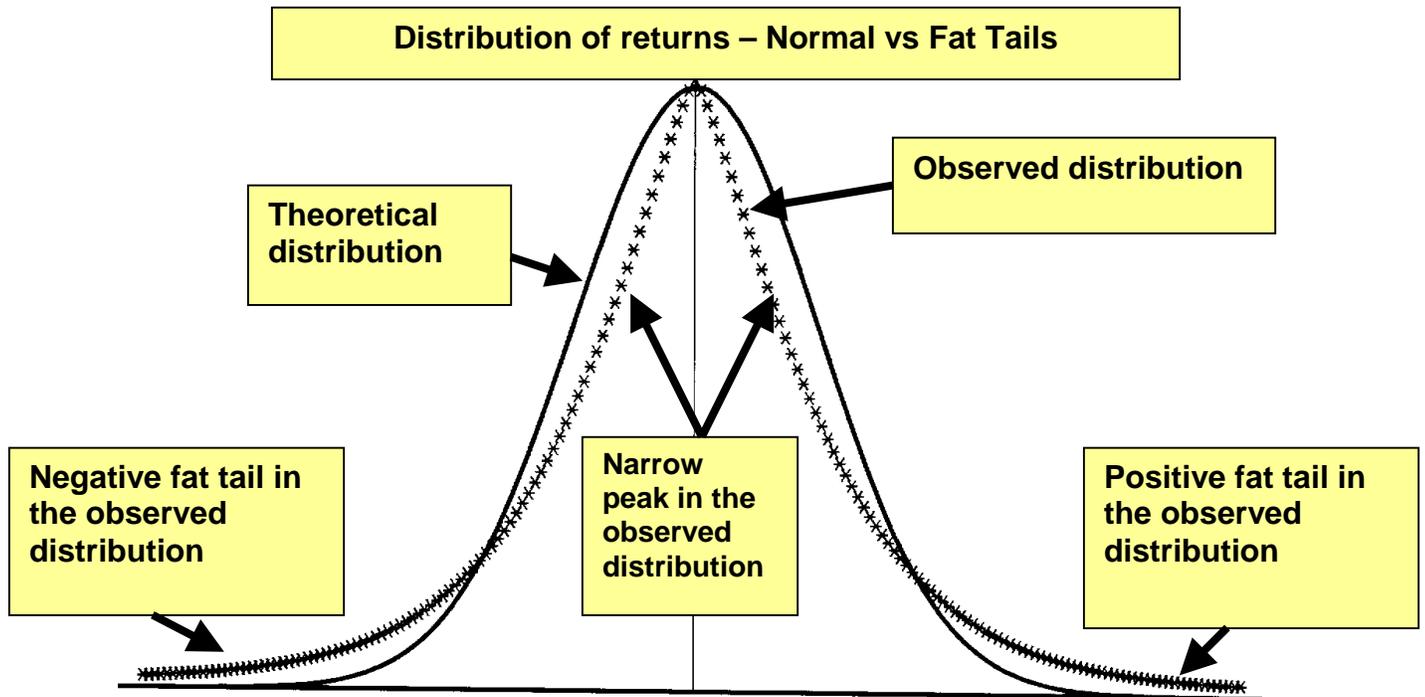
The stock market often demonstrates “non-linear” behavior in which small causes may produce unexpectedly large results. This is often true of sell signals.

In my opinion, every major sell signal that includes the penetration of a bullish support line should be treated as a danger signal with potentially serious consequences. I am referring to sell signals on current positions in the portfolio. In order to ensure the avoidance of major declines - all sell signals must be honored. It is only when the market is in a state of deep distress that sell signals can be ignored.

Charlie Ellis said years ago “ 80% of next years problems are in the portfolio now”.

The relative strength in point and figure format is just the tool to help root out those problems before they hurt the portfolio's performance. But to get the benefit - you must act on the signals!

**The distribution of returns from stocks - Non-normal – peaked with fat tails. Proportion of the population in the extremes of the distribution is 5 to 10 times what it would be if normal - 80/20 rule holds in the stock market why?**



The distribution of returns from common stocks differs from the normal distribution in subtle but important ways. This is a stylized comparison of the two curves with the solid line depicting the academic normal distribution and the curve plotted with + signs representing the real, observed distribution of returns.

The real world is characterized by a distribution that displays a high degree of kurtosis (i.e. fat tails). A narrower peak around the mean also characterizes it.

What this means in “real English” is that there are far more major winners and losers than you would experience if the real world distribution were exactly normal. Research has indicated that there are 5 to 10 times as many stocks in the extremes of the distribution than there should be. This indicates that major long-term trends tend to run longer and farther than we should normally expect.

These are also the most important trends that we should spend our time trying to find and invest in.

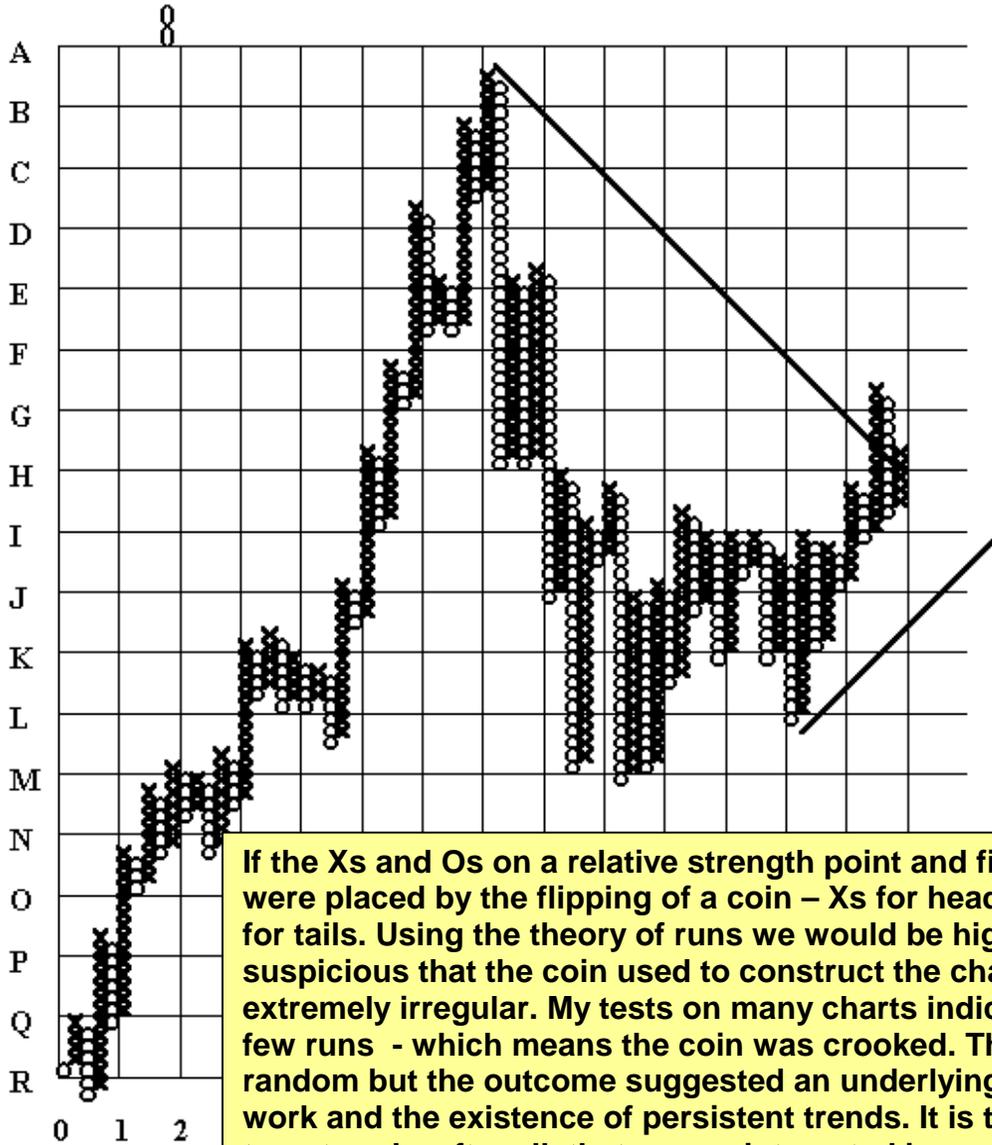
The narrow peak seems to indicate that most stocks tend to mirror the major market averages. These are also most likely to exhibit trading range characteristics.

The conclusions seem to be clear: Use a trading range approach to tracking most stocks and use a trend following methodology when dealing with stocks that have demonstrated an ability to depart from the averages and to move out into the “fat” positive tail. This also suggests relative strength as an effective way to identify major trend stocks.

The difference between these two distributions has extremely important consequences for portfolio management in terms of methodology and a realistic application of portfolio management tools.

## Theory of Runs

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
NETWORK APPLIANCE INC 06/19/2000 85.94 NTAP



If the Xs and Os on a relative strength point and figure chart were placed by the flipping of a coin – Xs for heads and Os for tails. Using the theory of runs we would be highly suspicious that the coin used to construct the chart was extremely irregular. My tests on many charts indicated far too few runs - which means the coin was crooked. The flips were random but the outcome suggested an underlying process at work and the existence of persistent trends. It is the long-term trends, after all, that we are interested in.

## ***Complex Adaptive System***

### ***No functional relationships that last***

***“ It is statistics not physics” – from Louis Navellier***

**Markets must have uncertainty – No need for a market if there is no uncertainty - because then everyone would agree on price and value.**

**Like evolution in nature - we can understand, describe but can't predict - Need to adapt to change as much as predict - Feedback goes both ways – fundamentals to price and price to fundamentals.**

**For those interested in the implications of Complex Adaptive Systems in the stock market you should visit the Santa Fe Institute's web site at <http://www.santafe.edu/>**

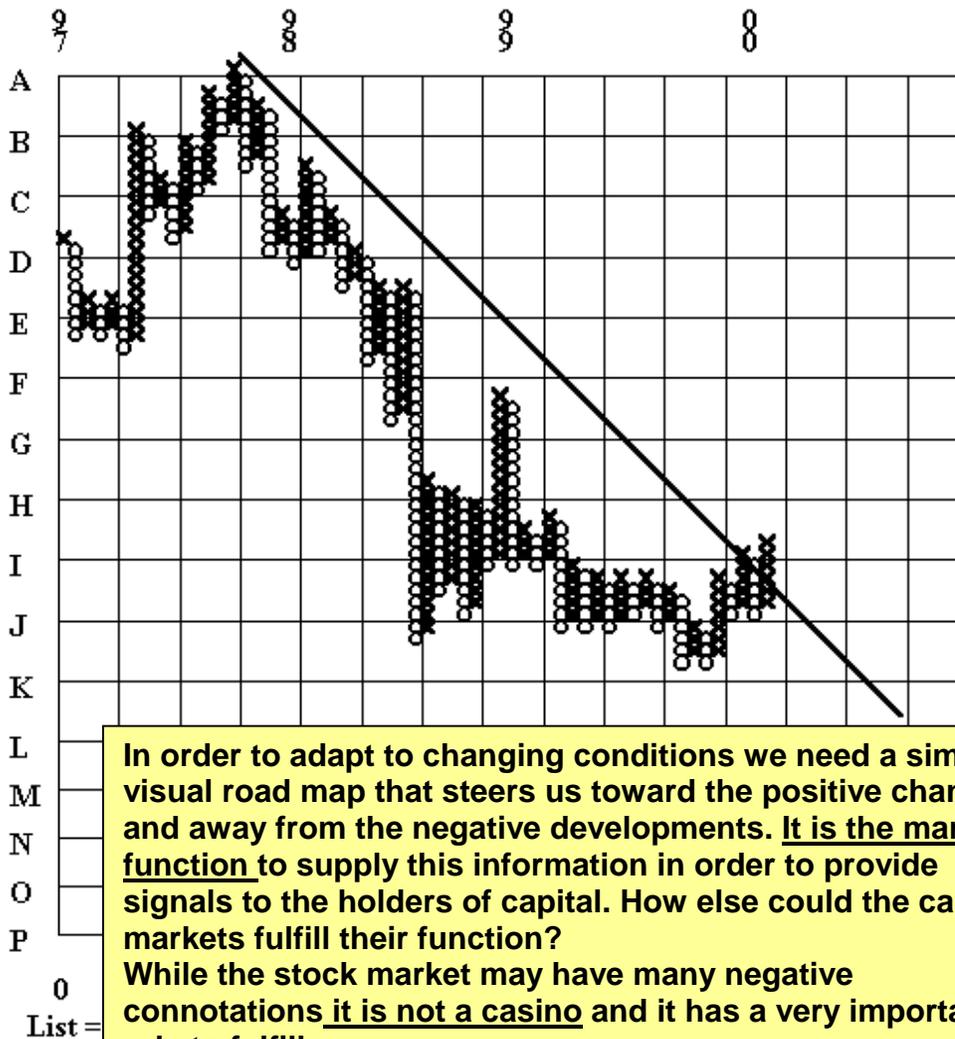
**Also see Complexity by Waldrop**

**Also see Dr Brian Arthur's articles on stock markets.**

# Some thoughts about portfolio management

## *Portfolio management must be adaptive*

MARKET DYNAMICS - RELATIVE STRENGTH vs S&P 500  
PENFORD CORP 06/19/2000 18.38 PENX

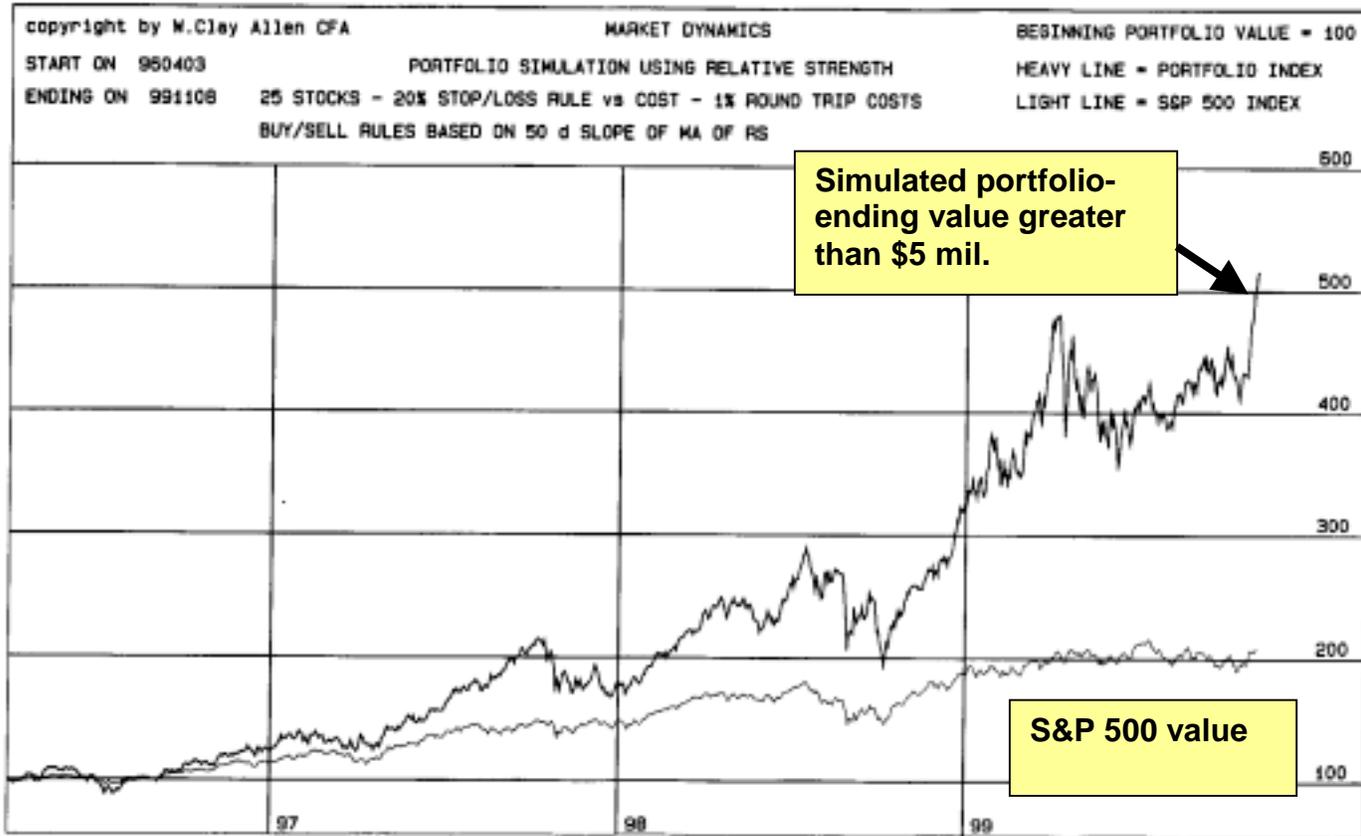


In order to adapt to changing conditions we need a simple, visual road map that steers us toward the positive changes and away from the negative developments. It is the markets function to supply this information in order to provide signals to the holders of capital. How else could the capital markets fulfill their function?

While the stock market may have many negative connotations it is not a casino and it has a very important role to fulfill.

I believe that communism collapsed in Russia because the central planners did not know how to allocate the nation's capital – only a free market can do that.

# Portfolio Simulation



***The graph above shows the results of a recent portfolio simulation that covered about 3.5 years – ending in the fall of '99. The rules were simple; 25 stocks, fully invested at all times, 1% round-trip commission costs, 20% stop-loss against cost, if the slope of the 50 day moving average of relative strength across a span of 21 days turned negative the stock was sold the next day as of the closing price, and the strongest relative strength stock on the basis of the 21 day slope of a 50 day moving average of relative strength was purchased to replace the stock that was sold. Daily closing price data was used and relative strength was based on the S&P 500 index.***

***The turnover was very high but commissions were charged at a reasonable rate. This portfolio simulation was drawn from a collection of 400 institutional stocks that also had high volatility as measured by their standard deviation of daily percent price changes. This database has been maintained by WCA for over ten years. All stocks in this database shared one requirement – they had to have 4 years of trading history to be included. W. Clay Allen CFA performed all programming and the data was checked for accuracy.***

***The simulated portfolio value started at \$1 mil and rose to slightly more than \$5 mil - almost 2.5 times the performance of the S&P 500 over this three year period.***

***There is no guarantee that the future will be like the past but this simulation seems to confirm the effectiveness of using relative strength trend following as a portfolio management tool.***

***Relative strength study – real time – uptrends and downtrend lists published by WCA in 1999***

In early July '99 I started sending lists to customers of stocks that I categorized as in uptrend or downtrends utilizing the relative strength point and figure charts produced by Market Dynamics. The lists quickly became very large and in the study I will discuss each list included slightly more than 300 stocks.

I was primarily interested in the tendency of relative strength to persist. Did the uptrends list outperform the S&P 500? Did the downtrends list underperform the S&P 500? Did relative strength persist for days or months?

I calculated the percentage price change for each stock on each list from the day after the list was sent out – from July 19, 1999 til the close on May 1, 2000. There were no changes from the original lists – no additions or deletions.

	Average % change	number of stocks
Uptrends list	+43.15%	330
Downtrends list	-.71%	305
S&P 500	+4.31%	

The 45-degree bullish support lines and the bearish resistance lines were an important factor in the analysis and the selection for each list. The lists were actually e-mailed to my customers on July 18, 1999.

The samples were very large and the differences between the means of these samples were also quite large. At least for the time period covered there seemed to be a very strong tendency for relative strength to persist. In my opinion, the persistence is very important. The ability to determine the direction of the relative strength trend seems to be a very useful tool.

I have to admit that it probably won't work in all markets, for all stocks and at all times. There probably is no tool available that could stand up to a requirement as rigorous as that.

Other research has suggested the usefulness of relative strength and I think my work confirms the effectiveness when relative strength is used in a point and figure format. It does seem to provide an edge that while not perfect, is, nonetheless, useful.

**W Clay Allen CFA**

## ***Positive turnover***

**Trading tactics must be subservient to longer-term goals -Retain winners as long as performance lasts- sell losers and reinvest in potential winners- Negative turnover is doing the opposite.**

**Most portfolio managers think about turnover in a negative sense. If you could enhance the appreciation potential of the portfolio at a rate more substantial than the cost of transactions and taxes then that would constitute positive turnover.**

**When I discuss relative strength with potential clients the objection of increased turnover almost always comes up. If the turnover produced by the application of relative strength means that you hold your winners and sell your losers then it has served its purpose. I believe most portfolio managers tend to do the opposite – they sell winners and hold/add to losers – which is negative turnover to me.**

**Peter Lynch said “its like pulling the flowers and watering the weeds”.**

## *Too cheap to sell!*

It is unbelievable how much performance is lost because a portfolio manager makes the judgment that a stock is too cheap to sell! There is a great temptation to hope that a fallen stock will come back and “duds” are often held long after the hope should have materialized.

I think we would all be better off if we didn't use the word too when evaluating stocks. Too high, too cheap, too far, too fast, too low etc.

## MARKET DYNAMICS



**To return to the top of the main tutorial – click on the following link**

**[MDTUTOR.PDF](#)**

**303-804-0507 or FAX @ 303-804-0513**

**[clayallen@msn.com](mailto:clayallen@msn.com)**

**<http://www.clayallen.com>**

**THIS IS NOT IN ANY SENSE A SOLICITATION OR OFFER OF THE PURCHASE OR SALE OF SECURITIES. THE FACTUAL STATEMENTS HEREIN HAVE BEEN TAKEN FROM SOURCES WE BELIEVE TO BE RELIABLE BUT SUCH STATEMENTS ARE MADE WITHOUT ANY REPRESENTATION AS TO ACCURACY OR OTHERWISE. OPINIONS EXPRESSED ARE OUR OWN UNLESS OTHERWISE STATED. FROM TIME TO TIME WE MAY BUY AND SELL THE SECURITIES REFERRED TO HEREIN, AND MAY HAVE A LONG OR SHORT POSITION THEREIN. PRICES SHOWN ARE APPROXIMATE.**